





PRESCRIPTIONS FOR GROWTH

Opportunities for Western Australian food and beverage firms in Foods for Health markets

Characterisation of export markets and business development opportunities for Western Australian food and beverage manufacturers in food for health markets (DPIRD2021079)

May 2021

V0.97

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Executive Summary

WHO SPONSORED THIS PROJECT?

The Department of Primary Industries and Regional Development's (DPIRD) Food Industry Innovation Project (FII) has engaged with a wide cross section of food and beverage businesses in regional Western Australia and has helped businesses to upskill and upscale at both the industry level and individual enterprise level.

The purpose of the FII project is to enhance the viability and growth of food and beverage businesses that value add to raw agricultural products, with the aim of contributing to economic diversification and jobs growth in WA. The project has provided resources to identify market opportunities; facilitate business collaboration; develop new approaches to innovation, and; upskill businesses in marketing, promotion and other skills to build knowledge and understanding of opportunities across the premium food and beverage value chain.

FII work streams include enhancing the viability and growth of food and beverage businesses by supporting them to access market and industry insights and providing resources to support business growth (scale), particularly given the dominance of SMEs in the sector and in regional Western Australia.

WHY FOOD AND BEVERAGES?

Food and beverage manufacturing employed around 13,600 people in 2011, growing to around 16,000 people in 2018. Inter-industry models of the economy of Western Australia and other states show the direct economic impact resulting from increases in income and employment in this sector has the highest flow-on impact of any other sector, and also has a relatively high consumption or 'indirect effect'.

Western Australia has the second smallest food and beverage manufacturing industry in Australia, occupying only 8% of a \$127 billion market. Although small, it is starting to grow and is more job intensive than Western Australia's raw commodity exports. Food and beverage manufacturing is the largest manufacturing sub-group in Australia. Western Australia has a reputation for high quality produce and is in close proximity to Asian markets where there is growing demand for our premium products.

With an increasing global demand for safe and reliable premium foods (particularly coming from high growth Asian markets), the food and beverage sector can make a greater contribution to the diversification, growth and job creation opportunities in the Western Australian economy.

WHAT IS THE AIM OF THIS PROJECT?

Accordingly, this project "Opportunities for Western Australian food and beverage firms in Foods for Health markets" aims to assist Western Australian manufacturers to appreciate and target export market opportunities in food and beverage products that make a contribution to human health and animal health over and above their contribution to basic nutrition.

WHAT CONDITIONS ARE TREATABLE WITH FOODS?

The human body is a complex web of systems assembled over billions of years of evolution; and a lot can, and does, go wrong. We have simplified the complexity of the bodies issues down into ten major categories of "disease conditions". These disease conditions vary in their suitability to avoidance, management and treatment through food based products. As a general rule, food based products are best suited to disease avoidance and management. As an example of how food can help, epileptic fits (a brain disorder) can be effectively treated through strict adherence to a ketogenic diet.

WHERE SHOULD WE FOCUS TO HAVE AN IMPACT?

Humans are afflicted by a wide range of conditions. Healthy people can develop "conditions" in a range of ways. A range of factors and actions contribute to conditions. Most people are feeling "good" or better most of the time; however, at the same time, they are likely taking multiple health risks.

Infectious diseases range in terms of risk, from mild (the common cold) through to systemic (COVID-19). However, much as they are currently in the news, infectious diseases are not the major cause of health issues in most societies.

Non-infectious ("non-communicable") diseases are by far the largest killer globally (\sim 70%). The four largest – cardiovascular disease, cancers, chronic lung disease and diabetes – alone account for 57% of all deaths. In addition, almost half the Australia population has chronic or long-term conditions.

Deaths from non-communicable conditions are growing across all target markets. In terms of cost to society, cancer, cardiovascular and metabolic/obesity related conditions stand out. While there is variance between markets, this is more a matter of degree; all markets suffer from costs from all conditions.

WHAT ARE FOODS FOR HEALTH (FFH)?

This project is focused on a narrow range of products at the intersection of food, indigenous traditions and modern medicine and clear definitions are used consistently throughout the project. By definition, the project deals with products that are classified as food rather than medicine; it targets products with scientific support. It targets sectors of society looking for varied solutions, beyond pharmaceuticals to growing health concerns.

Executive Summary

Pharmaceutical drugs and alternative medicines treat the same things, but only one can potentially be put in food (or other products). In an ideal world, we would have clear treatments for clear conditions; unfortunately reality on the ground in many categories is more complicated. There are no simple causes or easy solutions to most major issues.

In practice, foods can have an impact on multiple conditions; for example, green tea consumption has a wide range of beneficial effects. At the same time, multiple food-derived substances can have beneficial effects on specific conditions. Therefore, unlike pharmaceuticals, many foods for health products are formulated from a mixture of active ingredients.

CAN WESTERN AUSTRALIA WIN IN THIS SPACE?

Western Australia is good at producing safe, high quality food and the state has a large and well developed food& beverage industry. Western Australia has clear comparative advantage in food and agriculture with proven drivers of success. As a result, Western Australia produces a wide range of foods and has a good spread of agrifood sectors making products across numerous categories and sub-categories.

However, Western Australia is not yet positioned for success in Foods for Health (FFH). Success in FFH looks like a complete industry ecology with firms of all sizes, occupying all available market niches. Beyond the farmgate and primary processing, Western Australia lacks some of the requirements for success in Foods for Health.

Western Australia is currently in the early stage of the process of developing a FFH industry. Many of the product and packaging forms required to deliver functional products are not available locally in the State at scale.

Foods for Health inputs available to Western Australia vary in

terms of the time required to "bring them online". Oats provide a clear example of a category where Western Australia has world class capabilities that appears ripe for an expansion into Foods for Health. Western Australia needs a plan to develop the missing pieces as the industry evolves.

HOW DID YOU FIND FFH OPPORTUNITIES?

The project used two discrete stages of work to identify priority opportunities for "Foods for Health" products from Western Australia. First, a wide range of information and insights were consulted and reviewed to generate a pool of over eighty Foods For Health product concepts suited to Western Australia. These were then fed into Stage I of the process.

Stage I first outlined a "straw man" product concept to summarise the idea and "get everyone on the same page". Stage I then details the characteristics of the product, along with a qualitative scorecard ranking products against the capabilities of Western Australia. Products were ranked qualitatively to give an overall score for "Fit with WA".

The project then answered the question: "How do we turn this list of products into actual businesses?" The opportunity products were evaluated and sorted into seven broad business opportunities, organised into logical clusters of related products where Western Australia can win. The seven groupings collect products with the same or similar production, processing and channels to market.

WHAT BUSINESS OPPORTUNITIES EMERGED?

The broad business opportunities for Western Australia in Foods For Health identified are:

1. Health Focused Dairy/Alternative Dairy

- Oat Extracts
- 3. Plant Proteins
- 4. Medical/Health Focused Ready Meals
- 5. Botanical Waste Streams
- Meat Extracts
- 7. Bushcrop Extracts

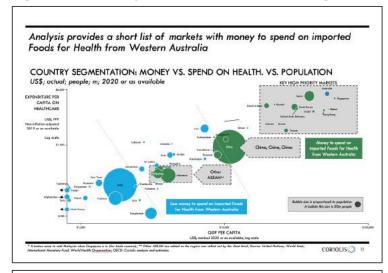
All seven of these business opportunities represents sectors and segments of Foods For Health where Western Australia is well positioned to win. All make extensive use of raw materials already being produced in Western Australia. All leverage Western Australian comparative advantage in the wider agrifood space.

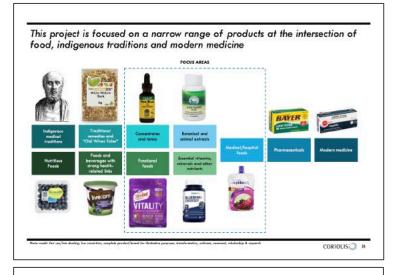
In addition to these seven large "platform scale" opportunities, an interesting mix of other opportunities also emerged and are profiled.

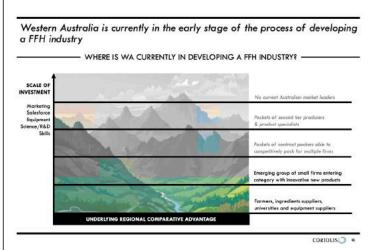
In all cases, Western Australia <u>already has</u> many, if not most, of the "pieces of the puzzle" needed to make these opportunity happen. In some cases the opportunity is already in the very early stages of emerging and developing. What is needed now is a clear focus on developing a solid path forward. Foods For Health is a high growth/high margin industry. These "solid paths" will attract investment.

Reports can't make economic development happen. The success or failure of Foods For Health in Western Australia will be driven by passionate individuals seeking to make a difference. The authors of this report are available anytime to discuss any opportunity with anyone looking to make a difference.

ELEVATOR TEST: Western Australia can develop a strong Foods For Health sector by working collaboratively to develop specific opportunities







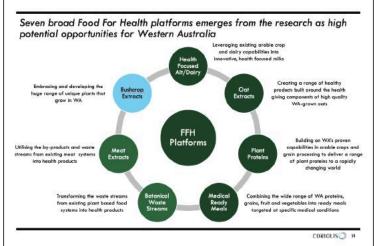


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This project aims to "assist Western Australian manufacturers to appreciate and target export market opportunities in food and beverage products that make a contribution to human health and animal health over and above their contribution to basic nutrition".

CURRENT SITUATION

WA growers, packers, handlers and processors are primarily focused on...

Land Intensive

Bulk Commodities

Highly Competitive
Ingredients

Weak Brands or Unbranded
Limited/Low/No Value Added

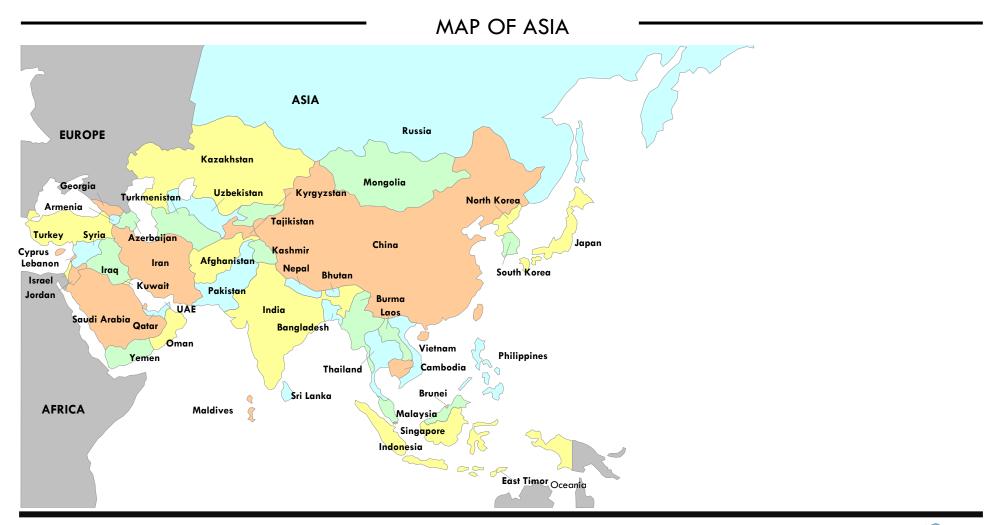
Potentially Contributing to Poor Health
Limited Market Insights
Low Margins

DESIRED FUTURE

WA growers, packers, handlers and processors are primarily focused on...

SUPPORTED BY THIS PROJECT Knowledge Intensive
Packaged Products
Differentiated
Shelf Ready
Strong Brands
Highly Value Added
Supporting Positive Health Outcomes
Unique Market Insights
High Margins

By design, this project is focused on the domestic Australian market and attractive markets in Asia and the Middle East



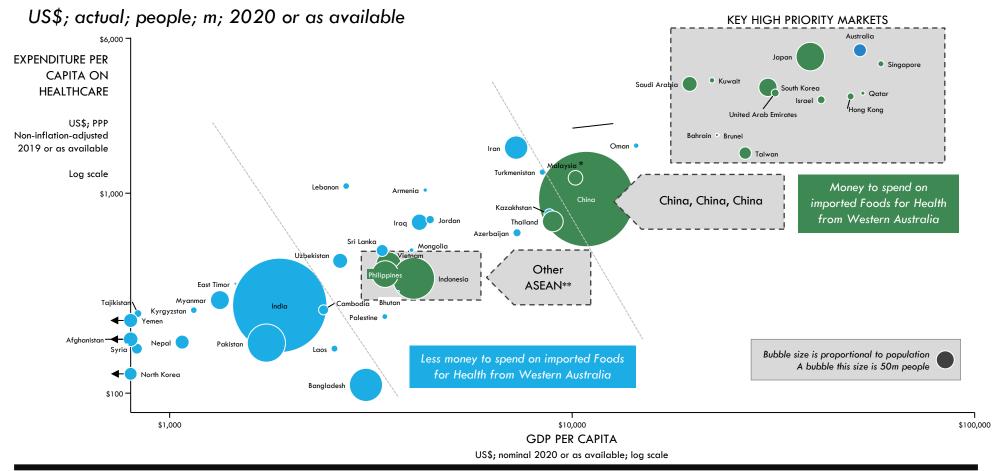
The USA, Australia, Japan and Hong Kong stand out as the most attractive markets for Western Australian Foods for Health

	OVERALL	Size of population	Total GDP ¹	GDP/ Cap	Pop 65+	Death Rate	% Obese	Doctors	Beds	Pharmacists	Healthcare Spend	HC² /cap	HC % of GDP	Imports Food	Imports Beverages	Imports Pharma	Imports VMS ³
USA	31	•	•	•	•	•	•	•	•	•		•	•	•	•	•	•
Australia	29	•	•	•	•	0	•	•	•	•	•	•	•	•	•	•	•
Japan	29	•	•	•	•	•	0	•	•	•	•	•	•	•	•	•	•
South Korea	24	•	•	•	•	•	0	•	•	•	•	•	•	•	•	•	•
Hong Kong	24	_ 0 _	0	•	_ • _	•	_ •		•	_ ① _	•	_ •_		•	•	•	•
China	21	•	•	0	•	•	0	•	•	0	•	\circ	•	•	•	•	•
Saudi Arabia	18	•	•	•	0	0	•	•	•	•	•	•	•	•	•	•	•
Taiwan	17	•	•	•	•	•	•	0	•	0	•	•	•	•	•	•	•
Israel	15	0	•	•	•	0	•	•	•	•	•	•	•	0	0	0	\circ
New Zealand	13	0	0	•	•	•	•	•	•	•	0	•	•	0	0	0	
UAE	12	0	•	•	0	0	•	•	0	•	0	•	0	•	•	•	•
Indonesia	12	•	•	0	•	•	•	0	0	0	•	\circ	0	•	•	•	•
Vietnam	10	•	0	0	0	•	0	0	•	0	•	0	•	•	•	•	•
Philippines	4	•	•	0	0	•	0	0	0	0	0	0	0	0	0	0	0
Kuwait	8	0	0	•	0	0	•	•	0	•	0	•	•	0	0	0	0
Thailand	8	•	•	0	•	•	•	0	0	•	•	0	0	0	0	0	0
Singapore	7	0	0	•	•	0	0	•	•	•	0	•	0	0	0	0	0
Malaysia	6	•	0	0	0	0	•	0	0	0	0	0	0	•	•	•	•



Analysis provides a short list of markets with money to spend on imported Foods for Health from Western Australia

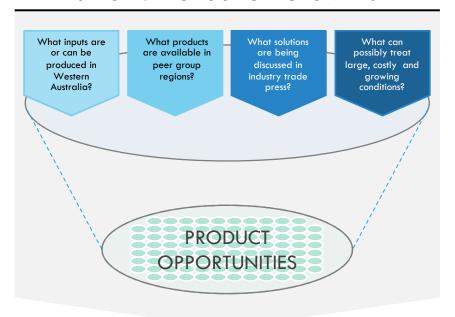
COUNTRY SEGMENTATION: MONEY VS. SPEND ON HEALTH. VS. POPULATION



^{*} It makes sense to add Malaysia when Singapore is in (for trade reasons); ** Other ASEAN are added as the region was called out by the client brief; Source: United Nations; World Bank; International Monetary Fund: World Health Organisation: OECD: Coriolis analysis and estimates

The project used two discrete stages of work to identify priority opportunities for "Foods for Health" products from Western Australia

STAGE I: PRODUCT OPPORUNITIES





SCREEN I - Identification & Profiling Potential Products

Identify, profile and evaluate potential opportunities for Western Australian Foods For Health at the specific product level

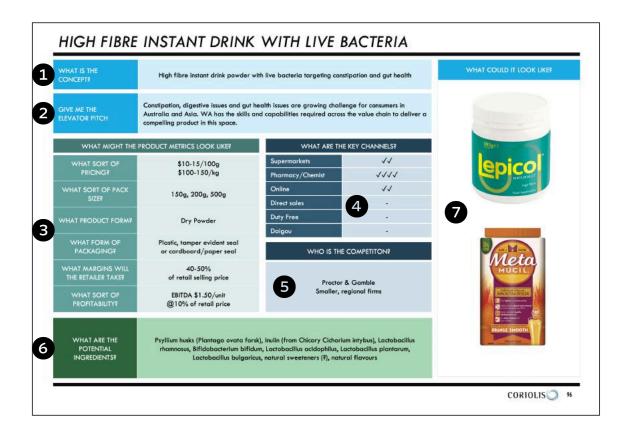
- Leverage all past supporting research
- Present opportunity summary and assessment
- Develop criteria based methodology for screen
- Develop fair, neutral evaluation against common criteria
- Target high value, high growth opportunities

SCREEN II - Clustering into Related <u>Business</u> Opportunities

How do we turn this list of products into actual businesses?

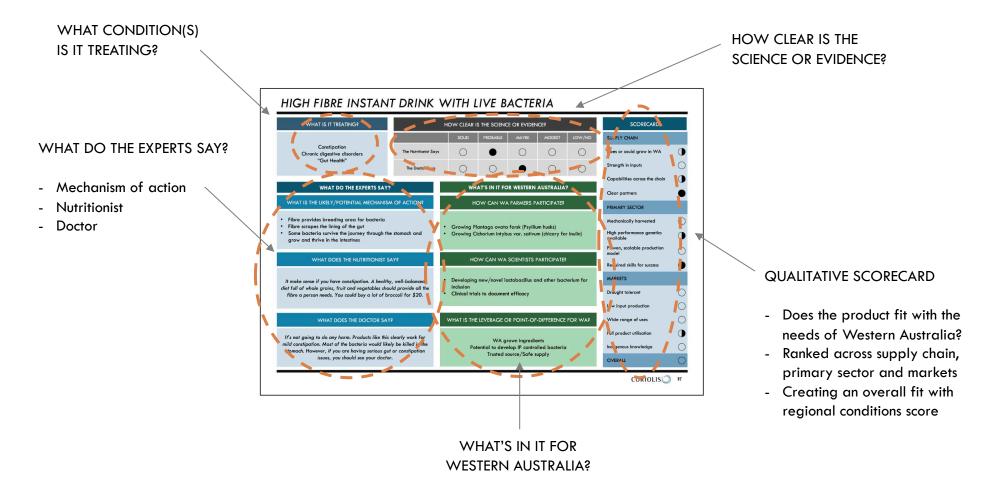
- Organise products that emerged in Stage I into logical clusters of related products where WA can win
- Same/similar production, processing and channels to market
- Develop each of the emergent key business opportunities into a clearer, concept and evaluation

Stage I first outlines a "straw man" product concept to summarise the idea and "get everyone on the same page"



- Concept summary
- 2 Elevator pitch
- 3 Potential "straw man" product metrics
- 4 Key sales channels to market
- 5 Key competitors in the wider space
- 6 Potential "straw man" ingredients
- 7 Example products that are similar in some way

Stage I details the characteristics of the product along with a qualitative scorecard ranking products against the capabilities of Western Australia



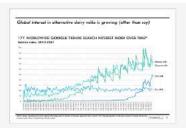
Products were ranked qualitatively to give an overall score for "Fit with WA"

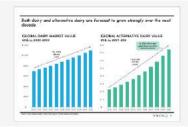
Identified characteristics that act as markers for potential success		C	w M	EDIUM	HIGH
- Is one or more of the key ingredients already produced in Western Australia at any scale?	Does or could grow in WA		sco	RECARD	
- Does WA have proven capabilities in one or more of the key inputs to the value chain?	Strength in inputs		SUPPLY CHAIN		
 Does WA have the required capabilities to deliver across the total supply/value chain? Is there a multi-stage value chain with clear steps and opportunities? 	Capabilities across the chain		Does or could g		0
- Is there a clear, logical group of likely partners capable of taking the opportunity forward?	Clear partners		Capabilities ac	oss the chain	•
- Can the product be harvested by "one man and a big machine"?	Mechanically harvested		Clear partners	S.D.Y.	•
 Are the right varieties already in the country? Has there been investment in breeding/genetics for commercial production? 	High performance genetics available		Mechanically ho		0
- Do robust, well-developed mechanical harvesting systems exist?	Proven, scalable production model		High performan		•
 Are the production systems and technologies available in Australia? Alternatively can new entrants leverage similar production systems where WA has strength? 	Required skills for success	-	Proven, scalable model Required skills f		
- Does the product thrive in a hot, dry climate?	Drought tolerant		MARKETS		
- If the irrigation broke for, say, a week, would the product die under WA conditions?	Low input production		Drought toleran		0
- Are there multiple, complementary uses for key ingredients?	Wide range of uses		Wide range of	uses	0
- Does to product assist in utilising all parts of key ingredients?	Full products utilisation		Full product util		0
- Has the product been used by traditional owners for this or a related use?	Indigenous knowledge		OVERALL	ledge	0

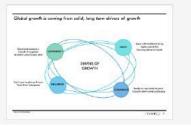
Source: Coriolis analysis

Stage II profiles each emergent business opportunity by answering a set of common questions















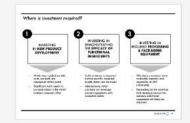


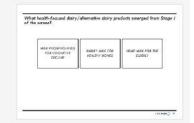












ALL 7 HIGH POTENTIAL
BUSINESS
OPPORTUNITIES
PROFILED PROVIDED
LATER IN DOCUMENT

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CONCEPTS SUMMARY: Foods for Health are foods that attempt to support disease avoidance, management and treatment

WHAT CONDITIONS ARE TREATABLE WITH FOODS?

- The human body is a complex web of systems assembled over billions of years of evolution; with this complexity, a lot can go wrong and there is a lot we do not understand
- We have simplified the complexity of the bodies issues down into ten major categories of "disease conditions"
- These disease conditions vary in their suitability to avoidance, management and treatment through food based products
- As a general rule, food based products are best suited to disease avoidance
- As an example of how food can help, epileptic fits (a brain disorder) can be effectively treated through strict adherence to a ketogenic diet

WHAT ARE FOOD FOR HEALTH?

- This project is focused on a narrow range of products at the intersection of food, indigenous traditions and modern medicine and clear definitions are used consistently throughout the project
- By definition, the project deals with products that are classified as food rather than medicine; it targets products with scientific support

 Pharmaceutical drugs and alternative medicines treat the same things, but only one can potentially be put in food (or other products)

In an ideal world, we would have clear treatments for clear conditions; unfortunately reality on the ground in many categories is more complicated

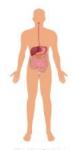
- There are no simple causes or easy solutions to most major issues
- In practice, foods can have an impact on multiple conditions; for example, green tea consumption has a wide range of beneficial effects
- At the same time, multiple food-derived substances can have beneficial effects on specific conditions
- Therefore, unlike pharmaceuticals, many foods for health products are formulated using a mixture of active ingredients

The best opportunities for success in Foods for Health exist at the intersection of the rational/scientific and limbic/emotion driven worldviews

As a result of all this complexity, how doctors see the world is not the same as how retailers typically organise their "Foods for Health" range

The human body is a complex web of systems assembled over billions of years of evolution; a lot can, and does go wrong

MAJOR SYSTEMS OF THE HUMAN BODY



Digestive System

Oral cavity Salivary glands Tongue Pharynx Esophagus Stomach Liver Gallbladder Pancreas

Duodenum Transverse colon Small intestine Rectum Anus



Muscular System

Back

Chest

Pelvis

Perineum

Upper limbs

Vertebral column

Thoracic walls

Shoulder

• Arm

Forearm

Hand

Lower limb

Iliac reaion

Gluteal

Thiah

Leg

Foot

650 named muscles

Major groupings Skin Head Neck Hair Torso

Nails

(dermis, hypodermis)

Integumentary System



Lymphatic System

Lymph Lymphatic vessels Lymph nodes Lymphatic organs Lymphoid tissue



Endocrine System

Pituitary gland Pineal gland Thyroid aland Parathyroid gland Thymus Pancreas Adrenal glands Ovary (females)

Placenta (females)

Testes (male)

Hypothalamus



Nervous System

Brain Spinal cord Nerves Glial cells

Somatic Autonomic - Sympathetic - Parasympathetic Enteric



Skeletal system

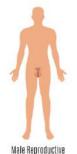
Skull Mandible Cervical vertebrae Thoracic vertebrae Lumbar vertebrae

> Humerus Radius Ulna Carpals Metacarpals **Phalanges**

Sternum

Pelvis Sacrum Coccyx Femur Patella Tibia Fibula Tarsals Metatarsals

Phlanges Around 206 bones in adults



System

Placenta Ovaries Uterus



Female Reproductive System

Lunas Bronchi Alveoli

Respiratory system

Nose

Nasal cavity

Mouth

Throat

Epiglottis

Larynx

Trachea

Pleural membranes



Urinary System

Kidneys Ureter Bladder Urethra



Heart Blood vessels (veins, arteries)

> Aorta Pulmonary artery Hepatic vein

Circulatory system

INDICATIVE Not a complete list

We have simplified the complexity of the bodies issues down into ten major categories of "disease conditions"

CONDITIONS TREATABLE WITH FOOD BASED PRODUCTS

NON-COMMUNICABLE DISEASES

CANCER

Ordered by prevalence

- Lung cancer (18.6%)
- Colorectal cancer (11.1%)
- Breast cancer (8.5%)
- Prostate cancer (5.9%)
- Pancreatic cancer (5.3%)
- Numerous others

METABOLIC/ OBESITY

- Diabetes (type 2)
- Polycystic ovary syndrome
- Hypertension
- Chronic kidney disease
- Numerous others

CARDIOVASCULAR

- Coronary artery diseases
- Stroke
- Heart failure
- Rheumatic heart disease
- Arteriosclerosis
- Numerous others

INFLAMMATION

- Rheumatoid arthritis
- Gout
- Irritable bowel syndrome
- Diabetes (type 1)
- Numerous others

DEGENERATION

- Osteoarthritis
- Osteoporosis
- Cataracts
- Others

----- NON-COMMUNICABLE DISEASES

MUSCULAR/ SKELETAL

- Back pain
- Recovery from injury
- Others

MATERNAL/ DEVELOPMENTAL

- Mother during pregnancy
- Child during pregnancy
- Child at and after birth (e.g. sudden infant death syndrome)
- Nutritional deficiencies

BRAIN

- Dementia
- Alzheimer's
- Parkinson's
- Epilepsy
- Numerous others

MENTAL HEALTH

- Suicide
- Drug & alcohol abuse
- Mood affective disorders

COMMUNICABLE DISEASES

INFECTIOUS DISEASES

- "Common cold"
- "Flu" (Influenza)
- Chlamydia, HIV, other STD
- Food-borne illness
- Numerous others

These disease conditions vary in their suitability to avoidance, management and treatment through food based products

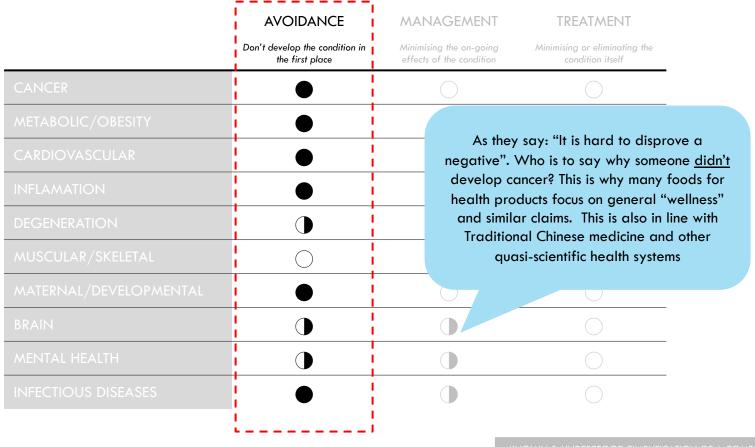
AVOIDANCE/MANAGEMENT/TREATMENT?

	AVOIDANCE	MANAGEMENT	TREATMENT
	Don't develop the condition in the first place	Minimising the on-going effects of the condition	Minimising or eliminating the condition itself
CANCER	•	\bigcirc	\circ
METABOLIC/OBESITY	•	•	•
CARDIOVASCULAR	•	•	•
INFLAMMATION	•	•	•
DEGENERATION	•		\bigcirc
MUSCULAR/SKELETAL	\bigcirc		\bigcirc
MATERNAL/DEVELOPMENTAL	•	\bigcirc	\bigcirc
BRAIN			\bigcirc
MENTAL HEALTH			
INFECTIOUS DISEASES	•		

known & understood simplification of a complex reality

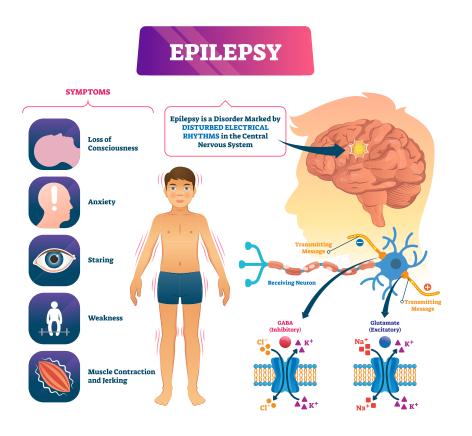
As a general rule, food based products are best suited to disease avoidance

AVOIDANCE/MANAGEMENT/TREATMENT?



known & understood simplification of a complex reality

As an example of how food can help, epilepsy (a brain disorder) can be effectively treated through strict adherence to a ketogenic diet

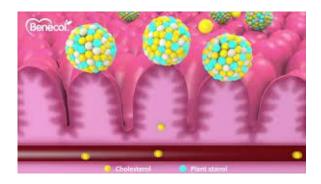


"One of the oldest treatments for epilepsy is the classic ketogenic diet, which involves consuming high-fat foods and very few carbohydrates. Johns Hopkins is a longstanding pioneer in this mode of therapy. In order to be successful, this therapy calls for strict compliance and plenty of patience, especially in the beginning. Most important, patients with epilepsy should only use the diet with the support of a knowledgeable ketogenic diet team, including a doctor and a licensed dietitian who can correctly calculate and monitor the diet for each individual."



As another example, Benecol products act to lower cholesterol to reduce risks of heart attack or stroke









As another example, Danone's Souvenaid is a medical nutrition drink that supports memory function in the early stages of Alzheimer's disease



Ingredients[^]

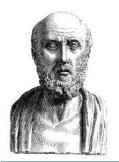
Souvenaid Strawberry: Water, maltodextrin, sugar, fish oil, milk proteins, flavouring (strawberry), uridine 5'- monophosphate disodium salt, choline chloride, acidity regulator (citric acid), stabilisers (microcrystalline cellulose and sodium carboxymethylcellulose), potassium citrate, soy lecithin, calcium hydroxide, sodium L-ascorbate, DL-α-tocopheryl acetate, colour (carminic acid), magnesium hydroxide, potassium hydroxide, sodium chloride, sodium selenite, ferrous lactate, sodium citrate, pteroylmonoglutamic acid, cyanocobalamin, zinc sulphate, retinyl acetate, nicotinamide, pyridoxine hydrochloride, copper gluconate, manganese sulphate, chromium chloride, calcium D-pantothenate, D-biotin, cholecalciferol, thiamin hydrochloride, sodium molybdate, riboflavin, potassium iodide, phytomenadione.

"Please note the ingredients list is for Strawberry flavour only. There are minor variations in ingredients list between different flavours. For the full ingredients list of the Vanilla and Cappuccino flavours, please contact the Nutricia Clinical Care Line on 1800 060 051.

*DHA: docosahexaenoic acid, EPA: eicosapentaenoic acid (DHA & EPA are omega-3 polyunsaturated fatty acids)
*UMP: uridine monophosphate

This project is focused on a narrow range of products at the intersection of food, indigenous traditions and modern medicine

FOCUS AREAS











Traditional remedies and "Old Wives Tales"







and tonics







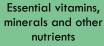
Concentrates







Botanical and animal extracts









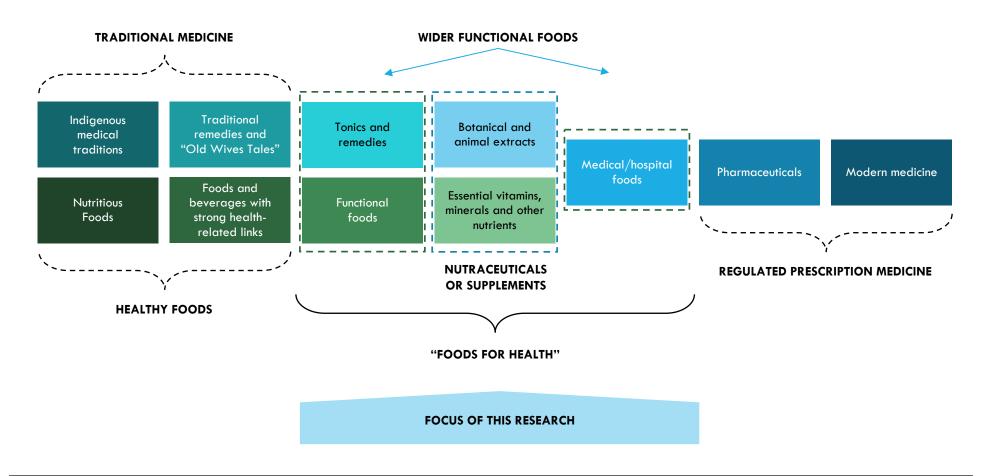






This project defined "foods for health" as (1) nutraceuticals and (2) the wider functional foods space

SCOPE & MARKET DEFINITION FOR HEALTH-REALTED PRODUCTS*



Clear definitions are used consistently throughout the project

DEFINITIONS FOR HEALTH-REALTED PRODUCTS **CATEGORY DEFINITION GENERAL EXAMPLES** Nutritious foods - Conventional food from natural sources Apples Grass-fed beef containing essential nutritional elements Conventional foods strongly associated with Traditional remedies Ocean Spray cranberry juice and urinary tract infections and foods with strong specific health claims Manuka honey and colds health-related links FOODS. Functional foods, Foods and beverages formulated to provide Yakult probiotic drinking yoghurt **TONICS &** tonics and remedies health benefits beyond conventional recipes ResVes WineTime chocolate bar with Resveratrol **REMEDIES** Conventional foods to which high concentration nutraceuticals have been added/fortified to give health benefits Healthy Care flaxseed oil Botanical and animal Plant and animal extracts being used for health "FOODS extracts Purified and concentrated Natures Bounty Ginako Biloba **NUTRA-**Nutrient required for normal body functioning **HEALTH"** Essential vitamins, Ostelin Vitamin D3 **CEUTICALS** minerals and other that cannot be synthesised by the body (at all **GNC Alpha Lipoic Acid** OR **SUPPLEMENTS** or in adequate quantities) Blackmores Glucosamine nutrients Isolated compounds presented in concentrated form (individually or combined) **FUNCTIONAL** - Novartis Fibersource HN™ to dispense via an IV drip Medi-Foods - Food or food derivatives that have been **FOODS** through some level of clinical trials or are exclusively used medically Patented chemical substance intended for use in **Pharmaceuticals** AbbVie Humira treatment for used to treat rheumatoid medical treatment which have been through arthritis, psoriatic arthritis, ankylosing spondylitis, Crohn's clinical trials and are government approved disease, ulcerative colitis, psoriasis, hidradenitis suppurativa, uveitis, and juvenile idiopathic arthritis (US\$20b sales)

Source: Coriolis

"Foods For Health" [the conceptual umbrella] are turned into products that are typically called "functional foods" or "nutraceuticals" [the industry terms]

"Functional foods can be considered to be those whole, fortified, enriched or enhanced foods that provide health benefits beyond the provision of essential nutrients (e.g., vitamins and minerals), when they are consumed at efficacious levels as part of a varied diet on a regular basis.

Linking the consumption of functional foods or food ingredients with health claims should be based on sound scientific evidence, with the "gold standard" being replicated, randomized, placebo-controlled, intervention trials in human subjects. However, not all foods on the market today that are claimed to be functional foods are supported by enough solid data to merit such claims."

"Although the terms "nutraceutical" and "functional food" are used commonly around the world, there is no consensus on their meaning. Consequently, the Bureau of Nutritional Sciences, of the Food Directorate of Health Canada, has proposed the following definitions:

A nutraceutical is a product isolated or purified from foods that is generally sold in medicinal forms not usually associated with food. A nutraceutical is demonstrated to have a physiological benefit or provide protection against chronic disease.

A functional food is similar in appearance to, or may be, a conventional food, is consumed as part of a usual diet, and is demonstrated to have physiological benefits and/or reduce the risk of chronic disease beyond basic nutritional functions."





Public Health Agency of Canada Agence de la santé publique du Canada

"Nutraceuticals" and "vitamins, minerals and supplements" have a clear definition

HOW ARE NUTRACEUTICALS AND VITAMINS, MINERALS & SUPPLEMENTS DEFINED?

"A nutraceutical is a substance that is a food or part of a food that provides medical and/or health benefits, including the prevention and treatment of disease' or 'a product produced from foods but sold in powders, pills and other medicinal forms not generally associated with food and demonstrated to have physiological benefits or provide protection against chronic disease."

Dr. Stephen DeFelice, 1989

"The law defines dietary supplements in part as products taken by mouth that contain a "dietary ingredient." Dietary ingredients include vitamins, minerals, amino acids, and herbs or botanicals, as well as other substances that can be used to supplement the diet.

Dietary supplements come in many forms, including tablets, capsules, powders, energy bars, and liquids."

United States Food & Drug Administration

"Vitamins are organic nutrients that are essential for life. Our bodies need vitamins to function properly. We cannot produce most vitamins ourselves, at least not in sufficient quantities to meet our needs. Therefore, they have to be obtained through the food we eat... Minerals are divided into two categories:

macrominerals and trace minerals/trace elements.

As implied by their name, macrominerals are required by the body in larger quantities (more than 100 mg daily) than trace

As implied by their name, macrominerals are required by the body in larger quantities (more than 100 mg daily) than trace elements. To meet our requirements for some macrominerals we need to consume sufficient and varied food. The trace minerals are so named because they are present in relatively small amounts in the body. If we were to pool the requirements for trace minerals, they would produce only a bit of dust, hardly enough to fill a teaspoon. Yet they are no less important than the macrominerals or any of the other nutrients. The trace mineral contents of foods depend on soil and water composition and on how foods are processed."

Vitamins and Minerals, sightandlife

"Functional Foods" or "Foods For Specific Health Uses (FOSHU)" also have a clear definition

HOW ARE FUNCTIONAL FOODS OR FOODS FOR SPECIFIC HEALTH USES (FOSHU) DEFINED?

"Functional Foods or Foods For Specific Health Uses (FOSHU) are food products fortified with special constituents that possess advantageous physiological effects."

Japanese Government, 1984

"Any modified food or food ingredient that may provide a health benefit beyond the traditional nutrients it contains."

National Academy of Sciences Food and Nutrition Board

"Substances that provide essential nutrients often beyond quantities necessary for normal maintenance, growth, and development, and/or other biologically active components that impart health benefits or desirable physiological effects."

Institute of Food Technologists (IFT)

"Food products can only be considered functional if together with the basic nutritional impact it has beneficial effects on one or more functions of the human organism thus either improving the general and physical conditions or/and decreasing the risk of the evolution of diseases."

European Commission Concerted Action on Functional Food Science in Europe (FUFOSE)

"Natural or processed foods that contains known or unknown biologically-active compounds; which, in defined, effective non-toxic amounts, provide a clinically proven and documented health benefit for the prevention, management, or treatment of chronic disease."

Functional Food Center/Functional Food Institute

Foods for Health products exist in a continuum starting at the edge of medicine and stretching into snake oil

CONDITIONS TREATABLE WITH FOOD BASED PRODUCTS

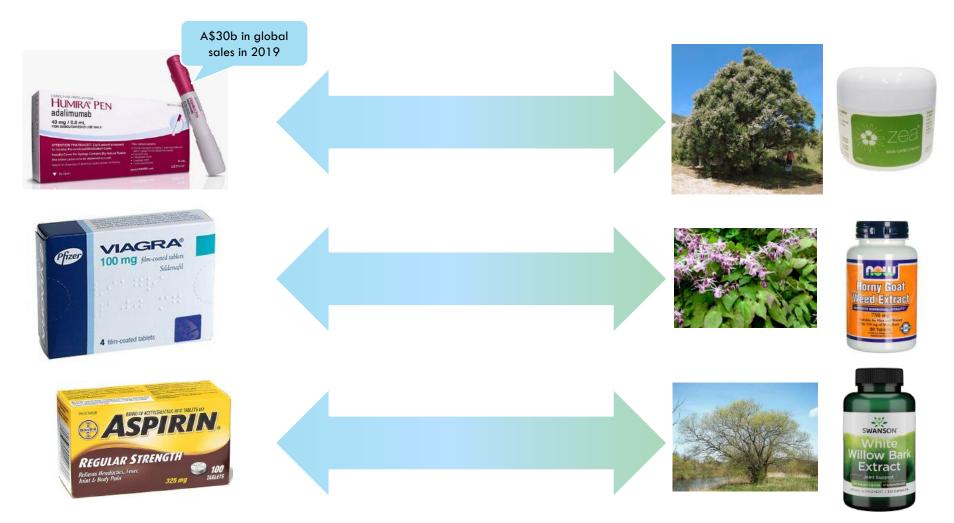
Science-based/scientific worldview Emotional/traditional insights

PHARMACEUTICAL DRUGS

- Extensive, multi-year research and development
- Clinical trials
- Science-based
- · Supported by evidence
- Understood physiological mechanism of action
- Prescribed by doctors
- Prescription-only
- Single, specific disease target (or narrow range)
- Patented, protected by strong intellectual property
- Extremely profitable
- Sold to doctors by global salesforce
- Expensive

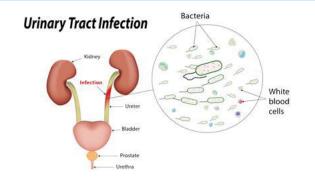
MEDICINE FOOD **SOME RANDOM PLANT** Old wives tales and traditional knowledge Anecdotes People on the internet are talking about it • "Dr. Google" · Unregulated or lightly **PROJECT** regulated TARGET ZONE Alternative medicine · Widely available "Holistic" treatment focused on Not medicine but not "wellness" "snake oil" Treats numerous conditions. many unrelated • Treats general malaise or hypochondria (placebo) • Not patented or protectable Extremely profitable Sold by regional salesforce

Pharmaceutical drugs and alternative medicines treat the same things, but only one can potentially be put in food (or other products)



In an ideal world, we would have clear treatments for clear condition; unfortunately reality on the ground in many categories is more complicated

AT A SIMPLE LEVEL A PRODUCT COULD TREAT ONE AILMENT





IN MOST CASES IT SEEMS THE WORLD **ACTUALLY LOOKS LIKE THIS**

Traditional Medicinal Uses of













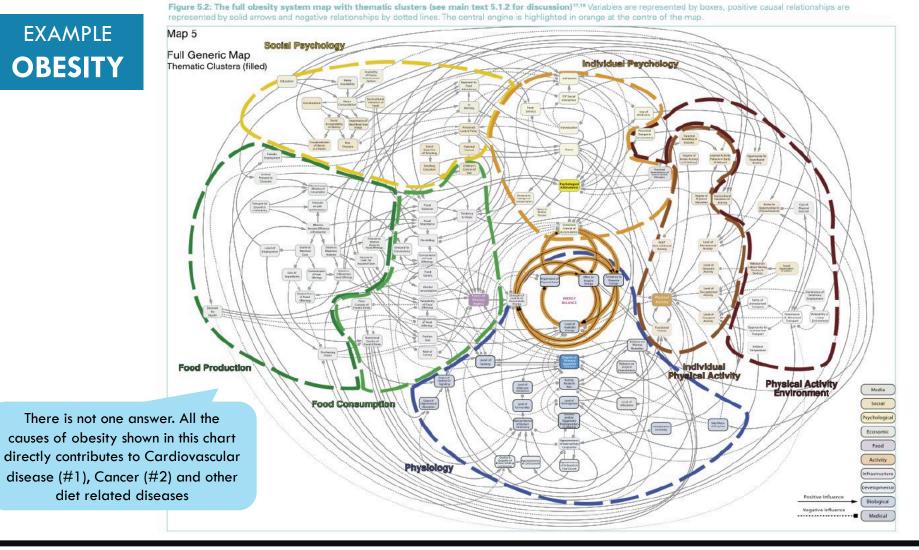






There are no simple causes or easy solutions to most major issues

EXAMPLE OBESITY



In practice, foods can have an impact on multiple conditions; for example, green tea consumption has a wide range of beneficial effects



At the same time, multiple food-derived substances can have beneficial effects on specific conditions

EXAMPLES OF NUTRACEUTICALS GROUPED BY MECHANISMS OF ACTION

Anti-cancer	Positive Influence on Blood Lipid Profile	Anti-oxidant Activity	Anti-inflammatory	Osteogenetic or Bone Protective
Capsaicin	β-Glucan	CLA	Linolenic acid EPA	CLA
Genestein	γ-Tocotrienol	Ascorbic acid	DHA	Soy protein
Daidzein	δ-Tocotrienol	β-Carotene Polyphenolics	GLA	Genestein
α-Tocotrienol	MUFA	Tocopherols Tocotrienols	(gamma-linolenic acid)	Daidzein
γ-Tocotrienol	Quercetin	Indole-3-carbonol α -	Capsaicin	Calcium
CLA	ω-3 PUFAs	Tocopherol Ellagic acid	Quercetin Curcumin	Casein phosphopeptides
Lactobacillus acidophilus	Resveratrol	Lycopene		FOS
Sphingolipids	Tannins	Lutein Glutathione		(fructooligosaccharides)
Limonene	β-Sitosterol	Hydroxytyrosol Luteolin		Inulin
Diallyl sulfide	Saponins	Oleuropein Catechins		
Ajoene	Guar	Gingerol Chlorogenic acid		
α-Tocopherol	Pectin	Tannins		
Enterolactone				
Glycyrrhizin				
Equol			The interaction bet	ween these and
Curcumin			the body and the in	npact on various
Ellagic acid			conditions is consta	
Lutein			and up for	debate
Carnosol				
Lactobacillus bulgaricus				

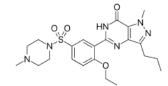
Therefore, unlike pharmaceuticals, many foods for health products are formulated from a mixture of active ingredients

MEDICAL SOLUTION













Trigonella foenum-graecum(Fenugreek - Testofen®) ext. dry conc.	300mg
From dry seed	9.9g (9900mg
Panax ginseng(Korean ginseng) ext. dry conc.	135mg
From dry seed	1.35g (1350mg)
Urtica dioica (Nettle) ext. dry conc.	100mg
From dry root	1g (1000mg)
Avena sativa(Oats) ext. dry conc.	1g (1000mg)
From fresh herb	1g (1000mg)
AND	
Magnesium aspartate dihydrate equiv. to magnesium	16.88mg
Zinc amino acid chelate equiv. to zinc	15mg
Pyridoxine hydrochloride	6mg
Equiv. Pyridoxine (Vitamin B6)	4.94mg

Formulation:

The best opportunities for success in Foods for Health exist at the intersection of the rational/scientific and limbic/emotion driven worldviews

DIFFERENT FRAMES OF REFERENCE EXIST FOR EVALUATING FFH

"RATIONAL/SCIENCE"-DRIVEN WORLDVIEW
REGULATORY/MEDICAL
/PUBLIC HEALTH

CONDITIONS
SHARE OF POPULATION IMPACTED
DALYS*
EVIDENCE
POSSIBLE MECHANISM OF ACTION
CLINICAL TRIALS
COSTS
DRUG LAWS

FOOD REGULATIONS

BEST
OPPORTUNITIES
ARE HERE

"LIMBIC/EMOTION"-DRIVEN WORLDVIEW
TRADITIONAL MEDICINE/
TRENDS/PUBLIC OPINION

GUT HEALTH
SUPERFOODS
CLEAN LABELS
PLANT BASED
MOOD
HEMP/CBD
IMMUNITY
BRAIN HEALTH
DELIVERY MECHANISMS

As a simple example that neither side has a monopoly on wisdom, a comparison of the medical dietary advice available in the 1960's with the "crazy rantings of hippies" of that era shows that in retrospect, in many instances, the "hippies" were right

As a result of all this complexity, how doctors see the world is not the same as how retailers typically organise their "Foods for Health" range

HOW A DOCTOR MIGHT SEE THE WORLD: BROAD CATEGORIES FROM A MEDICAL POINT-OF-VIEW

HOW RETAILERS TYPICALLY ORGANISE THEIR STORE:

BROAD CATEGORIES FROM A RETAIL POINT-OF-VIEW

	Infectious Diseases	Cancer	Cardio- vascular	Metabolic /Obesity	Inflammation	Maternal /Development	Physical Degeneration	Brain Degeneration	Mental Health
Allergy & Sinus	0	\circ	0	0	•	0	0	0	0
Bone & Joint Health	0	0	0	•	•	0	•	•	0
Brain & Mood Health	0	0	0	0	0	0	0	•	•
Cough, Cold & Flu	•	0	0	0	0	0	0	0	0
Diet & Weight Management	0	0	•	•	•	0	0	0	0
Digestive Health & Detox	•	0	0	•	•	0	0	0	0
Energy Support	0	0	0	•	0	0	0	0	0
Eye Health	0	0	0	0	•	0	•	0	0
General Wellness Support	•	•	•	•	•	•	•	•	•
Hair, Skin & Nails	•	\circ	\circ	\circ	•	\circ	•	\circ	0
Heart Health	0	0	•	•	•	0	0	0	0
Hormone Support	\circ	\circ	0	\circ	0	0	\circ	0	0
Immune Health	•	•	\circ	\circ	•	\circ	\circ	•	0
Pain Relief	0	•	0	0	0	0	0	0	0
Pregnancy/Maternity	\circ	\circ	0	0	0	•	\circ	0	0
Sexual Health	•	\circ	•	•	0	\circ	\circ	0	0
Skin Ailments	\circ	\bigcirc	\circ	\circ	•	\circ	\circ	\circ	\circ
Sleep Support	0	0	0	0	0	0	0	•	0
Sports Nutrition	0	0	0	•	0	0	•	0	0
Stress Support	0	0	0	0	0	0	0	0	•

SITUATION & PATH FORWARD SUMMARY: Western Australia needs a number of missing pieces to support the emergence of a Foods for Health sector

Western Australia is good at producing safe, high quality food

- Western Australia has a large and well developed food industry
- Western Australia has clear comparative advantage in food and agriculture with proven drivers of success

Western Australia produces a wide range of foods

 Western Australia has a good spread of agrifood sectors producing a wider range of categories, subcategories and products

Western Australia is not yet positioned for success in Foods for Health

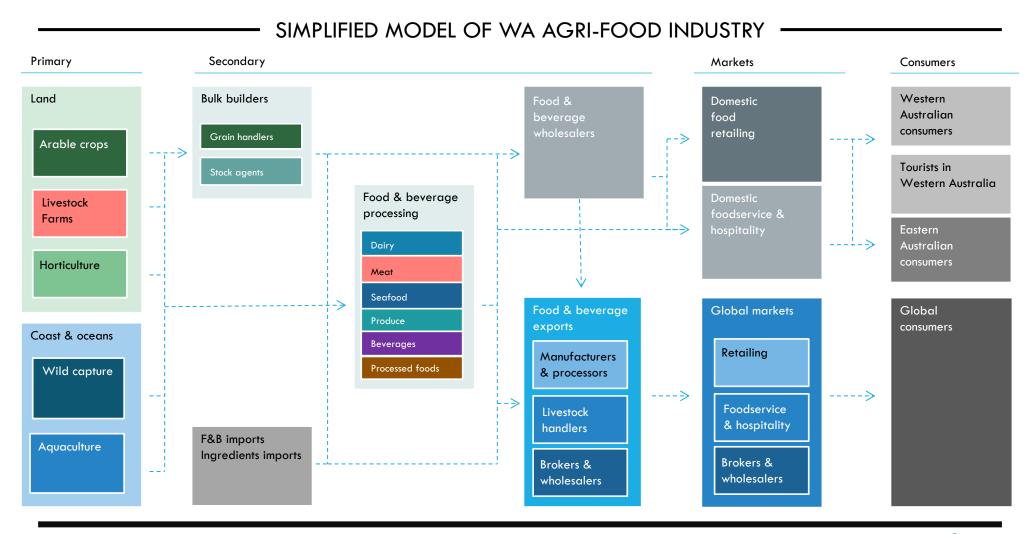
 Success in FFH looks like a complete industry ecology with firms of all sizes, occupying all available market niches Beyond the farmgate and primary processing, Western Australia lacks some of the requirements for success in foods for health

Western Australia is currently in the early stage of the process of developing a FFH industry

- Many of the product and packaging forms required to deliver functional products are not available locally in Western Australia at scale
- Foods for Health inputs available to Western Australia vary in terms of the time required to "bring them online"
- Oats provide a clear example of a category where
 Western Australia has world class capabilities that
 appears ripe for an expansion into foods for health

Western Australia needs a plan to develop the missing pieces as the industry evolves

Western Australia has a large and well developed food industry



Western Australia has clear comparative advantage in food and agriculture with proven drivers of success

SOURCES OF WA COMPARATIVE ADVANTAGE IN FOOD & AGRICULTURE .

Drivers of success in F&B		Raw Materials & Ingredients	Retail-Ready Products
Massive land area with small population Available water (not always in the right place) Mixture of climates (tropical to Mediterranean) Isolated island nation; pest/disease free status	Natural Resources	Arable Crops	Breakfast cereals Confectionery Dips/spreads
Located close to Asia Counter-seasonal to the Northern Hemisphere	sia		Fermented foods Grain-based products
Honest, ethical culture Educated/professional farmers & orchardists	Human	Horticulture	Hand held meals Marinated foods
Deep farming knowledge & experience Pool of capable scientists and researchers	Resources	Dairy	Nut butter
Investing in scientific research			Pasta products Ready meals
Multiple world-class universities R&D activities underway in multiple areas	Science & Technology	Meat	Snacks Beer
Functioning legal system/rule-of-law			Wine
Strong food safety standards & systems Robust biosecurity & border control	Supportive Government	Seafood	Cider Alcoholic spirits
Respected sustainable fisheries management			Juices & soft drinks

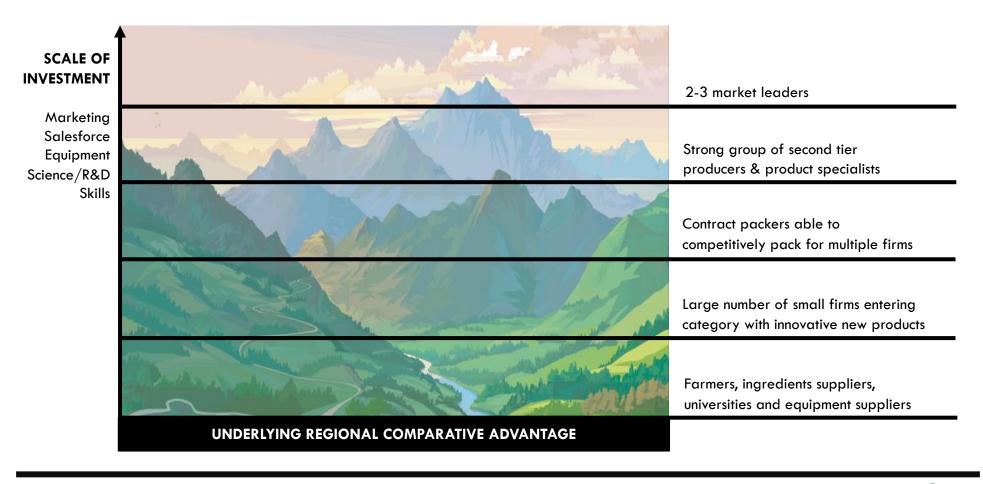
Western Australia has a good spread of agrifood sectors producing a wide range of categories, sub-categories and products

KEY WA AGRIFOOD SECTORS, CATEGORIES & PRODUCTS -

					PROCESSED		
ARABLE	HORTICULTURE	DAIRY	MEAT	SEAFOOD	FOODS	BEVERAGES	OTHER
Wheat	FRUIT	Fluid milk	Beef	WILD CAPTURE	Breakfast cereal	Wine	Honey
Barley	Apples	Yoghurt	Lamb	Rock lobster	Confectionery	Beer	Animal feeds
Oats	Avocados	Cheese	Chicken	Prawns	Baking ingred.	Cider	Seeds for sowing
Canola	Strawberries	-	Pork		Dips/spreads	Juice	
Lupins	Melons	Alternative dairy	Goat	AQUACULTURE	Fermented foods	Soft drinks	
Specialty grains	Blueberries		Camel	Oysters	Grain products	Adult soft drinks	
Specialty seeds	Figs		-	Abalone	Hand held meals	Mineral water	
	Grapes		Cured meats		Marinated foods	Spirits	
	Mandarins		Beef jerky	-	Nut butter		
	Nuts			Processed	Pasta		
	Olives			seafood	Ready meals		
	Oranges				Snacks		
					Alternative		
	VEGETABLES				Proteins		
	Carrots						
	Onions						
	Potatoes						
	Beans						
	BUSH CROPS						
	DOSIT CROPS						

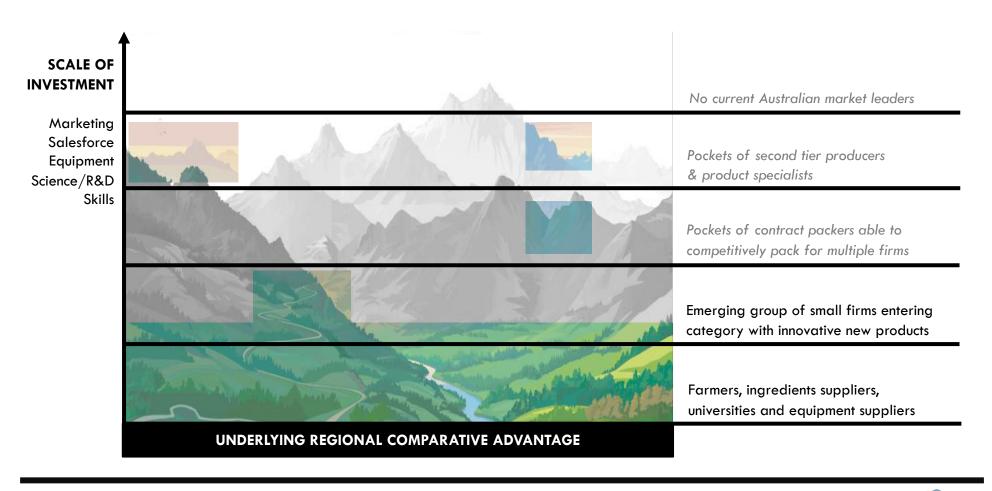
Success in FFH looks like a complete industry ecology with firms of all sizes, occupying all available market niches

WHAT DOES SUCCESS IN FFH LOOK LIKE?



Western Australia is currently in the early stage of the process of developing a FFH industry

WHERE IS WA CURRENTLY IN DEVELOPING A FFH INDUSTRY?



Beyond the farmgate and primary processing, Western Australia lacks some of the requirements for success in foods for health

 SCORECARD: CHARACTERISTICS REQUIRED FOR SUCCESS IN I 	FH •
--	------

		Perth, W. Australia	Melbourne, Victoria	Auckland, NZ	Chicago, Illinois	Toronto, Ontario	Copenhagen, Denmark
ENVIRONMENT	Natural resources	•	•	•	•	•	•
	Low cost ingredients	•	•	•	•	•	0
	Efficient ingredient logistics	•	•	•	•	•	•
	Primary processing at scale	•	•	•	•	•	•
	Reputation for food safety	•	•	•	•	•	•
	"Clean & Green" reputation	•	•	•	\bigcirc	•	•
GOVERNMENT	Access to markets	•	•	•	•	•	•
	World-class FFH science	\bigcirc				•	•
	Processing technology frontier	\bigcirc				•	•
	Numerous firms of all sizes	\bigcirc				•	•
	FFH processing at scale	\bigcirc				•	•
	Strong FFH brands	\bigcirc	•	•	•	•	•
	FFH salesforce in place	\bigcirc	•	•	•	•	•
INDUSTRY	Shelf space at retail		•	•	•	•	•

New Zealand demonstrates a more fully developed Foods For Health industry

WHAT DOES SUCCESS IN FFH LOOK LIKE?



Many of the product and packaging forms required to deliver functional products are not available locally in WA at scale

POSSIBLE FFH PRODUCT, PACKAGING AND/OR PROCESSING FORMS

CURRENTLY PRESENT IN WA AT SCALE -





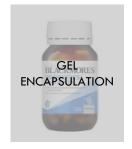


FERMENTED

BEVERAGES







SPRAY DRIED

POWDERS



NO APPARENT PRESENCE? -----









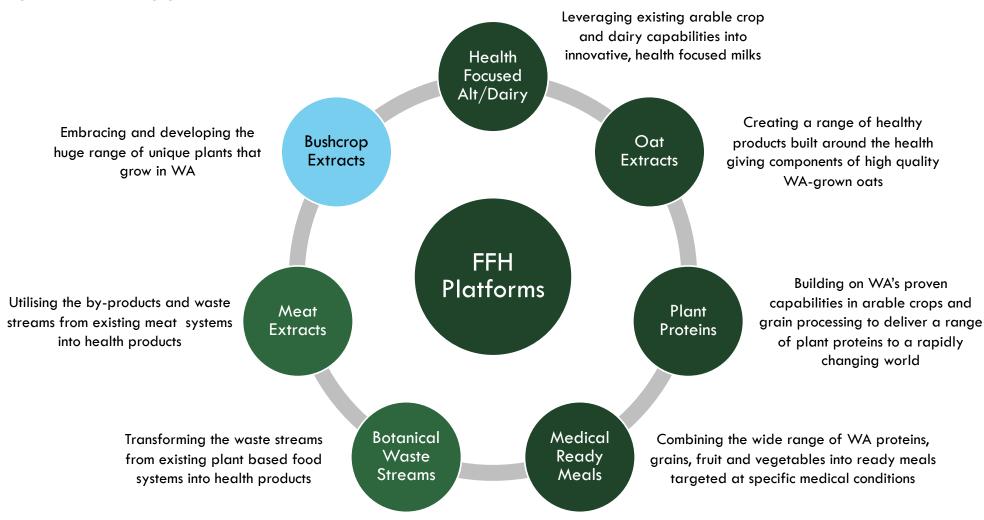


Foods for Health inputs available to Western Australia vary in terms of the time required to "bring them online"

WA FEH COONTH STRATECY / PATHWAY FOR EYPANSION

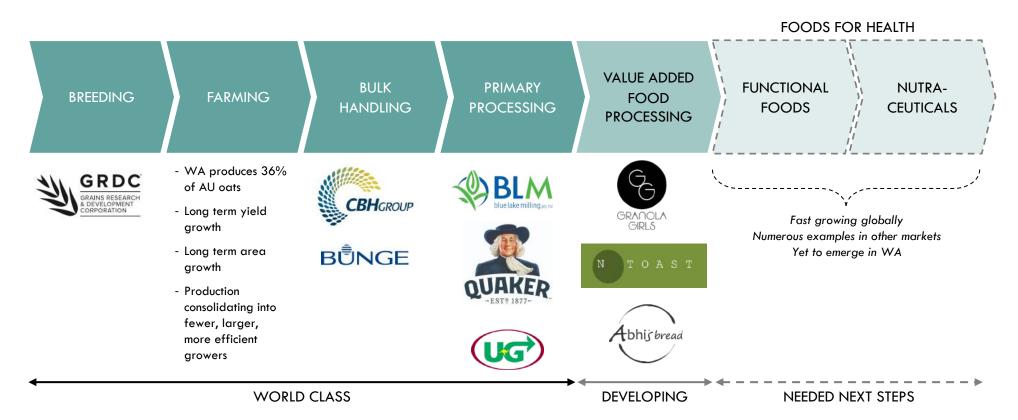
LOW	TIME REQUIRED TO HAVE COMM	MERCIAL QUANTITIES AVAILABLE	HIGH
2	3		Bb
LEVERAGING EXISTING	WASTE STREAMS	SCALING UP TRIAL/HOBBY	INTRODUCING NEW
Starting with existing plant and animal systems	Identifying what is left over from existing at scale systems	Farmed in modest volumes in Australia	Not farmed in Australia
			Proven farming systems elsewhere
Proven comparative advantage and	Turning low value "costs" into high	Farming systems being adapted to	
capabilities	value products	Australian conditions	Likely need to introduce
		_ ,	new/improved genetics into country
Production already ongoing at scale	Developing FFH products that add value to these waste streams	Examples: cassava, carob	Examples: shea, chicory
Developing FFH products that add	Only requires incremental	EMERGING BUSHCROPS	NEW/NOVEL BUSHCROPS
value to existing ingredients	investment	Farmed commercially in some quantities	Currently only wild collected in small quantities
Examples: oats, carrots	Examples: avocado seeds, wine		
	grape seeds, fruit seconds	Some genetic selection/improvement	Unimproved genetic stock
			Unknown farming systems
		Examples: kakadu plum, lemon myrtle	Examples: Firewood Banksia

Seven broad Food For Health platforms emerges from the research as high potential opportunities for Western Australia



Oats provide a clear example of a category where WA has world class capabilities that appears ripe for an expansion into foods for health

LEVEL OF SECTOR DEVELOPMENT IN WA: EXAMPLE OATS



The seven identified Foods for Health platforms are spread out across the conceptual strategic timeframe presented earlier

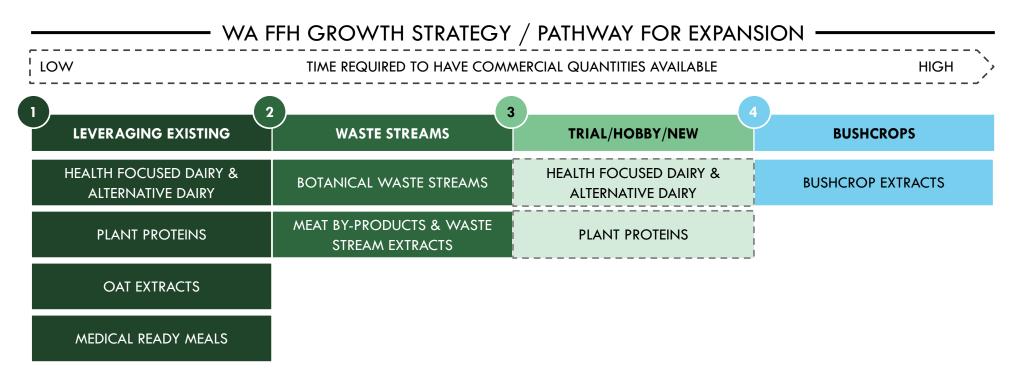


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page page page page page page Health Focused Plant Medical/Health Context, Markets Conditions, Concepts Oat and Process and Challenges Dairy/Alternative **Proteins** Focused Ready Extracts Meals Dairy page page page page page **Botanical Waste Bushcrop** Other Appendix I Meat Extracts Markets & Conditions Streams Extracts **Opportunities**

Details

Why health-focused dairy/alternative dairy? Because there is large and growing demand worldwide

"The evolving lifestyles of people and disposable income are factors expected to spur opportunities for the market... The increasing cognizance about gut health will further fuel demand for yogurt, kefir, and other fermented dairy products, in turn, bolster healthy growth of the market... [Dairy] is expected to experience a rapid growth rate... due to the growing demand for clean-label dairy products. The shifting consumer preference towards organic, healthy, non-GMO, lactose-free, and non-fat milk and dairy foods will aid expansion."

"In the United States, Europe, and China, more than 5%, 10%, and 90% of the population are intolerant to lactose, respectively. In these markets, lactose-free dairy products are witnessing immense popularity. According to the majority of the population, products with low levels of lactose and sugar are considered to be healthy."



"[Dairy] products offer various nutrients such as calcium, proteins, zinc, magnesium, and vitamin D and B12... The rising demand for milk and milk-based ingredients is one of the primary factors supporting the market growth.

This can be attributed to population growth, rising incomes, health consciousness and the thriving food and beverage industry... There has been a rise in the demand for clean label products which are free from additives, artificial preservatives or chemicals."



Mordor Intelligence

"The rise in demand for plant-based alternatives and changing consumer diets utilizing milk alternatives are driving the demand for dairy alternatives. Increasing occurrence of milk allergies or cases of lactose intolerance is expected to drive the market further... Changing consumer preferences caused by environmental or moral concerns resulting in the mass adoption of vegan or similar diets are expected to positively impact the market growth... Europe... has seen significant growth in the vegan population, resulting in the high market growth in the region."

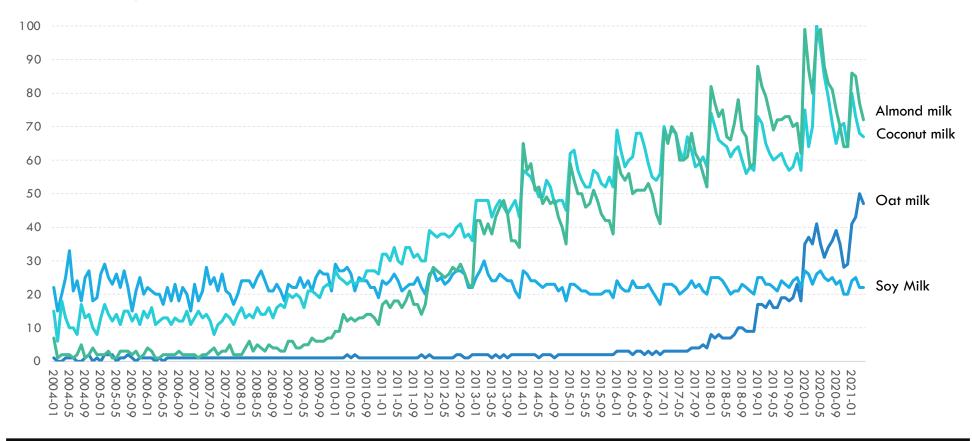




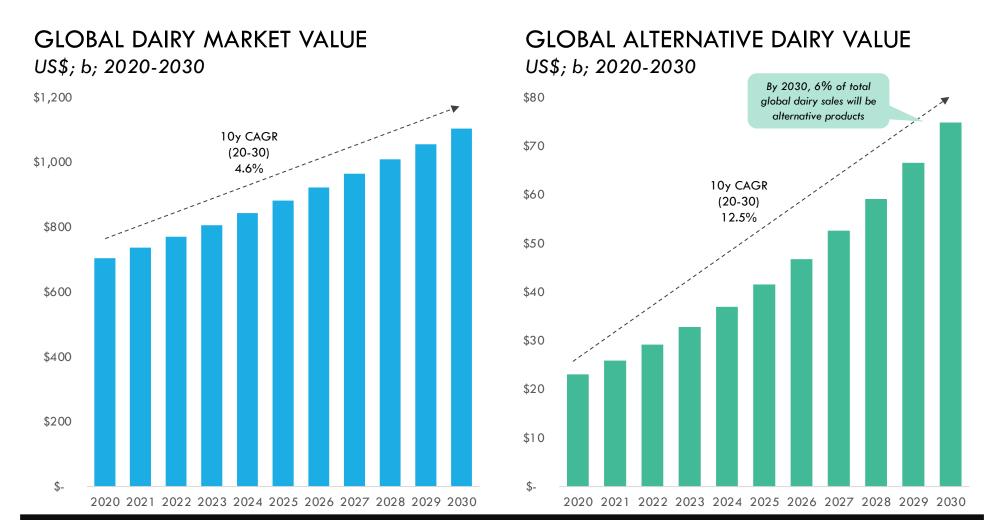
Global interest in alternative dairy milks is growing (other than soy)

17Y WORLDWIDE GOOGLE TRENDS SEARCH INTEREST INDEX OVER TIME*

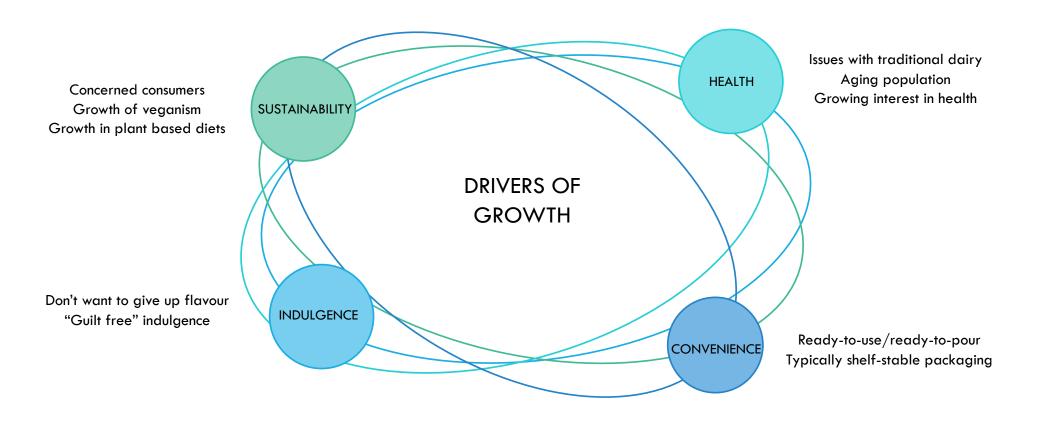
Relative index; 2004-2021



Both dairy and alternative dairy are forecast to grow strongly over the next decade



Global growth is coming from solid, long term drivers of growth



Source: Coriolis analysis

How could we do it?

STRAWMAN FOR DISCUSSION

VISION:

Western Australia builds a strong dairy/alternative dairy sector targeting health leading to an atscale further processing industry supplying Australia & export markets

1

Bring together the "pieces of the puzzle" already in place in Western Australia

Create a "coalition of the willing" to take to opportunity forward

2

Develop a relatively simple initial product o "get the ball rolling"

Identify a science and research agenda to develop more differentiated products

3

Build market, initially targeting Australia, followed by developed Asia

Develop supply chains into these key buyers

What sort of products are we suggesting?

HEALTH FOCUSED DAIRY —



















What is the development pathway?

Higher complexity More science required Greater capabilities needed









The health-focused dairy/alternative dairy platform both delivers nutrition and can act as a delivery vehicle for functional components

				— MED	DICAL —				
	WHICH BRO	OAD CATEGOR	RIES (FROM A N	MEDICAL POIN	IT-OF-VIEW) CA	N BE TARGET	ED WITH THI	S PLATFORM?	
Infectious Diseases	Cancer	Cardio-vas	Metabo cular /Obes	• • • • • • • • • • • • • • • • • • • •		aternal elopment De	Physical egeneration	Brain Degeneration	Mental Health
\bigcirc			•			•	•	•	
					TAIL —				
	WHICH BR	OAD CATEGO	RIES (FROM A			N BE TARGETE	D WITH THIS	PLATFORM?	
Allergy & Sinus	WHICH BR	Brain & Mood Health	Cough, Cold &				D WITH THIS	General Wellness	Hair, Skin 8 Nails
Allergy & Sinus	Bone & Joint	Brain & Mood	Cough, Cold &	RETAIL POINT	C-OF-VIEW) CAI			General Wellness	
Allergy & Sinus Heart Health	Bone & Joint	Brain & Mood	Cough, Cold &	RETAIL POINT	C-OF-VIEW) CAI			General Wellness	

HOW SUITABLE IS THIS PLATFORM FOR DELIVERY OF FOODS FOR HEALTH OUTCOMES IN THIS AREA?

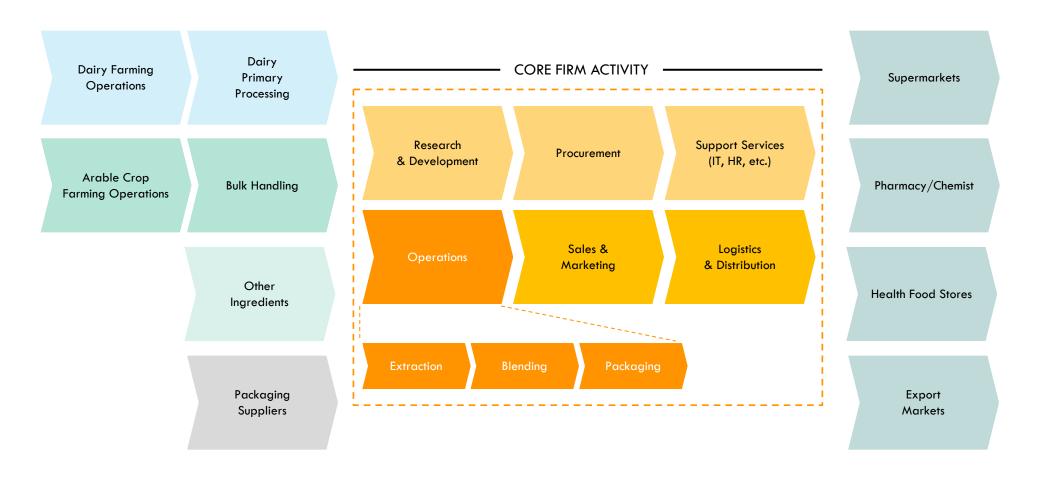


Western Australian healthy dairy/alternative milk is well positioned to execute on and deliver key trends

		CORIOLIS FOOD & BEV	'ERAGE TRENDSCOPE SM		
TIME SAVING	FAST	EASY OPEN	SOCIAL	INSTA READY	PICTURESQUE
HASSLE FREE	SIMPLIFIES	EASY	REWARDS	FARM TOUR	FUN
LOW EFFORT	CONVENIENCE	range	CONNECTIONS	INVOLVEMENT	ARTISAN
SOLUTIONS	READY TO COOK	READY TO EAT/USE	hand crafted	SMALL BATCH	SENSORY
MICROWAVE	REUSABLE	STORY TELLING	AUTHENTIC	CELLAR DOOR	AGED
SUPERIOR	RICH FLAVOUR	SPECIAL EDITION	TRADITIONAL	RESPONSIBLE	FAMILY OWNED
DISTINCT	PROMOTED	Sponsor	CERTIFIED	HEIRLOOM	FAIR TRADE
ENDORSED	PREMIUM	ADVERTISED	PROTECTED	STEWARDSHIP	TRADE AID
FAMOUS	award winning	"ESTATE" GROWN	LIFE CYCLE	TRACEABLE	ETHICAL
QUALITY	EXPENSIVE	rare/unique	SOCIALLY AWARE	INDIGENOUS	FREE RANGE
LOW FAT	LOW CARB	TRUSTED	LOCAL	NATIVE CROPS	GRASS FED
PROTEIN	FREE FROM	no hormones	LOW INPUT	CARBON ZERO	EARTH FRIENDLY
NUTRACEUTICAL	HEALTH	NATURAL	ECOLOGICAL	SUSTAINABLE	LOW WATER USE
THERAPEUTIC	CHEMICAL FREE	PLANT BASED	BEE FRIENDLY	NITROGEN FIXING	ORGANIC
MEDICINAL	WELLNESS	PALEO	RENEWABLE	BIODYNAMIC	regenerative

CORIOLIS

How would the value chain be organised?



Source: Coriolis analysis

Who are the high potential commercial partners for this opportunity?

	Brownes dairy	HARVEY FRESH	Yoplaif FARMERS UNION Pairty Farmers	BRIGHT FOOD GLOBAL 光明食品全球 foods
Firm	BROWNES DAIRY	HARVEY FRESH	BEGA DAIRY	MANASSEN/MUNDELLA
Relevant product categories	Milk Yoghurt/Cultured Other dairy Other beverages	Milk Yoghurt/Cultured Other dairy Other beverages	Milk Yoghurt/Cultured Other dairy Other beverages	Yoghurt Lactose free products Other dairy products
	Wide Open Agriculture Dirty CLEAN FOOD	Pressed Earth. Balance-Pressed-Dally The Pure Press. MADE COLD-PRESSED JUICE	PEPSICO Tropiana & G	Cargill GrainCorp
Firm	WIDE OPEN AGRICULTURE	SMALL/MED LOCALS	PEPSICO/QUAKER	LARGE GRAIN HANDLERS

Alternative dairy

Other beverages

Beverages

Cereals

Muesli bars

Other foods

Grain handling

Grain processing

Food ingredients

Oat milk

Meats

Produce

Other products

Relevant product

categories

Who are the other key stakeholders?









MEDICAL SYSTEM

FARMERS ORGANISATIONS

UNIVERSITIES

GOVERNMENT

- WA has a range of world class hospitals
- All major hospitals participate in clinical trials
- WA has strong farmer organisations across arable crops and dairy
- Western Dairy recently established a WA RD&E (research, development and extension) Hub to focus on local production challenges and opportunities, guided by industry
- WA has a range of leading universities, including four medical schools (UWA, UND, CU & ECU)
- Multiple research streams underway that touch on parts of this opportunity
- A wide range of state agencies touch on this opportunity

Where is investment required?

INVESTING IN NEW PRODUCT DEVELOPMENT

2

INVESTING IN
DEMONSTRATING
THE EFFICACY OF
FUNCTIONAL
INGREDIENTS



INVESTING IN REQUIRED PROCESSING & PACKAGING EQUIPMENT

- While clear global models exist, products are conceptual at this point
- Significant work needs to be undertaken to the initial finished consumer offer

- Solid evidence is required before specific, targeted health claims can be made
- Alternatively, initial products can leverage proven ingredients with accepted claims

- WA dairy processors have available capacity and capability at UHT packaging
- Depending on the coalition that develops around this concept, additional equipment will likely be required

What health-focused dairy/alternative dairy products emerged from Stage I of the screen?

MILK PHOSPHOLIPIDS
FOR COGNITIVE
DECLINE

BARLEY MILK FOR HEALTHY BONES

HEMP MILK FOR THE ELDERLY

MILK PHOSPHOLIPIDS FOR COGNITIVE DECLINE

WHAT IS THE CONCEPT?

Beverage for cognitive decline

GIVE ME THE ELEVATOR PITCH

Cognitive decline is particularly in apparent in aging populations. Beverages fortified with high levels of Phospholipids are easy to take for elderly. WA has the ability to win in this space.

WHAT MIGHT THE	PRODUCT METRICS LOOK LIKE?
WHAT SORT OF PRICING?	\$4.50/375ml (\$4-5/375ml)
WHAT SORT OF PACK SIZE?	375ml, 500ml
WHAT PRODUCT FORM?	Drink (shake, smoothie)
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal or cardboard/paper seal
WHAT MARGINS WILL THE RETAILER TAKE?	40% (35-45%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$0.68/unit (\$0.50-0.90/unit) @15% of retail price (10-20%)

WHAT ARE THE KEY CHANNELS?	
Supermarkets	
Pharmacy/Chemist	
Online	
Direct sales	////
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

water, dairy based protein, phospholipids, chocolate flavour, vitamins, omegas, DHA*, selenium



MILK PHOSPHOLIPIDS FOR COGNITIVE DECLINE

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could 'grow' in WA The Nutritionist Says Cognitive decline Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Phospholipid (PL) supplementation to help cells maintain Mechanically produced strength and flexibility in the brain. PL's have been shown to Produce cows for dairy extracts dampen the activity and reactivity of the hypothalamic-High performance genetics available pituitary-adrenal axis (HPAA). Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success Research into role of Phospholipid on brain function PRODUCT CHARACTERISTICS Research into extracting and isolating the relevant Brain aging is not well understood or clearly elucidated. **Phospholipids** Drought tolerant Additional clinical trials into doseage Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Emerging evidence indicates that phospholipids, a specific type of Potential to develop IP controlled ingredients Indigenous knowledge fat, are capable of improving a variety of cognitive processes in both animals and humans. Further research is required in this area Trusted source/Safe supply OVERALL

BARLEY MILK FOR HEALTHY BONES

WHAT IS THE CONCEPT?

Vitamin, calcium and protein rich barley based drink to support bone health

GIVE ME THE ELEVATOR PITCH

Consumers are looking for high protein, high calcium non-dairy beverages (US\$2.4b category) for healthy bones (especially the elderly)

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? WHAT SORT OF \$4.50/375ml (\$4-5/375ml) PRICING? WHAT SORT OF PACK 375ml, 500ml SI7E₂ WHAT PRODUCT FORM? Drink (milk, shake, smoothie) WHAT FORM OF Plastic, tamper evident seal or cardboard/paper seal PACKAGING? WHAT MARGINS WILL 40% (35-45%) THE RETAILER TAKE? of retail selling price EBITDA \$0.68/unit (\$0.50-0.90/unit) WHAT SORT OF @15% of retail price (10-20%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?	
Supermarkets	\ \ \ \ \
Pharmacy/Chemist	✓
Online	√ √
Direct sales	-
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

AB Inbev Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Barley milk, oatmilk, vitamin D, vitamin E, vitamin k, calcium, lupin protein, DHA*, fibre, flavours

WHAT COULD IT LOOK LIKE?





BARLEY MILK FOR HEALTHY BONES

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Does or could grow in WA The Nutritionist Says Bone density and health Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR • Approximately 80–90% of bone mineral content is comprised Keep growing barley Mechanically harvested of calcium and phosphorus. Bone is a mineralized connective Keep making beer to use the brewers spent grain byproduct tissue in which calcium represents the major component, as the key input into the "milk" High performance genetics conferring bone strength and structure. Proper dietary calcium available intake is important for bone development and metabolism. Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Barley extract from brewing made into nutritional beverage PRODUCT CHARACTERISTICS (research Calcium, Vita D, and exercise are the best things for your bones. Research the barley protein extraction process (ensure Diets high in these are your best answer. Drought tolerant solubility) Research ingredients to maximise bone strength properties Low input production WHAT DOES THE DOCTOR SAY? WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses Full product utilisation WA grown ingredients This seems like a great use of the barley byproduct but it would Utilise byproduct from WA made beer Indigenous knowledge Potential to develop IP controlled bacteria need to be fortified to work as a supplement for bones.

Trusted source/Safe supply

OVERALL

HEMP MILK FOR THE ELDERLY

WHAT IS THE CONCEPT?

Elderly require high levels of easily digestible protein and healthy fats – hemp milk provides a suitable diet for the elderly

GIVE ME THE ELEVATOR PITCH

The elderly require high levels of easily digestible protein – hemp milk provide a highly nutritious option (25% calories from protein), and all essential amino acids. WA has the science and agronomy to develop a hemp industry.

WINT MICHT THE TROBUST METRICS EGOR LIKE.		
WHAT SORT OF PRICING?	\$4.50/375ml (\$4-5/375ml)	
WHAT SORT OF PACK SIZE?	375ml, 500ml	
WHAT PRODUCT FORM?	Drink (milk, shake, smoothie)	
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal or cardboard/paper seal	
WHAT MARGINS WILL THE RETAILER TAKE?	40% (35-45%) of retail selling price	

EBITDA \$0.68/unit (\$0.50-0.90/unit)

@15% of retail price (10-20%)

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	////	
Online	√ √	
Direct sales	√ √	
Age Care Facility	////	
Daigou	-	

WHO IS THE COMPETITON?

MNS, National & regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

WHAT SORT OF

PROFITABILITY?

Hemp (or other ingredients for the elderly) fortified with calcium, vitamins

WHAT COULD IT LOOK LIKE?





HEMP MILK FOR THE ELDERLY

WHAT IS IT TREATING?

Overall health Muscle development Nutritional support

HOW CLEAR IS THE SCIENCE OR EVIDENCE? PROBABLE **MODEST** The Nutritionist Says The Doctor Says

SCORECARD

SUPPLY CHAIN

Does or could grow in WA

Strength in inputs

Capabilities across the chain

Clear partners

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Protein is an essential amino acid Amino acids aiding muscle building and reduce the susceptibility to osteoporosis. The essential amino acids are required for healthy body functions

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

Grow hemp for use in food products (seed in particular)

PRIMARY SECTOR

Mechanically harvested

High performance genetics available

Proven, scalable production model

Required skills for success

WHAT DOES THE NUTRITIONIST SAY?

Hemp provides a high-quality complete protein, with all essential amino acids. Hemp is also highly digestibility. Hemp seeds contain significant amounts of the amino acids methionine and cysteine, as well as very high levels of arginine and glutamic acid.

HOW CAN WA SCIENTISTS PARTICIPATE?

- Ongoing research into targeted benefits of hemp and hemp
- Research into effective dosages targeting the elderly
- NPD for new and novel hemp products suitable for the elderly

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

WHAT DOES THE DOCTOR SAY?

Easily digestible protein is good for the elderly. They require higher levels of protein and healthy oils as they age.

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Potential to develop IP controlled products Trusted source/Safe supply

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and Process

Botanical Waste Streams

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Appendix I Markets & Conditions **Details**

Why oat extracts? Because there is strong and growing evidence for the health benefits of oats

"Oat has always been regarded as a health-promoting food without clear knowledge of its specific health-related effects. However, today it is known for its effects on satiety and retarded absorption of nutrients as well as a deterrent of various disorders of the gastrointestinal tract. These beneficial effects are chiefly due to the soluble fiber content of oats. Today oats is among the richest and most economical sources of soluble dietary fiber. The present interest in soluble oat fiber originated from reports that showed that dietary oats can help in lowering cholesterol, postprandial blood glucose level; as well as modifying immune response and reducing risk of colon cancer."

Comprehensive REVIEWS in Food Science and Food Safety

"The beta-glucan found in oats may help keep cholesterol in check, according to a 2011 report. Looking at studies conducted over the previous 13 years, the report's authors determined that oat-derived beta-glucan may significantly reduce levels of total and LDL ("bad") cholesterol. The authors noted that, on average, daily oat consumption is associated with 5% and 7% reductions in total and LDL cholesterol levels, respectively. A 2014 meta-analysis found similar results. The researchers focused on studies that included at least 3 grams (g) of beta-glucan daily and found it reduced total cholesterol and LDL cholesterol, but did not impact HDL cholesterol levels or triglycerides."

"Oat beta-glucan is a soluble fiber that is found in the cell wall of whole oats. It is comprised of long chains of glucose and is a polysaccharide. This fiber is not digested. It binds toxins and cholesterol in the digestive tract and helps them to be excreted. This compound has been shown to help lower the levels of cholesterol in the blood. The United States Food and Drug Administration (FDA) allows some foods [containing oats] to claim that they may reduce the risk of heart disease, if certain conditions are met... The mechanism by which oat beta-glucan is thought to lower cholesterol involves the secretion of bile from the gall bladder into the digestive tract. Bile contains toxins and cholesterol. If there is soluble fiber, such as oat beta-glucan, in the digestive tract, it can bind these compounds and excrete them in bowel movements."

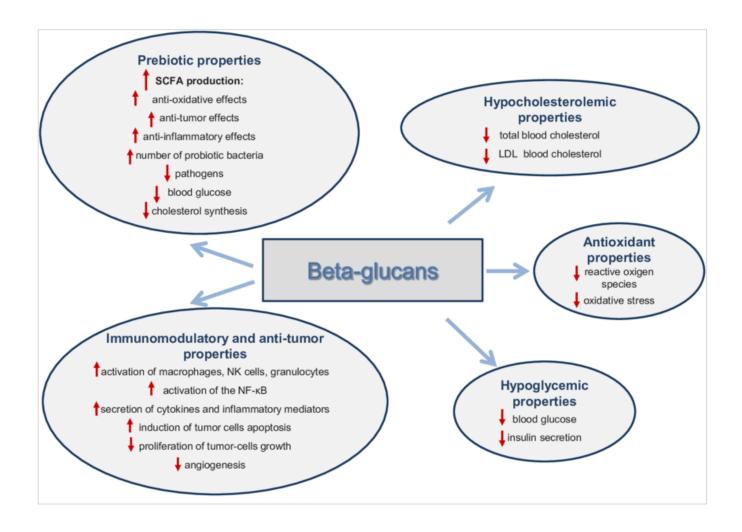
Inf@Bloom

"High prevalence of chronic diseases such as obesity, diabetes, and cardiovascular diseases has fuelled the demand for oats in daily meals as it is a rich source of beta-glucan - an essential soluble fiber for the human body. This helps lower bad cholesterol and blood sugar levels and boosts the good bacteria vital to improve the digestive system of the body. According to the Centers for Disease Control and Prevention and Control (CDC), in the U.S., around 95 million people above 30 years of age have total cholesterol levels higher than 200mg/dL. Increasing concerns over such high cholesterol levels are projected to promote the demand for healthy foods and snacks."





There is growing scientific support for the health giving properties of oats

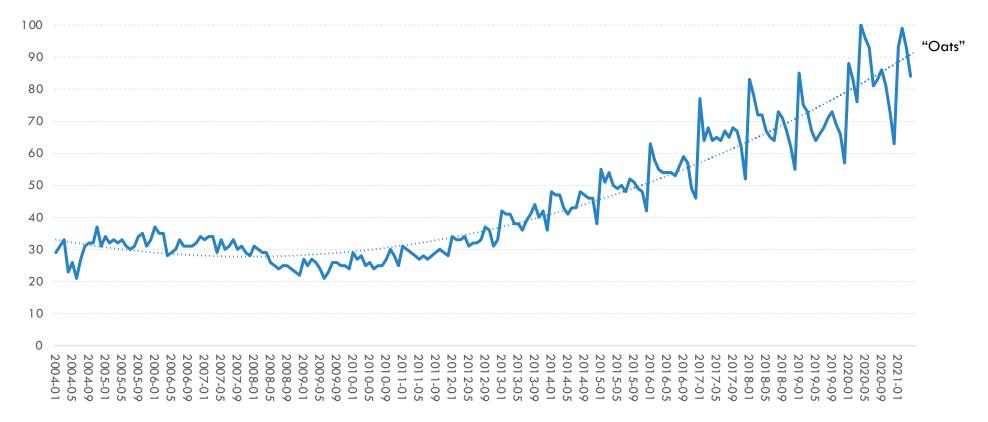


"Diet rich in beta-glucans has a positive effect on human health by preventing chronic non-communicable diseases, such as diabetes, hypercholesterolemia, obesity, cardiovascular diseases, and cancer."

Global interest in oats is growing

17Y WORLDWIDE GOOGLE TRENDS SEARCH INTEREST INDEX OVER TIME*

Relative index; 2004-2021

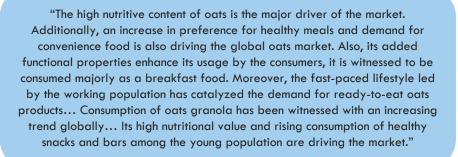


Global demand for oat products is growing on the back of growing awareness of their health benefits

"Oats are abundantly nutritious grains, associated with the property of lowering blood cholesterol levels when consumed on a regular basis... Oats are among the most filling and healthiest breakfasts; reason being, the high soluble fiber content present in oats. When compared with cereals like rice and wheat, oats provide an increase in satiety due to the presence of high amounts of beta-glucan and the viscosity of the oatmeal. The viscosity of oats interferes with the mixing process in the digestive system, which initiates a greater feeling of fullness with a decreased feeling of hunger. Also, oats contain comparatively fewer calories than other cereals, making them a better option for weight loss."



"Rising awareness regarding the high nutritional value of oat-based snacks is anticipated to fuel their demand over the forecast period. Oats promote metabolism and healthy weight loss, along with reducing the risk of cardiovascular diseases and diabetes. As a result, processed food and snacks manufacturers are shifting their focus to healthy ingredients such as oats. The changing eating habits coupled with the availability of innovative products is anticipated to fuel the market. Rising health consciousness and awareness regarding the ingredients, additives, and preservatives used in snacks is anticipated to positively influence the product demand."





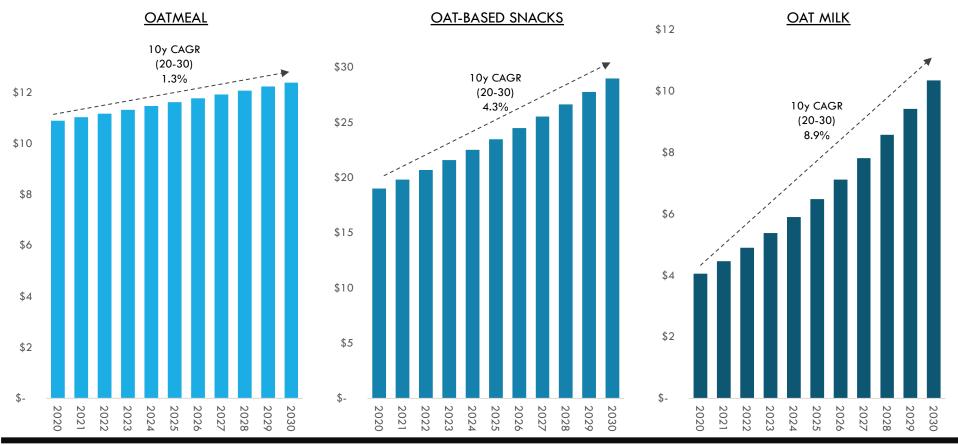
"The global oats market is anticipated to exhibit a strong growth... Rapid urbanization and consumption of unhealthy food products have significantly impacted the health conditions. This has increased the demand for oats all across the world. Gradual shift towards healthy lifestyle is supporting the market growth. Oat consists of high protein, minerals, dietary fiber, vitamins, and carbohydrates. Oats are also enriched in antioxidants that helps to safeguard body against various chronic diseases such as diabetes, cardiovascular diseases, and cancer. Growing awareness regarding various benefits associated with the consumption of oat is accelerating market growth."



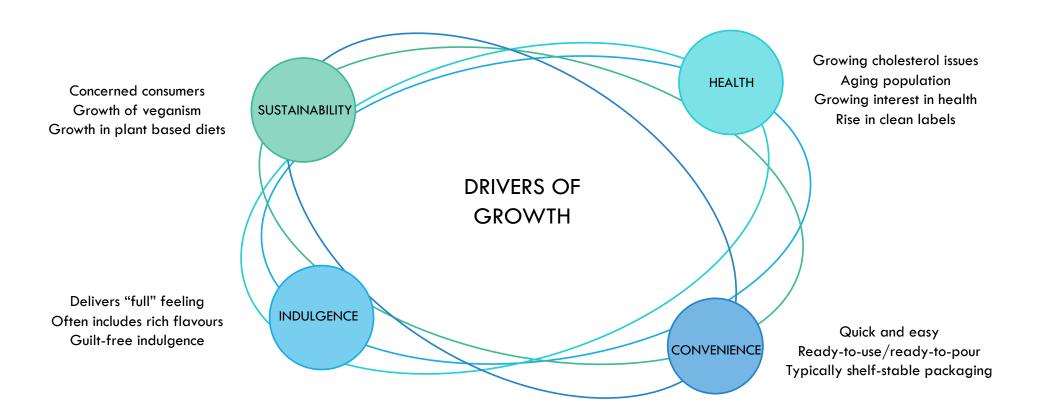


All major categories of oat-based products are forecast to grow globally over the next decade

GLOBAL MARKET VALUE: SELECT OAT BASED PRODUCTS US\$; b; 2020-2030



Global growth is coming from solid, long term drivers of growth



Source: Coriolis analysis

How could we do it?

STRAWMAN FOR DISCUSSION

VISION:

Western Australia builds a strong oat extract sector targeting health, leading to an at-scale further processing industry supplying Australia & export markets

1

Conduct stocktake to assess existing WA capabilities in (1) oat powder production and (2) beta-glucan extraction

Understand what "pieces of the jigsaw" need to be put in place in Western Australia

Create a "coalition of the willing" to take to opportunity forward

2

Develop a relatively simple initial product leveraging in-place equipment to "get the ball rolling"

Identify a science and research agenda to develop more differentiated products

3

Build market, initially targeting direct sales and pharmacy/chemist channels; targeted approach to Asia initially

Ensure efficient supply chains into these key markets

What sort of products are we suggesting?

POWDERS SUPPLEMENTS FUNCTIONAL



Functional Oatmeal



Instant Oatmilk **Powder**



Beta-Glucan





Oat **Fibre**



Oat **Powder**





Supplement Targeting Immune

Oats are an extensible platform where the beta-glucan is used in a variety of forms, across a range of conditions

GUT HEALTH, LOWERING CHOLESTEROL, HEART HEALTH (CVD), REDUCING APPETITE, PROVIDING ENERGY, SKIN CANCER



















What is the development pathway?

Higher complexity More science required Greater capabilities needed









The oat extract platform delivers the specific health benefits of oats to consumers and patients in concentrated form

				<u> — </u>	DICAL —				
	WHICH BRO	DAD CATEGOR	IES (FROM A N	MEDICAL POIN	IT-OF-VIEW) CA	N BE TARGET	ED WITH THI	S PLATFORM?	
Infectious Diseases	Cancer	Cardio-vasc	Metabo			aternal relopment De	Physical egeneration	Brain Degeneration	Mental Health
•	0	•	•			\bigcirc	0	\bigcirc	0
				RE	TAIL —				
	WHICH BR	ROAD CATEGO	RIES (FROM A		TAIL —	N BE TARGETE	D WITH THIS	PLATFORM?	
Allergy & Sinus	WHICH BR	Brain & Mood Health	RIES (FROM A Cough, Cold & Flu					General Wellness	Hair, Skin 8 Nails
Allergy & Sinus	Bone & Joint	Brain & Mood	Cough, Cold &	RETAIL POINT	C-OF-VIEW) CAI			General Wellness	•
Allergy & Sinus Heart Health	Bone & Joint	Brain & Mood	Cough, Cold &	RETAIL POINT	C-OF-VIEW) CAI			General Wellness	•

HOW SUITABLE IS THIS PLATFORM FOR DELIVERY OF FOODS FOR HEALTH OUTCOMES IN THIS AREA?

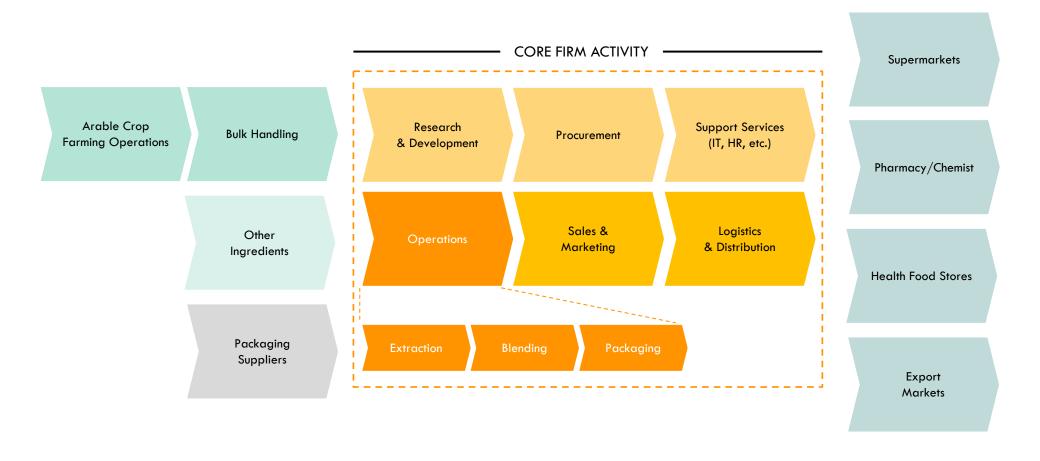


Western Australian oat extracts are well positioned to execute on and deliver key trends

		CORIOLIS FOOD & BEV	'ERAGE TRENDSCOPE SM		
TIME SAVING	FAST	EASY OPEN	SOCIAL	insta ready	PICTURESQUE
HASSLE FREE	SIMPLIFIES	EASY	REWARDS	FARM TOUR	FUN
LOW EFFORT	CONVENIENCE	range	CONNECTIONS	INVOLVEMENT	ARTISAN
SOLUTIONS	READY TO COOK	READY TO EAT/USE	HAND CRAFTED	SMALL BATCH	SENSORY
MICROWAVE	REUSABLE	STORY TELLING	AUTHENTIC	CELLAR DOOR	AGED
SUPERIOR	RICH FLAVOUR	SPECIAL EDITION	TRADITIONAL	RESPONSIBLE	FAMILY OWNED
DISTINCT	PROMOTED	Sponsor	CERTIFIED	HEIRLOOM	FAIR TRADE
ENDORSED	PREMIUM	ADVERTISED	PROTECTED	STEWARDSHIP	TRADE AID
FAMOUS	award winning	"ESTATE" GROWN	LIFE CYCLE	TRACEABLE	ETHICAL
QUALITY	EXPENSIVE	rare/unique	SOCIALLY AWARE	INDIGENOUS	FREE RANGE
LOW FAT	LOW CARB	TRUSTED	LOCAL	NATIVE CROPS	GRASS FED
PROTEIN	FREE FROM	NO HORMONES	LOW INPUT	CARBON ZERO	EARTH FRIENDLY
NUTRACEUTICAL	HEALTH	NATURAL	ECOLOGICAL	SUSTAINABLE	LOW WATER USE
THERAPEUTIC	CHEMICAL FREE	PLANT BASED	BEE FRIENDLY	NITROGEN FIXING	ORGANIC
MEDICINAL	WELLNESS	PALEO	RENEWABLE	BIODYNAMIC	REGENERATIVE

CORIOLIS 87

How would the value chain be organised?



Source: Coriolis analysis

Who are the high potential commercial partners for this opportunity?

	PEPSICO Topicas & G QUAKER EST 1877	Unigrain	CBHGROUP BL blue lake milling pby hd	BŪNGE
Firm	PEPSICO/QUAKER	UNIGRAIN	CBH GROUP	BUNGE
Relevant product categories	Beverages Cereals Muesli bars Other foods	Processed oats Oat bran & flour Breakfast cereal	Bulk handling Milling	Bulk handling

	ANCHOR SINCE 1854	Wide Open Agriculture DIRTY CLEAN FOOD Wide Open Agriculture	ORANOLA GIRLS THE GREEN PANTRY	THE CHIA CO.
Firm	ANCHOR FOODS	WIDE OPEN AGRICULTURE	SMALL/MED LOCALS	THE CHIA CO
Relevant product categories	Milling Blending Processed foods	Oat milk Meats Produce Other products	Breakfast cereal Other oat based foods	Bulk seeds Refrigerated snacks Processed foods

Who are the other key stakeholders?







RESEARCH ORGANISATIONS

PRODUCER ORGANISATIONS

UNIVERSITIES

NOTRE DAME

Curtin University

GOVERNMENT

- Multiple research organisations are researching and/or supporting research into pats
- WA has strong farmer organisations supporting arable crops at multiple levels
- WA has a range of leading universities, including four medical schools (UWA, UND, CU & ECU)
- Multiple research streams underway that touch on parts of this opportunity
- A wide range of state agencies touch on this opportunity

Where is investment required?

1

INVESTING IN NEW PRODUCT DEVELOPMENT

2

INVESTING IN
IMPROVING THE
GENETICS OF OATS
FOR BETTER HEALTH
OUTCOMES



INVESTING IN REQUIRED PROCESSING & PACKAGING EQUIPMENT

- While clear global models exist, products are conceptual at this point
- Significant work needs to be undertaken to the initial finished consumer offer

- Australia has world-class oat breeding capabilities
- More emphasis needs to be placed on developing IP controlled oat varieties with measurably different health properties

- Unclear current capability and capacity for in-region beta-glucan extraction
- Depending on the coalition that develops around this concept, additional equipment will likely be required

What oat extract products emerged from Stage I of the screen?

OAT FIBRE FOR GUT HEALTH OAT NOODLES HIGH IN BETA-GLUCANS TO REDUCE CHOLESTEROL OAT CEREAL TO
INCREASE SATIETY
AND REDUCE APPETITE

OAT SNACKS TO
INCREASE SATIETY
AND REDUCE APPETITE

FERMENTED OAT
BEVERAGE FOR CELIAC
DISEASE & LOWERING
CHOLESTEROL

OAT BETA GLUCANS IN

DOG TREATS FOR

JOINT HEALTH

OAT FIBRE FOR GUT HEALTH

WHAT IS THE CONCEPT?

Oat husk powder to add to meals, smoothies, baking to increase insoluble fibre targeting gut health

GIVE ME THE ELEVATOR PITCH

Gluten-free insoluble fibre from oat husks helps maintain a healthy intestine. Gut health is vital to ensure optimal digestion of nutrients and a healthy balance of gut bacteria. This is a growing global concern.

WHAI MIGHI	IHE	PRODUCI	WEIKIC2	LOOK LIKE	ب

WHAT SORT OF PRICING?	\$12.50/500g (\$10-15/500g) \$25/kg (\$20-30/kg)
VHAT SORT OF PACK SIZE?	200g, 500g, 1kg
HAT PRODUCT FORM?	Dry Powder

WHAT FORM OF	Plastic, sealed
PACKAGING?	or cardboard/paper seal

WHAT MARGINS WILL	45% (40-50%)
THE RETAILER TAKE?	of retail selling price

WHAT SORT OF	
PROFITABILITY?	

EBITDA \$1.50/unit (\$0.90-2.10/unit) @12% of retail price (7-17%)

Supermarkets	/ /
Pharmacy/Chemist	////

WHAT ARE THE KEY CHANNELS?

Online	///
Direct sales	
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

National brands Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Oat fibre, flavours

WHAT COULD IT LOOK LIKE?





OAT FIBRE FOR GUT HEALTH

WHAT IS IT TREATING?

Supports healthy gut (bacteria)
Heart Disease
High Cholesterol
Diabetes (lowers blood sugar)

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

 Husks are insoluble fibre high in lignin, cellulose and hemicellulose, they help keep the bowel movements regular

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

 Bacteria help digest the fiber which produces healthy ingredients for the colon such as short chain fatty acids

WHAT DOES THE NUTRITIONIST SAY?

Oat fiber is an insoluble fiber made from grinding the oat hull or husk, which is the shell that surrounds the oat groat (or kernel).

Fibre is good for digestion, weight management, lowering cholesterol, and helping to control blood sugar levels.

WHAT DOES THE DOCTOR SAY?

Fiber plays a major role in digestive health. Fiber is the fuel the colon cells use to keep them healthy. Fiber also helps to keep the digestive tract flowing, by keeping your bowel movements soft and regular.

- WA farmers grow more oats
- Process the oats to utilise the husks as fibre

HOW CAN WA SCIENTISTS PARTICIPATE?

- Research into benefits of oat fibre
- Develop high beta-glucan oat varieties
- Research oats specific role in gut health

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Utilise byproduct from existing oat processing
Potential to develop IP controlled varieties
Trusted source/Safe supply

SCORECARD

SUPPLY CHAIN

Does or could grow in WA

Strength in inputs

Capabilities across the chain

Clear partners

PRIMARY SECTOR

Mechanically harvested

High performance genetics available

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

OAT NOODLES HIGH IN BETA-GLUCANS TO REDUCE CHOLESTEROL

WHAT IS THE CONCEPT?

Oat noodles to increase dietary fibre and reduce cholesterol, prevent diabetes and improve heart health

GIVE ME THE ELEVATOR PITCH

Oats are source of soluble dietary fiber (beta-glucan is one form), important to support good health (reducing cholesterol, maintaining a healthy heart and controlling blood sugar levels, etc.). WA has the skills and capabilities to succeed in this sector

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
\$1/100g (\$0.5-1.50/100g) \$10/kg (\$8-12/kg)	WHAT SORT OF PRICING?	
80g, 100g, 500g	WHAT SORT OF PACK SIZE?	
Pasta (plain or flavourings)	WHAT PRODUCT FORM?	
Plastic soft sealed	WHAT FORM OF PACKAGING?	
35% (30-40%) of retail selling price	WHAT MARGINS WILL THE RETAILER TAKE?	
EBITDA \$0.10/unit (\$0.05-0.15/unit) @10% of retail price (5-15%)	WHAT SORT OF PROFITABILITY?	

WHAT ARE THE KEY CHANNELS?

Supermarkets	\ \ \ \ \
Pharmacy/Chemist	////
Online	////
Direct sales	
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Quaker, Nestle National, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Oats, (plain or flavourings)

WHAT COULD IT LOOK LIKE?





OAT NOODLES HIGH IN BETA-GLUCANS TO REDUCE CHOLESTEROL

WHAT IS IT TREATING?

High cholesterol (LDL) Heart Disease Blood sugar spikes Diabetes

HOW CLEAR IS THE SCIENCE OR EVIDENCE? SOLID PROBABLE MAYBE MODEST LOW/NO The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

- Oats are a naturally rich source of beta-glucan.
- Role of oat beta-glucan, and specifically its viscosity in lowering blood cholesterol levels, it slows food transit in the intestine

WHAT DO THE EXPERTS SAY?

WHAT DOES THE NUTRITIONIST SAY?

Beta Glucan is FDA approved as a heart healthy label; it's known to reduce cholesterol

WHAT DOES THE DOCTOR SAY?

Eating a diet high in beta glucan is shown to reduce cholesterol; taking supplements or fortified foods is also an option.

HOW CAN WA FARMERS PARTICIPATE?

Grow high beta-glucan oat varieties

HOW CAN WA SCIENTISTS PARTICIPATE?

- Develop high beta-glucan oat varieties for use in noodles
- Develop fractionating process to increase concentrations of beta glucans to use as oat ingredient
- Support New Product Development for new and novel foods

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled oat varieties
Trusted source/Safe supply

SCORECARD SUPPLY CHAIN Does or could grow in WA Strength in inputs Capabilities across the chain Clear partners PRIMARY SECTOR Mechanically harvested High performance genetics available Proven, scalable production model Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

OVERALL

Indigenous knowledge

OAT CEREAL TO INCREASE SATIETY AND REDUCE APPETITE

WHAT IS THE CONCEPT?

Oats which are high in beta-glucan are shown to slow digestion and help control appetite, reducing overeating

GIVE ME THE **ELEVATOR PITCH** Obesity and diabetes are a major health issue in Australia and Asia. A diet high in oats can assist with controlling appetite and reducing the need for eating more regularly. WA has the skills and capabilities to grow oats and manufacture oats products

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE TRODUCT METRICS ESON LIKE!		
WHAT SORT OF PRICING?	\$8.50/450g (\$7-10/450g) \$19/kg (\$15-23/kg)	
WHAT SORT OF PACK SIZE?	300g, 450g	
WHAT PRODUCT FORM?	Breakfast cereal	
WHAT FORM OF PACKAGING?	Plastic, sealed or plastic and cardboard seal	
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$0.85/unit (\$0.40-1.30/unit) @10% of retail price (5-15%)	

WHAT ARE THE RET CHANNELS?			
Supermarkets	////		
Pharmacy/Chemist	✓		
Online	 		
Direct sales	-		
Duty Free	-		

WHO IS THE COMPETITON?

Bob's Red Mill Quaker Harraways Uncle Toby's Other national and regional firms

WHAT ARE THE **POTENTIAL INGREDIENTS?**

Oats, plant sterols, flavours, natural sweeteners

Daigou

WHAT COULD IT LOOK LIKE?

Replace with "proven to keep you feeling full longer vs other cereals"





OAT CEREAL TO INCREASE SATIETY AND REDUCE APPETITE

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Obesity Does or could grow in WA The Nutritionist Says Diabetes Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested The physicochemical properties of soluble oat fiber (β-glucan) affect viscosity-dependent mechanisms that influence satiety. Grow high beta-glucan oat varieties High performance genetics available Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Develop high beta-glucan oat varieties for breakfast cereal If you are feeling full for longer you are more likely to resist PRODUCT CHARACTERISTICS and ingredients for smoothies environmental cues to eat. While oats might keep you feeling full Develop fractionating process to increase concentrations of longer, and be part of an overall healthy diet, diabetes and obesity Drought tolerant beta glucans to use as oat ingredient require a full assessment of individual diets. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Oats contain more soluble fibers than any other grain, resulting in Potential to develop IP controlled species Indigenous knowledge slower digestion and an extended sensation of fullness. Trusted source/Safe supply

OVERALL

OAT SNACKS TO INCREASE SATIETY AND REDUCE APPETITE

WHAT IS THE CONCEPT?

Oats which are high in beta-glucan are shown to slow digestion and help control appetite, reducing overeating

GIVE ME THE ELEVATOR PITCH

Obesity and diabetes are a major health issue in Australia and Asia. A diet high in oats can assist with controlling appetite and reducing the need for eating more regularly. Bars are a snack or meal replacement. WA has the skills and capabilities to grow oats and manufacture oats products

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE!		
WHAT SORT OF PRICING?	\$4/each (\$3-5/each) \$100/kg (\$80-120/kg)	
WHAT SORT OF PACK SIZE?	50g, 60g, 70g single serve/multipack	
WHAT PRODUCT FORM?	Bar	
WHAT FORM OF PACKAGING?	Plastic, sealed or plastic and cardboard seal	
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$0.40/unit (\$0.20-0.60/unit) @10% of retail price (5-15%)	

WHAT	ARE	THE KEY	CHANNELS?
------	-----	---------	-----------

Supermarkets	\ \ \ \ \
Pharmacy/Chemist	✓
Online	√ √
Direct sales	-
Duty Free	-
Daigou	.

WHO IS THE COMPETITON?

Aussie Bodies
Horley's
Cliff
Atkins
Other national and regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Oats, plant sterols, kakadu plum, jarrah honey and other natural sweeteners, carob, chocolate, nuts, other flavours

WHAT COULD IT LOOK LIKE?





OAT SNACKS TO INCREASE SATIETY AND REDUCE APPETITE

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Obesity Does or could grow in WA The Nutritionist Says Diabetes Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested The physicochemical properties of soluble oat fiber (β-glucan) affect viscosity-dependent mechanisms that influence satiety. Grow high beta-glucan oat varieties High performance genetics available Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Develop high beta-glucan oat varieties for breakfast cereal If you are feeling full for longer you are more likely to resist PRODUCT CHARACTERISTICS and ingredients for smoothies environmental cues to eat. While oats might keep you feeling full Develop fractionating process to increase concentrations of longer, and be part of an overall healthy diet, diabetes and obesity Drought tolerant beta glucans to use as oat ingredient require a full assessment of individual diets. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Oats contain more soluble fibers than any other grain, resulting in Potential to develop IP controlled species Indigenous knowledge slower digestion and an extended sensation of fullness. Trusted source/Safe supply

OVERALL

FERMENTED OAT BEVERAGE FOR CELIAC DISEASE & LOWERING CHOLESTEROL

WHAT IS THE CONCEPT?

Probiotic oat-based beverage for celiacs and to lower cholesterol

GIVE ME THE ELEVATOR PITCH

Celiacs are gluten intolerant, not only is fermented oats suitable for them, but with it's high levels of soluble fibre (beta-glucan) prebiotic it stimulates the growth of bifidobacteria

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$6/500ml (\$5-7/500ml) \$12/kg (\$10-14/kg)			
WHAT SORT OF PACK SIZE?	350ml, 500ml, 1L			
WHAT PRODUCT FORM?	Drink			
WHAT FORM OF PACKAGING?	Plastic, Glass, Tetrapak, Can			
WHAT MARGINS WILL THE RETAILER TAKE?	40% (35-45%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$0.90/unit (\$0.60-1.20/unit) @15% of retail price (10-20%)			

WHAT ARE THE KEY CHANNELS?			
Supermarkets	 		
Pharmacy/Chemist	////		
Online	\ \		
Direct sales	-		
Duty Free	-		
Daigou	-		

WHO IS THE COMPETITON?

Quaker
Danone
Coca-Cola
Other smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Oats, dairy probiotics (dairy based culture)

WHAT COULD IT LOOK LIKE?





FERMENTED OAT BEVERAGE FOR CELIAC DISEASE & LOWERING CHOLESTEROL

WHAT IS IT TREATING?

Celiac disease Lowering cholesterol Heart disease

HOW CLEAR IS THE SCIENCE OR EVIDENCE?

	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says		•			
The Doctor Says					

SCORECARD

SUPPLY CHAIN

Does or could grow in WA

Strength in inputs

Capabilities across the chain

Clear partners

available

model

PRIMARY SECTOR

Mechanically harvested

High performance genetics

Proven, scalable production

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

- · Oats contains no gluten
- Oats lowers cholesterol, with it's high levels of soluble fibre (beta-glucan) prebiotic, it stimulates the growth of bifidobacteria. Soluble fibre binds cholesterol-containing bile acids produced in the liver and speeding their exit from the body

WHAT DOES THE NUTRITIONIST SAY?

Fermentation of oat 'slurry' makes a yoghurt-type product that can be used by patients with celiac disease. There is also the dietary fiber of oats has 55% soluble fibre and 45% insoluble fibre

WHAT'S IN IT FOR WESTERN AUSTRALIA? HOW CAN WA FARMERS PARTICIPATE?

- Grow oats to supply processing
- · Dairy industry provide probiotics as ingredient

HOW CAN WA SCIENTISTS PARTICIPATE?

- On-going research into role and type of probiotics for best outcomes
- Researching nutritional values of formulations
- Type of oats providing best results

PRODUCT CHARACTERISTICS

Required skills for success

Drought tolerant



Low input production

Wide range of uses



Full product utilisation

Indigenous knowledge



OVERALL

WHAT DOES THE DOCTOR SAY?

A high fibre diet and fermented products are good for a range of diseases. Oats are suitable as part of a celiac diet

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled process & product
Trusted source/Safe supply

OAT BETA-GLUCANS IN DOG TREATS FOR JOINT HEALTH

WHAT IS THE CONCEPT?

Oat beta-glucans and other supplements for aging dogs

GIVE ME THE ELEVATOR PITCH

Dogs that have trouble running, jumping, climbing stairs or just getting up from the floor can benefit from supplement for joint health.

WHAT SORT OF PRICING? WHAT SORT OF PACK SIZE? WHAT PRODUCT FORM? WHAT FORM OF PACKAGING? Plastic coated pouch

35% (30-40%)

of retail selling price

EBITDA \$2.50/bag (\$1-4/bag)

@% of retail price

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT ARE THE KEY CHANNELS?					
Supermarkets	√ √				
Pharmacy/Chemist	-				
Online	√ √				
Direct sales	-				
Duty Free	-				
Pet food store	\ \ \ \ \				

WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

WHAT MARGINS WILL

THE RETAILER TAKE?

WHAT SORT OF

PROFITABILITY?

Glucosamine Hydrochloride, Sodium Chondroitin Sulfate, Methylsulfonylmethane, Fish oil (preserved with mixed tocopherols), glycerin, green tea extract, mixed tocopherols (preservative), natural flavor, rosemary extract, silicon dioxide, starch, vegetable oil, and yeast extract.

WHAT COULD IT LOOK LIKE?





OAT BETA-GLUCANS IN DOG TREATS FOR JOINT HEALTH

WHAT IS IT TREATING?		HOW CLEAR	SCORECARD					
		SOLID	PROBABLE	MAYBE	MODEST	LOW/NO	SUPPLY CHAIN	
Joint health	The Nutritionist Says				•		Does or could grow in WA	•
	The Doctor Says						Strength in inputs	
							Capabilities across the chain	•
WHAT DO THE EXPERTS SAY?		WHAT'S IN IT FOR WESTERN AUSTRALIA?					Clear partners	
WHAT IS THE LIKELY/POTENTIAL MECHANISA	HOW CAN WA FARMERS PARTICIPATE?					PRIMARY SECTOR		
"Beta glucan is the topic of over 20,000 scientific articles and has been shown to boost key immune cells in the body"		 Production of oats Production of a wide range of potential ingredients 					Mechanically harvested	•
							High performance genetics available	
						Proven, scalable production model		
WHAT DOES THE NUTRITIONIST S	AY\$	HOW CAN WA SCIENTISTS PARTICIPATE?					Required skills for success	
Joint conditions are relatively straight forward. It either works for the patient (dog or otherwise) or not.		 Further research on oat beta-glucans Further research on joint health and mobility 					PRODUCT CHARACTERISTICS	
							Drought tolerant	•
							Low input production	
WHAT DOES THE DOCTOR SAY		WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?					Wide range of uses	
It is difficult to ask the dog, so you'd need to observe for cl in behaviour.						Full product utilisation		
	serve for changes	WA grown ingredients Potential to develop IP controlled varieties			Indigenous knowledge			
		Trusted source/Safe supply				OVERALL	0	

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Appendix I Markets & Conditions Details

Why plant protein? Because it is seen by consumers as a solution to a wide range of health challenges

"Protein is an essential macronutrient for muscle building, tissue repair, and enzyme and hormone production. The use of protein powder can also <u>aid</u> <u>weight loss</u> and help people <u>strengthen their muscles</u>... Increasing preference towards vegan diet due to the risks of cardiovascular diseases and type 2 diabetes associated with the consumption of meat products is expected to propel the market growth over the next few years."

"The increasing instances of <u>obesity</u> and related diseases are making consumers more health conscious. This is compelling them to seek food and beverage products that are natural and low in fat and calories... The trend of health and wellness is gaining popularity, especially among adults. As a result, the number of consumers indulging in fitness activities is increasing globally. Consumers are ready to pay premium prices for products with various functional benefits and low fat content. Thus, with the growing demand for healthy food and beverages, the market for natural protein powder is expected to showcase a positive outlook during the forecast period."

F FIORMARKETS

"Key factors that are driving the protein powder market include the rise in awareness about the benefits of protein, such as expanded vitality, streamlined weight administration. Other factors which are estimated to drive the global protein powder market are the increasing standard of living of the middle class population and the rise in the disposable income. Other than sports sector, protein powder has huge opportunity in the non-sports sector, which in turn is anticipated to propel the protein powder market... Moreover, the high rate of obesity among children and adolescents is fuelling the demand"



"Increasing busy lifestyle has been leading to the growing consumption... In addition, rising obesity concerns along with increased preference for protein-rich products to maintain health has been a key factor augmenting the product demand. The rising number of fitness enthusiasts and gym subscriptions, especially in emerging regions, such as Asia Pacific, is leading to a higher demand for protein powder to build muscles."

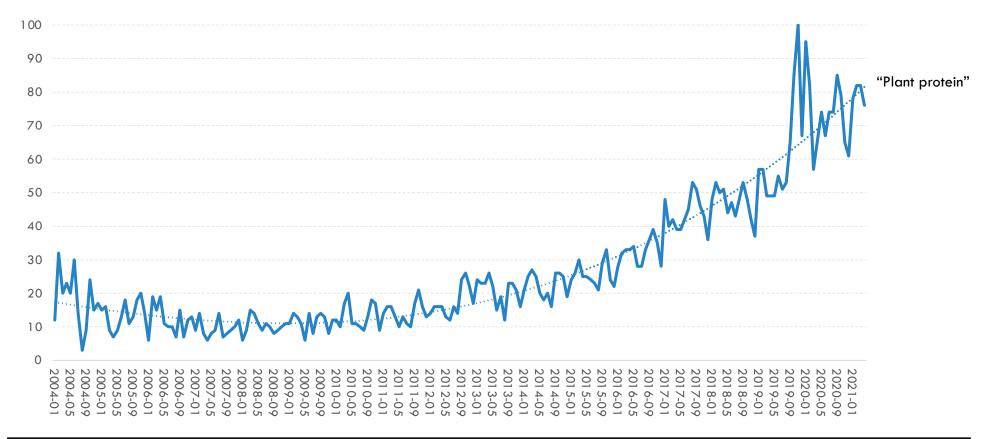




Global interest in plant protein is growing

17Y WORLDWIDE GOOGLE TRENDS SEARCH INTEREST INDEX OVER TIME*

Relative index; 2004-2021



Growing awareness of the health benefits of plant protein are translating into growing global demand for plant protein powders and products

"Consumer interest to boost protein intake is increasing with more attention being paid to the specific types of protein being consumed. The desire for clean labels, ease of digestion, the need or desire to avoid allergens, compatibility with vegetarian and vegan lifestyles, and concerns about sustainability among the general population are putting the spotlight on plant proteins. Consumer notions of what constitutes a good protein source are expanding to include a wider variety of plant protein ingredients."

"Plant proteins are experiencing their time in the limelight, with brands launching plant-based protein products in retail and foodservice chains launching plant-protein menu innovations. Consumers—including meat eaters and dairy lovers worldwide—are reciprocating with appeal and engagement, snapping up new releases such as meat-like plant protein burgers, plant protein lattes and plant-based protein meal kits."



"As consumers sample the growing array of plant-based foods and beverages, formulators are balancing a unique mix of benefits and challenges presented by these alternative proteins. Taste, texture, nutrition, and functionality issues crop up with many plant-based protein ingredients, from soy, the market leader, to pea and other pulses such as chickpea, lentil, and fava bean, to grains like wheat, quinoa, and barley."



"The sale of plant-based foods has significantly increased amidst the outbreak of the COVID-19 pandemic... U.S. retail plant-based foods sale was 35% higher than total retail food amid the panic buying period around March & April 2020. The pandemic has considerably transformed consumer buying patterns, with a steady shift being witnessed toward health-improving products. People are buying supplements owing to their healthier & safer properties as compared to their animal-based counterparts... The growing concerns surrounding food safety amidst the pandemic are expected to boost the demand for these supplements in the upcoming years."

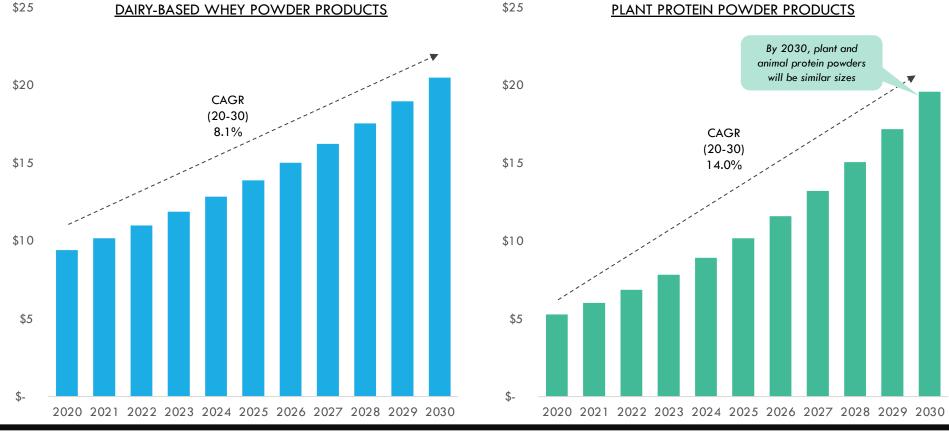




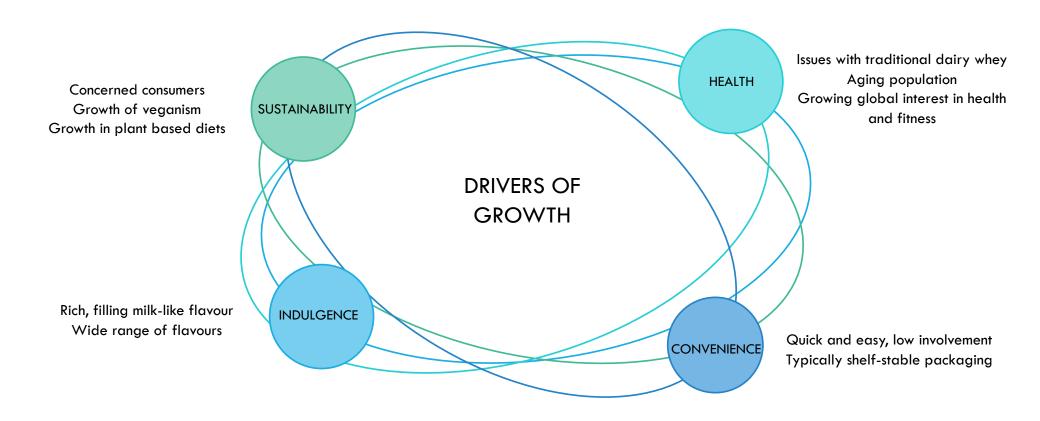
Both dairy-based whey powders and plant based protein powders are forecast to grow strongly over the next decade

GLOBAL PROTEIN POWDER MARKET VALUE





Global growth is coming from solid, long term drivers of growth



Source: Coriolis analysis

CORIOLIS

How could we do it?

STRAWMAN FOR DISCUSSION

VISION:

Western Australia leverages existing capabilities in arable crops to build a strong plant protein sector targeting health leading to a large processing industry supplying a range of markets

1

Conduct stocktake to assess existing WA capabilities in (1) plant protein extraction and (2) dry fill packaging

Understand what "pieces of the jigsaw" need to be put in place in Western Australia

Create a "coalition of the willing" to take to opportunity forward

2

Assess best plant protein plant(s) available in WA at scale

Develop a relatively simple initial product leveraging in-place equipment to "get the ball rolling"

Identify a science and research agenda to develop more differentiated products

3

Build market, initially targeting direct sales, health food stores and sports nutrition specialists

Expand into pharmacy/chemist channels; targeted approach to Asia initially

Ensure efficient supply chains into these key markets

What sort of products are we suggesting?

PLANT-BASED PROTEIN POWDERS

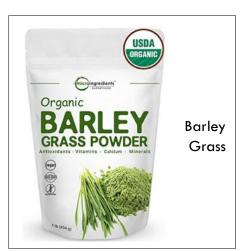




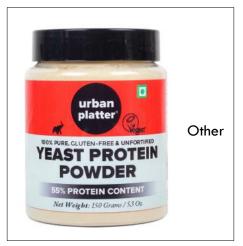












What is the development pathway?

Higher complexity More science required Greater capabilities needed









The health-focused plant protein platform delivers nutrition to consumers

				MED	DICAL —				
	WHICH BRO	DAD CATEGOR	RIES (FROM A N	MEDICAL POIN	T-OF-VIEW) CA	AN BE TARGE	TED WITH THI	S PLATFORM?	
Infectious Diseases	Cancer	Cardio-vas	Metabo cular /Obes			aternal relopment [Physical Degeneration	Brain Degeneration	Mental Health
		0	•	(•	•	\bigcirc	\bigcirc
				DE	TAIL —				
	WHICH BR	OAD CATEGO	RIES (FROM A			N RE TARGETI	ED WITH THIS	PI ATEORM?	
	Willeli bi	CAILOO	KIES (I KOM A	KEIAIE I OIITI	-OI-VILW) CAI	THE TARGET		General	
Allergy & Sinus	Bone & Joint Health	Brain & Mood Health	Cough, Cold & Flu	Diet & Weight Management	Digestive Health & Detox	Energy Suppor	t Eye Health	Wellness	Hair, Skin & Nails
				•		•		•	
Heart Health	Hormone Support	lmmune Health	Pain Relief	Pregnancy /Maternity	Sexual Health	Skin Ailments	Sleep Support	Sports Nutrition	Stress Support
\bigcirc	\bigcirc	\bigcirc	\bigcirc			\bigcirc			

CORIOLIS

HOW SUITABLE IS THIS PLATFORM FOR DELIVERY OF FOODS FOR HEALTH OUTCOMES IN THIS AREA?

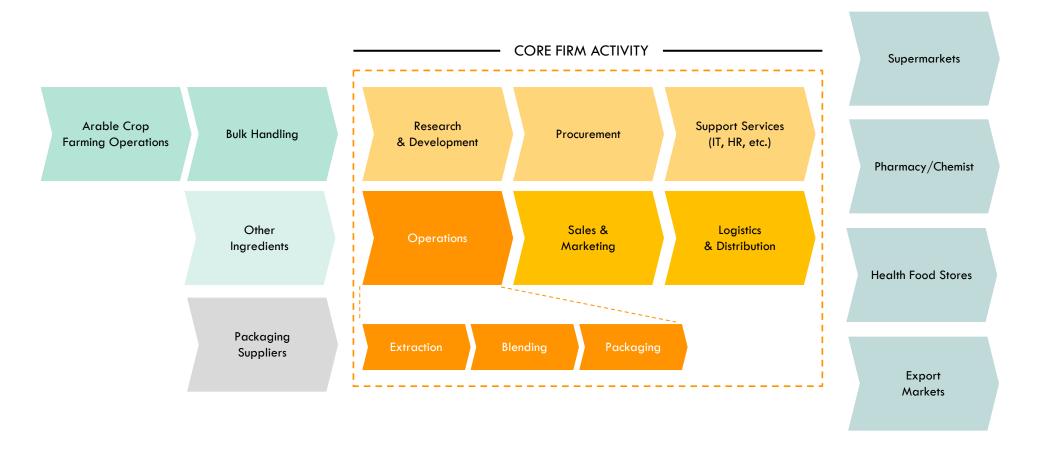
LOW MEDIUM HIGH

Western Australian plant protein can deliver on a product in line with key trends

		CORIOLIS FOOD & BEV	'ERAGE TRENDSCOPE SM		
TIME SAVING	FAST	EASY OPEN	SOCIAL	insta ready	PICTURESQUE
HASSLE FREE	SIMPLIFIES	EASY	REWARDS	FARM TOUR	FUN
LOW EFFORT	CONVENIENCE	range	CONNECTIONS	INVOLVEMENT	ARTISAN
SOLUTIONS	READY TO COOK	READY TO EAT/USE	HAND CRAFTED	SMALL BATCH	SENSORY
MICROWAVE	REUSABLE	STORY TELLING	AUTHENTIC	CELLAR DOOR	AGED
SUPERIOR	RICH FLAVOUR	SPECIAL EDITION	TRADITIONAL	RESPONSIBLE	FAMILY OWNED
DISTINCT	PROMOTED	Sponsor	CERTIFIED	HEIRLOOM	FAIR TRADE
ENDORSED	PREMIUM	ADVERTISED	PROTECTED	STEWARDSHIP	TRADE AID
FAMOUS	AWARD WINNING	"ESTATE" GROWN	LIFE CYCLE	TRACEABLE	ETHICAL
QUALITY	EXPENSIVE	rare/unique	SOCIALLY AWARE	INDIGENOUS	FREE RANGE
LOW FAT	LOW CARB	TRUSTED	LOCAL	NATIVE CROPS	GRASS FED
PROTEIN	FREE FROM	NO HORMONES	LOW INPUT	CARBON ZERO	EARTH FRIENDLY
NUTRACEUTICAL	HEALTH	NATURAL	ECOLOGICAL	SUSTAINABLE	LOW WATER USE
THERAPEUTIC	CHEMICAL FREE	PLANT BASED	BEE FRIENDLY	NITROGEN FIXING	ORGANIC
MEDICINAL	WELLNESS	PALEO	RENEWABLE	BIODYNAMIC	REGENERATIVE

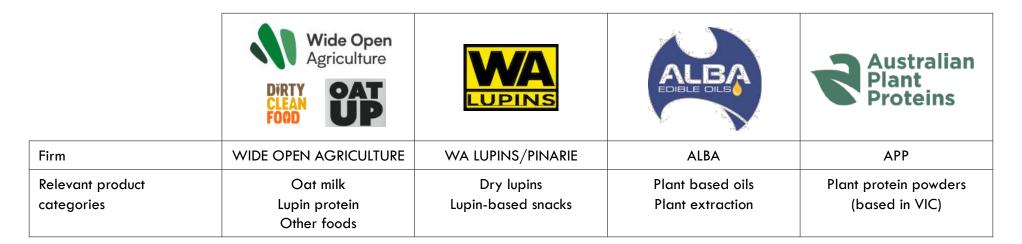
CORIOLIS 115

How would the value chain be organised?



Source: Coriolis analysis

Who are the high potential commercial partners for this opportunity?



	MILNE AgriGroup	SUMICH ST. 1944	CBH GROUP	Warakirri Cropping LAWSON GRAINS WESTCHESTER REVARIABREMENTER
Firm	MILNE AGRIGROUP	SUMICH	CBH GOUUP	FARMERS AT SCALE
Relevant product categories	Feeds Poultry	Carrots, onions, celery Carrot juice concentrate Olive oil/leaf extract Almonds	Bulk handling Arable crop processing	Grains Pulses

Who are the other key stakeholders?









MEDICAL SYSTEM

FARMERS ORGANISATIONS

UNIVERSITIES

GOVERNMENT

- WA has a range of world class hospitals
- All major hospitals participate in clinical trials
- WA has strong farmer-driven bodies across arable crops and horticulture
- WA has a range of leading universities, including four medical schools (UWA, UND, CU & ECU)
- Multiple research streams underway that touch on parts of this opportunity
- A wide range of state agencies touch on this opportunity

Where is investment required?

INVESTING IN REQUIRED PROCESSING & PACKAGING EQUIPMENT

2

INVESTING IN NEW PRODUCT DEVELOPMENT

3

INVESTING IN DEMONSTRATING THE EFFICACY OF FUNCTIONAL INGREDIENTS

- Available dry fill/pack capacity in WA unclear
- Depending on the coalition that develops around this concept, additional equipment will likely be required
- Particularly Omron-type thermoform fill and seal

- Initial products can
 effectively be power in a
 bag (dry-fill) targeting the
 smoothie market
- Following this, further work will be required to develop a differentiated consumer offer that stands out in the market

- Solid evidence is required before specific, targeted health claims can be made
- Alternatively, initial products can leverage proven ingredients with accepted claims

What plant protein products emerged from Stage I of the screen?

HEMP PROTEIN
SHAKES FOR THE
ELDERLY

PEA PROTEIN TO
REDUCE BLOOD
PRESSURE

PEA PROTEIN
SMOOTHIE FOR THE
ELDERLY

LUPIN
POWDER/FLOUR TO
MANAGE BLOOD
SUGAR LEVELS

LUPIN INSOLUBLE FIBRE & PROTEIN ISOLATE BEVERAGE

OAT POWDER TO

REDUCE
CHOLESTEROL AND

CVD

HEMP PROTEIN SHAKES FOR THE ELDERLY

WHAT IS THE CONCEPT?

Elderly require high levels of easily digestible protein – hemp protein shakes provide

GIVE ME THE ELEVATOR PITCH

The elderly require high levels of easily digestible protein – hemp protein shakes provide a highly nutritious option (25% calories from protein), and all essential amino acids. WA has the science and agronomy to develop a hemp industry.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$40/400g (\$30-50/400g) \$100/kg (\$80-120kg)			
WHAT SORT OF PACK SIZE?	300g, 400g, 450g			
WHAT PRODUCT FORM?	Powder supplement, ingredient			
WHAT FORM OF PACKAGING?	Plastic, sealed or tin sealed and cardboard seal			
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price			
WHAT SORT OF	EBITDA \$4.80/unit (\$2.80-6.80/unit)			

@12% of retail price (7-17%)

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	////	
Online	√ √	
Direct sales	√ √	
Age Care Facility	////	
Daigou	-	

WHO IS THE COMPETITON?

MNS, National & regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

PROFITABILITY?

Hemp (or other ingredients for the elderly)

WHAT COULD IT LOOK LIKE?





HEMP PROTEIN SHAKES FOR THE ELDERLY

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Overall health Does or could grow in WA The Nutritionist Says Muscle development Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Protein is an essential amino acid Amino acids aiding muscle Grow hemp for use in food products (seed in particular) building and reduce the susceptibility to osteoporosis. High performance genetics available Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Ongoing research into targeted benefits of hemp and hemp Hemp provides a high-quality complete protein, with all essential PRODUCT CHARACTERISTICS amino acids. Hemp is also highly digestibility. Hemp seeds contain Research into effective dosages targeting the elderly significant amounts of the amino acids methionine and cysteine, as Drought tolerant • NPD for new and novel hemp products suitable for the elderly well as very high levels of arginine and glutamic acid. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Easily digestible protein is good for the elderly. They require higher Potential to develop IP controlled products Indigenous knowledge levels of protein as they age. Trusted source/Safe supply

OVERALL

PEA PROTEIN TO REDUCE BLOOD PRESSURE

WHAT IS THE CONCEPT?

Pea protein hydrolysate has a role in reducing blood pressure

GIVE ME THE ELEVATOR PITCH

High blood pressure is a risk factor for various heart conditions. Peas add more than protein to your diet - pea protein powder could help lower high blood pressure and even improve overall cardiovascular health. WA are gaining the skills and capabilities to succeed in pea proteins.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

THE PRODUCT METRICS ES SIX LIKE.				
WHAT SORT OF PRICING?	\$40/400g (\$30-50/400g) \$100/kg (\$80-120kg)			
WHAT SORT OF PACK SIZE?	300g, 400g, 450g			
WHAT PRODUCT FORM?	Powder supplement, ingredient			
WHAT FORM OF PACKAGING?	Plastic, sealed or tin sealed and cardboard seal			
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$4.80/unit (\$2.80-6.80/unit) @12% of retail price (7-17%)			

WHAT ARE THE KEY CHANNELS?

Supermarkets	✓
Pharmacy/Chemist	\ \ \ \ \
Online	\ \ \ \ \
Direct sales	\ \ \ \ \
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

National & Regional firms Canada & US

WHAT ARE THE POTENTIAL INGREDIENTS?

Pea (water extraction, not chemical)

WHAT COULD IT LOOK LIKE?





PEA PROTEIN TO REDUCE BLOOD PRESSURE

WHAT IS IT TREATING?

High blood pressure
Reduced risk factors for CVD

WHAT'S IN IT FOR WESTERN AUSTRALIA?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

WHAT DO THE EXPERTS SAY?

 A peptide (a small grouping of amino acids) found in pea powder impact the renin-angiotensin system (system that regulates blood pressure). It influences the release of both renin and angiotensin. Pea peptides work to quickly and effectively reduce blood pressure.

WHAT DOES THE NUTRITIONIST SAY?

Straight peas alone aren't enough to deliver available peptides to influence blood pressure but as a protein powder, it seems to have an impact. Pea protein works with nearly all diets which is advantageous.

WHAT DOES THE DOCTOR SAY?

Research shows pea protein hydrolysate has a role in reducing blood pressure but the science and the interactions are not known.

HOW CAN WA FARMERS PARTICIPATE?

Grow peas suitable for end use and desired functional benefits

HOW CAN WA SCIENTISTS PARTICIPATE?

- Explore natural extraction processes
- Explore nutritional and functional benefits of pea proteins
- Develop clinical studies to support health claims

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled pea varieties or extraction techniques
Trusted source/Safe supply

SCORECARD

SUPPLY CHAIN

Does or could grow in WA



Capabilities across the chain

Clear partners

PRIMARY SECTOR

Mechanically harvested

High performance genetics available

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

PEA PROTEIN SMOOTHIE FOR THE ELDERLY

WHAT IS THE CONCEPT?

Pea protein smoothies

GIVE ME THE ELEVATOR PITCH

The elderly required high levels of easily digestible protein to maintain muscle mass. Protein is an essential amino acid aiding the body and inhibiting sarcopenia (age related muscle loss that causes falls and frailty). Protein smoothies are a good and easy source of protein for the elderly. WA has growing capabilities in the pea protein sector.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE TRODUCT METRICS LOOK LIKE!			
WHAT SORT OF PRICING?	\$40/400g (\$30-50/400g) \$100/kg (\$80-120kg)		
WHAT SORT OF PACK SIZE?	300g, 400g, 450g		
WHAT PRODUCT FORM?	Powder supplement, ingredient		
WHAT FORM OF PACKAGING?	Plastic, sealed or tin sealed and cardboard seal		
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price		
WHAT SORT OF PROFITABILITY?	EBITDA \$4.80/unit (\$2.80-6.80/unit) @12% of retail price (7-17%)		

WHAT	ARE THE	KEY (CHANNELS?
------	----------------	-------	-----------

Supermarkets	////
Pharmacy/Chemist	////
Online	√ √
Direct sales	√ √
Duty Free	<u>-</u>
Daigou	.

WHO IS THE COMPETITON?

National & Regional firms Canada & US

WHAT ARE THE POTENTIAL INGREDIENTS?

Pea, beta-glucan fibre (oats), inulin, glutamine

WHAT COULD IT LOOK LIKE?





PEA PROTEIN SMOOTHIE FOR THE ELDERLY

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** High blood pressure Does or could grow in WA The Nutritionist Says Reduced risk factors for CVD Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Amino acids aid muscle building and reduce the susceptibility Grow peas suitable for end use and desired functional to osteoporosis. benefits High performance genetics available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Explore natural extraction processes Pea protein when combined with exercise aides muscle development Explore nutritional and functional benefits of pea proteins and maintenance in all people, including the elderly. Pea protein Drought tolerant Develop clinical studies to support health claims also works with nearly all diets which is advantageous. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Research shows all protein has a beneficial effect on muscle Potential to develop IP controlled pea varieties or extraction Indigenous knowledge development. Vegetable protein is easily digestible by the elderly techniques and they require higher levels of protein to maintain their muscles.

Trusted source/Safe supply

OVERALL

LUPIN POWDER/FLOUR TO MANAGE BLOOD SUGAR LEVELS

WHAT IS THE CONCEPT?

A protein found in lupins may treat diabetes. Lupin powder allows a controlled dosage.

GIVE ME THE ELEVATOR PITCH

Diabetes is a leading cause of many chronic diseases globally. Lupins are low GI^A, low carb, high protein, gut healthy, high fibre and contain 40% protein. Low carb foods are good for glucose management and to control and reduce insulin. As the global leader in lupins with 80% production, WA can lead the way across all lupin ingredients, products and research.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKES				
WHAT SORT OF PRICING?	\$6/500g (\$4-8/500g) \$12/kg (\$10-14/kg)			
WHAT SORT OF PACK SIZE?	200g, 500g			
WHAT PRODUCT FORM?	Dry Powder			
WHAT FORM OF PACKAGING?	Plastic, foil sealed			
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$0.70/unit (\$0.40-1.00/unit) @12% of retail price (7-17%)			

Supermarkets	√ √
Pharmacy/Chemist	\ \ \ \ \
Online	\ \ \ \ \
Direct sales	-
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

National firms
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Lupin powder, lupin flour, probiotics, flavours

WHAT COULD IT LOOK LIKE?





LUPIN POWDER/FLOUR TO MANAGE BLOOD SUGAR LEVELS

WHAT IS IT TREATING?

Spikes in blood sugars
Diabetes
Heart Disease

for this regulatory effect.

HOW CLEAR IS THE SCIENCE OR EVIDENCE? SOLID PROBABLE MAYBE MODEST LOW/NO The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

• Grow specific lupins for medicinal purposes

WHAT DOES THE NUTRITIONIST SAY?

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

A protein found in lupins controls the level of insulin the body

beans that in small doses reduces blood sugar, is responsible

produces. Gamma-conglutin, one of the proteins of lupin

Lupins are high in protein (40%), dietary fibre (37%) and low in carbohydrates (4%), so it fits well into high protein diet in general and as it's low GI, it can be added into drinks, yoghurt, baking, and smoothies

WHAT DOES THE DOCTOR SAY?

Lupins similar to other legumes play a role in a healthy diet associated with maintaining good health and reducing diabetes. Of particular interest is lupin proteins impact on diabetes. Further research is required.

HOW CAN WA SCIENTISTS PARTICIPATE?

- Breeding for sweeter varieties
- On-going research into functionality of range of processed lupins for food industry
- Role of lupin extracts on health
- Potential for isolate development
- Lupins Proteins role in reducing diabetes

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop strong brands and products
Trusted source/Safe supply

Strength in inputs Capabilities across the chain Clear partners PRIMARY SECTOR Mechanically harvested High performance genetics available Proven, scalable production model Required skills for success PRODUCT CHARACTERISTICS Drought tolerant Low input production Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

SCORECARD

SUPPLY CHAIN

Does or could grow in WA

LUPIN INSOLUBLE FIBRE & PROTEIN ISOLATE BEVERAGE

WHAT IS THE CONCEPT?

Lupin extracts such as protein isolate and insoluble fibre provide a solution to food manufacturers

GIVE ME THE **ELEVATOR PITCH**

Food manufacturers are seeking ingredients with functional health benefits. Lupins have attractive food ingredient attributes adding fibre and plant-based protein to food products such as cakes, icecream, yoghurt, beverages, bread etc.

	WHAI MIGHI	THE PRODUCT	WEIRICS LOOK LIKE	
/1	14T CODT OF			

\$4.50/375ml (\$4-5/375ml)
375ml, 500ml
Drink (milk, shake, smoothie)
Plastic, tamper evident seal or cardboard/paper seal
40% (35-45%) of retail selling price

EBITDA \$0.68/unit (\$0.50-0.90/unit)

@15% of retail price (10-20%)

WHAT ARE THE KEY CHANNELS?				
Supermarkets	√ √			
Pharmacy/Chemist	-			
Online	-			
Direct sales	√ √			
Duty Free	-			
Ingredient	1111			



GWF National firms

WHAT ARE THE POTENTIAL **INGREDIENTS?**

WHAT SORT OF

PROFITABILITY?

Lupins

WHAT COULD IT LOOK LIKE?





LUPIN INSOLUBLE FIBRE & PROTEIN ISOLATE BEVERAGE

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Increasing fibre in diet (gut health) Does or could grow in WA The Nutritionist Says Plant-based protein (diet related) Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Extracted protein isolate (alternative non-dairy protein) >90% protein to use in meals, ingredients for range of Grow high protein, high fibre varieties of lupins High performance genetics functional purposes. available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Breeding for sweeter varieties Lupins are high in protein (40%), dietary fibre (37%) and low in Continue research into nutritional and health benefits of lupins carbohydrates (4%), so it fits well into high protein diet in general. Drought tolerant Assist with NPD development targeting health benefits Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation Lupins similar to other legumes play a role in a healthy diet WA grown ingredients associated with maintaining good health. The high fibre in will Global leaders in Lupins Indigenous knowledge Potential to develop IP controlled varieties certainly support a healthy gut, and plant based proteins are a

Trusted source/Safe supply

good alternative to dairy based proteins.

OVERALL

OAT POWDER TO REDUCE CHOLESTEROL AND CVD*

WHAT IS THE CONCEPT?

Oats which are high in beta-glucan are shown to reduce cholesterol and CDV

GIVE ME THE ELEVATOR PITCH

High cholesterol is a risk factor in the development of coronary heart disease. 3g/day of oats betaglucan can achieve a reduction in LDL^{$^{\Lambda}$} cholesterol of up to 10% and reduce the risk of CVD by as much as 20%.

Daigou

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE FRODUCT METRICS LOOK LIKE!				
WHAT SORT OF PRICING?	\$40/400g (\$30-50/400g) \$100/kg (\$80-120kg)			
WHAT SORT OF PACK SIZE?	300g, 400g, 450g			
WHAT PRODUCT FORM?	Powder supplement, ingredient			
WHAT FORM OF PACKAGING?	Plastic, sealed or tin sealed and cardboard seal			
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$4.80/unit (\$2.80-6.80/unit) @12% of retail price (7-17%)			

Supermarkets	\ \ \ \ \				
Pharmacy/Chemist	\ \ \ \ \ \ \				
Online	√ √				
Direct sales	-				
Duty Free	_				

WHAT ARE THE KEY CHANNELS?

WHO IS THE COMPETITON?

Earth Living, BioGrain, Henry Blooms National and regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Beta Glucan from Oat powder, flavours

WHAT COULD IT LOOK LIKE?





OAT POWDER TO REDUCE CHOLESTEROL AND CVD

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** High cholesterol Does or could grow in WA The Nutritionist Says Cardio vascular disease Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Oats are a naturally rich source of beta-glucan. Role of oat beta-glucan, and specifically its viscosity in Grow high beta-glucan oat varieties High performance genetics lowering blood cholesterol levels available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Develop high beta-glucan oat varieties for use in powder Oats are known globally to reduce cholesterol and reduce the risk Develop fractionating process to increase concentrations of of heart disease. Drought tolerant beta glucans to use as oat ingredient Low input production Wide range of uses WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients The effect of oat beta-glucan on both serum cholesterol and blood Potential to develop IP controlled species Indigenous knowledge glucose reduction is proven. Trusted source/Safe supply OVERALL

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Details

This concept combines two related types of products; both are within the scope under discussion

CONSUMER PACKAGED READY-TO-HEAT MEALS

MEDICAL/HEALTH-FOCUSED READY-MEALS HOME DELIVERY
READY-TO-HEAT MEALS
& MEAL KITS

- Consumer packaged
- Retail-ready/purchased at retail
- Refrigerated or frozen
- Individual units

- Plain, minimal, bulk packaging
- Delivered to the consumer
- Refrigerated or frozen
- Multipack (e.g. five days supply)

 Products targeted at retirement villages, hospital and similar operators

Why medical/health-focused ready-meals? Because there is large and growing demand worldwide

"Older adults may only need meals for one or two people and may be unable to shop for ingredients or cook meals easily. Using a meal delivery service can help save time and effort.... Meal delivery services offer either ready-made meals or meal kits. Meal kits include ingredients and a recipe, which a person can use to prepare meals at home. Some older adults may prefer the convenience of heating up a ready-made meal. Others may enjoy cooking ... in which case they may prefer a meal kit... Additionally, some older adults may have health conditions or need to eat special diets, so they may prefer services that provide meals to suit them. Depending on their health, some older adults may need to eat pureed food, and some brands offer this."

"The delivery of personalized, low-sodium meals to the homes of heart failure patients just out of the hospital has the potential to help them avoid rehospitalization in the days ahead, a new study shows.

Poor nutrition and excessive sodium consumption are common among patients with heart failure and are thought to contribute to their hospitalizations. These patients are usually advised by doctors to restrict their salt intake, but past studies have not shown that this basic recommendation reduces hospital readmissions or death."



"According to the Centers for Disease Control and Prevention, more than 71% of Americans are overweight or obese... But navigating weight loss can be confusing and difficult... Dieting can be hard with temptation all around. But a meal delivery service might help you stay on course, especially in the beginning when you're working so hard to change your habits."

MEDICAL NEWS TODAY

"As you age, following a nutritious diet is essential to reduce your chronic disease risk and maintain good health. However, many older adults may find it difficult to prepare nutrient-dense meals themselves, which may lead to nutritional frailty — a condition characterized by loss of muscle mass and strength. This may make them more susceptible to injury and illness. Plus, older adults who don't have the energy or ability to shop or cook may eat more convenience foods like fast food... A high intake of these processed foods may harm health and shorten life span. That's why healthy meal delivery services are a good option for some older adults. They deliver meals and ingredients straight to your door and are easy to prepare."

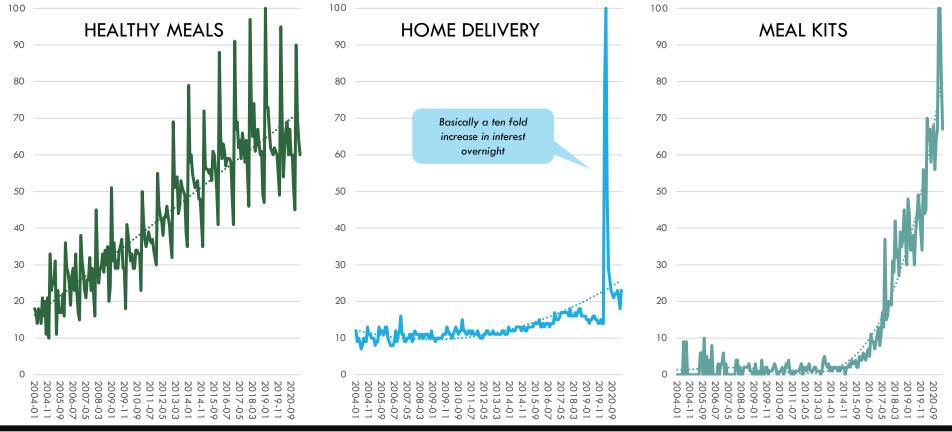
healthline



Global interest in health meals, home deliver and meal kits is all surging, particularly since COVID

17Y WORLDWIDE GOOGLE TRENDS SEARCH INTEREST INDEX OVER TIME*

Relative index; 2004-2021



Surging demand from consumers is driving growth in home meal deliveries across all forms

"Increasing preference for homemade meals among millennials is a major factor contributing to the growth of the market. The service has been gaining high popularity and adoption among generation Y and Z. Most consumers are of the opinion that the price paid for the service is justified for the benefits it provides. The COVID-19 pandemic has offered a significant opportunity to the market as almost all the restaurants, eateries, and hotels were shut down across the globe. People are focusing on a healthy diet more than ever to increase their immunity and maintain a balanced diet. A meal kit seems to be a one-stop solution for virtually all players across the entire F&B ecosystem."

"The concept of food delivery isn't new. From ordering telephonically to using dedicated online platforms linked to a particular restaurant, the process of ordering food has become as easy as, well, heating a frozen TV dinner...

Online food companies are finding to their delight that customers are ravenous for such services. Industry growth rates have skyrocketed as millions of customers have shown themselves more than willing to have food delivered at the press of a button rather than spend protracted periods stirring ladle in pot."



"Take the hassle out of eating healthily by getting your grub delivered. There are many ways to cut down the time it takes to cook a healthy meal... However, sometimes you don't even have 15 minutes to spare... it's all too easy to turn to the takeaway menu or a supermarket ready meal, both of which often contain high levels of sugar, fat, and salt, and very few servings of vegetables, meaning you're missing out on the vitamins, minerals, fibre and all the other stuff your body would benefit from eating more of. Fortunately, there is another way – the healthy meal delivery service. These generally send over a whole bunch of microwaveable meals for the week that you can store in your fridge, close to hand whenever you're caught short."

Forbes

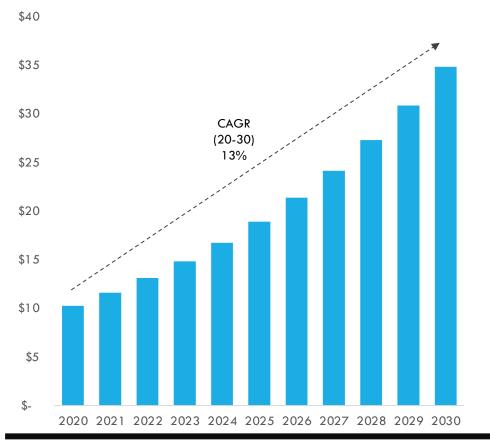
"[A]s in so many other sectors, the rise of digital technology is reshaping the market. Consumers accustomed to shopping online through apps or websites, with maximum convenience and transparency, increasingly expect the same experience when it comes to ordering dinner.."



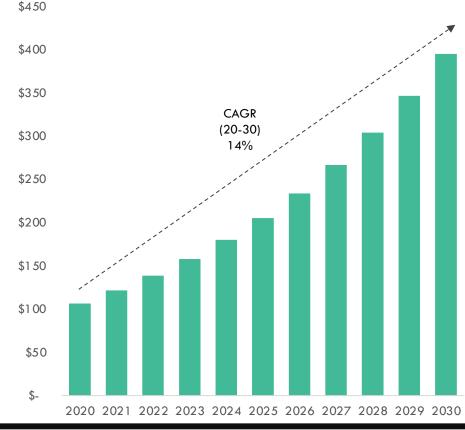
McKinsey & Company

Delivery meal kits and deliver meals are both forecast to grow strongly over the next decade

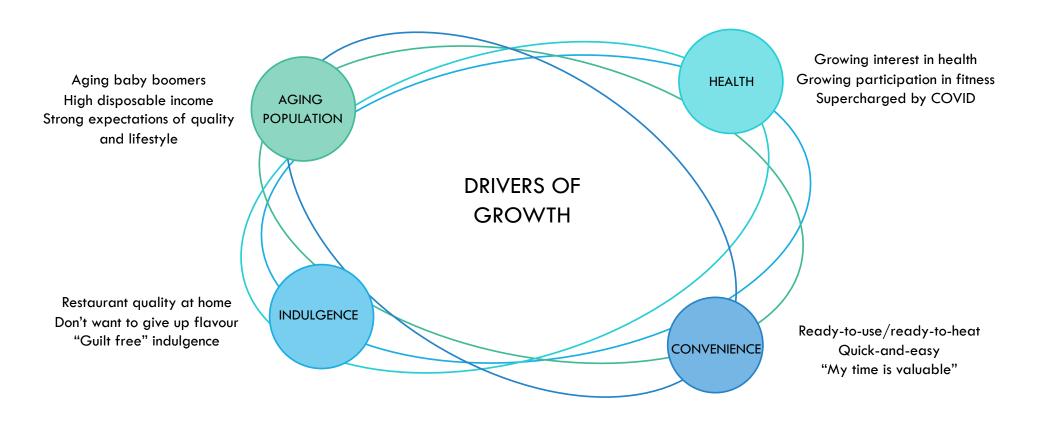
GLOBAL MEAL KIT DELIVERY MARKET VALUE GLOBAL HOME MEAL DELIVERY VALUE US\$; b; 2020-2030



US\$; b; 2020-2030



Global growth is coming from solid, long term drivers of growth



Source: Coriolis analysis

How could we do it?

STRAWMAN FOR DISCUSSION

VISION:

Western Australia builds a strong medical/health-focused ready-meals sector targeting health by leveraging existing strong existing capabilities into new markets

1

Comprehensive stocktake of existing resources on the ground in the space

Bring together the "pieces of the puzzle" already in place in Western Australia

Create a "coalition of the willing" to take to opportunity forward

2

Work collaboratively with scientists and the medical system to develop meals for people with specific conditions

Develop a narrow initial range of meals targeting a single conditions (e.g. diabetes) to "get the ball rolling"

Extend range through additional research.

3

Build market, initially targeting
Western Australia

Initial focus on direct sales/direct delivery

Focus on developing highly efficient supply chain logistics

What does the concept look like? Home delivery of health-focused readymeals

EXAMPLE: MIGHTY MACROS (USA) MIGHTY MACROS



CHOOSE YOUR FUEL



What does the concept look like? Home delivery of medical ready-meals

EXAMPLE: MAGIC KITCHEN (USA)



GENERAL DIETS

SPECIFIC DIETS

Dairy free

Diabetic friendly

Gluten free

Hospital discharge

Low carbohydrate

MLTC meals*

Low fat

Portion control

Low sodium

Renal diet

"Senior Diet"

Vegetarian

Vegetarian









^{*} Managed Long Term Care; Source: Magic Kitchen website; Photo credit: fair use/fair dealing; low resolution; complete product/brand for illustrative purposes; transformative, criticism, comment, scholarship & research;

WA appears to have both retail ready-meals and home meal delivery, but no one has yet focused on targeting specific health & medical needs



Currently
Empty
Product
Space



CONSUMER PACKAGED READY-TO-HEAT MEALS

MEDICAL/HEALTH-FOCUSED READY-MEALS HOME DELIVERY
READY-TO-HEAT MEALS
& MEAL KITS

The medical/health-focused ready-meals platform can serve consumers with a wide range of conditions

				MED	DICAL —				
	WHICH BRO	DAD CATEGOR	RIES (FROM A M	MEDICAL POIN	T-OF-VIEW) C	AN BE TARGET	ED WITH THI	S PLATFORM?	
Infectious Diseases	Cancer	Cardio-vas	Metabo cular /Obes			aternal relopment D	Physical egeneration	Brain Degeneration	Mental Health
		•	•			•			\bigcirc
				── RF	TAIL —				
	WHICH BE	ROAD CATEGO	RIES (FROM A			N BE TARGETE	D WITH THIS	PLATFORM?	
Allergy & Sinus	Bone & Joint Health	Brain & Mood Health	Cough, Cold &	Diet & Weight Management	Digestive Health & Detox	Energy Suppor	t Eye Health	General Wellness Support	Hair, Skin & Nails
	•				•		\bigcirc	•	\bigcirc
Heart Health	Hormone Support	lmmune Health	Pain Relief	Pregnancy /Maternity	Sexual Health	Skin Ailments	Sleep Support	Sports Nutrition	Stress Support
									Зорроп

HOW SUITABLE IS THIS PLATFORM FOR DELIVERY OF FOODS FOR HEALTH OUTCOMES IN THIS AREA?

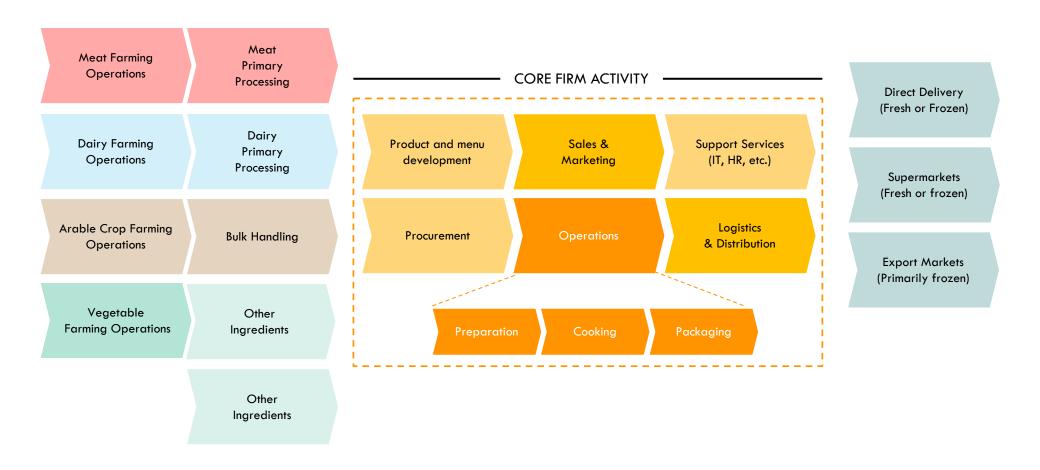


Western Australian medical/health-focused ready-meals are well positioned to execute on and deliver key trends

CORIOLIS FOOD & BEVERAGE TRENDSCOPE SM					
TIME SAVING	FAST	EASY OPEN	SOCIAL	insta ready	PICTURESQUE
HASSLE FREE	SIMPLIFIES	EASY	REWARDS	FARM TOUR	FUN
LOW EFFORT	CONVENIENCE	RANGE	CONNECTIONS	INVOLVEMENT	ARTISAN
SOLUTIONS	READY TO COOK	READY TO EAT/USE	HAND CRAFTED	SMALL BATCH	SENSORY
MICROWAVE	REUSABLE	STORY TELLING	AUTHENTIC	CELLAR DOOR	AGED
SUPERIOR	RICH FLAVOUR	SPECIAL EDITION	TRADITIONAL	RESPONSIBLE	FAMILY OWNED
DISTINCT	PROMOTED	Sponsor	CERTIFIED	HEIRLOOM	FAIR TRADE
ENDORSED	PREMIUM	ADVERTISED	PROTECTED	STEWARDSHIP	TRADE AID
FAMOUS	AWARD WINNING	"ESTATE" GROWN	LIFE CYCLE	TRACEABLE	ETHICAL
QUALITY	EXPENSIVE	rare/unique	SOCIALLY AWARE	INDIGENOUS	FREE RANGE
LOW FAT	LOW CARB	TRUSTED	LOCAL	NATIVE CROPS	GRASS FED
PROTEIN	FREE FROM	NO HORMONES	LOW INPUT	CARBON ZERO	EARTH FRIENDLY
NUTRACEUTICAL	HEALTH	NATURAL	ECOLOGICAL	SUSTAINABLE	LOW WATER USE
THERAPEUTIC	CHEMICAL FREE	PLANT BASED	BEE FRIENDLY	NITROGEN FIXING	ORGANIC
MEDICINAL	WELLNESS	PALEO	RENEWABLE	BIODYNAMIC	REGENERATIVE

CORIOLIS 145

How would the value chain be organised?



Source: Coriolis analysis

Who are the high potential commercial partners for this opportunity?

	vesco	Feed	HOME	Poppet's Paners
Firm	VESCO FOODS	FEED ME	HOME CHEF	POPPET'S PANTRY
Relevant product categories	Ready meals Meal solutions Baby foods	Meal delivery (Perth, South West, Geraldton)	Meal delivery (Perth) Health focused meals	Meal delivery (Perth)



Who are the other key stakeholders?









MEDICAL SYSTEM

FARMERS ORGANISATIONS

UNIVERSITIES

GOVERNMENT

- WA has a range of world class hospitals
- All major hospitals participate in clinical trials
- WA has strong farmer organisations supporting all parts of industry
- WA has a range of leading universities, including four medical schools (UWA, UND, CU & ECU)
- Multiple research streams underway that touch on parts of this opportunity
- A wide range of state agencies touch on this opportunity

Where is investment required?

1

INVESTING IN NEW PRODUCT DEVELOPMENT

2

INVESTING IN DEMONSTRATING THE EFFICACY OF FUNCTIONAL INGREDIENTS



INVESTING IN REQUIRED MARKETING

- While clear global models exist, products are conceptual at this point
- Significant work is needed to ensure meals are suited for people with serious medical conditions

- Solid evidence is required before specific, targeted health claims can be made
- Alternatively, initial products can leverage proven ingredients with accepted claims

- Target consumer and their caregivers need to be made aware of this service
- Funding bodies need to be made aware of the benefits of this service on recovery rates

What medical/health focused ready meal products emerged from Stage I of the screen?

KETOGENIC READY MEALS TARGETING EPILEPSY LOW CARB READY
MEALS FOR WEIGHT
MANAGEMENT

SUBSCRIPTION READY
MEALS TARGETING
SPECIFIC CONDITIONS

SUBSCRIPTION READY
MEALS TARGETING
OBESITY/WEIGHT
LOSS

LOW FODMAP READY MEALS TARGETING IBS

KETOGENIC READY MEALS TARGETING EPILEPSY

WHAT IS THE CONCEPT?

Ketogenic ready meals to reduce the effects of epilepsy

GIVE ME THE ELEVATOR PITCH

Epilepsy and it's associated seizures is a debilitating condition. A ketogenic diet has been known as a successful epilepsy treatment since the 1920s. The diet effectively mimics the effects of a form of starvation and reduces seizures.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE FRODUCT METRICS LOOK LIKE!				
WHAT SORT OF	\$10/300g (\$8-12/meal)			
PRICING?	\$33/kg (\$27-40/kg)			
WHAT SORT OF PACK SIZE?	300g			
WHAT PRODUCT FORM?	Meal			
WHAT FORM OF	Plastic, seal			
PACKAGING?	or cardboard/paper seal			
WHAT MARGINS WILL	35% (30-40%)			
THE RETAILER TAKE?	of retail selling price			
WHAT SORT OF	EBITDA \$1.00/unit (\$0.50-1.50/unit)			
PROFITABILITY?	@10% of retail price (5-15%)			

WHAT ARE THE KEY CHANNELS?

Supermarkets	//
Pharmacy/Chemist	-
Online	\ \ \ \ \
Direct sales	
Duty Free	<u>-</u>
Daigou	-

WHO IS THE COMPETITON?

Freshn'Lean, Primal Kitchen National, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Full range of vegetables, free range meats and clean proteins

WHAT COULD IT LOOK LIKE?





KETOGENIC READY MEALS TARGETING EPILEPSY

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says **Epilepsy** Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested The exact mechanisms behind the ketogenic diet's antiseizure · Grow vegetables, fats and proteins for diet specific ready effects remain unknown. But the diet works for drug resistant High performance genetics meals patients available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS A keto diet is pretty strict so pretty challenging for many people. It R&D into meal solutions formulations appropriate for may pay to move between the various diets that are shown to be Ketogenic diet, Low GI^A diet and MCT* diets Drought tolerant good for epilepsy like the Atkins, MCT* diets and Low GI^. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation There is good evidence linking the reduction in frequency of WA grown ingredients seizures in patients with drug resistant epilepsy to a keto diet. No Potential to develop position in diet-focused ready meals Indigenous knowledge one really knows why. Many diets require supervision by doctors Trusted source/Safe supply and dieticians to watch for side-effects. OVERALL

LOW CARB READY MEALS FOR WEIGHT MANAGEMENT

WHAT IS THE CONCEPT?

Low carb meals and diets aimed at suppressing appetite and weight loss

GIVE ME THE ELEVATOR PITCH

PRICING?

SI7E₂

Obesity related illnesses effect millions of people globally. Low carb diets aim to suppress appetite and support weight loss. WA firms have the skills and capabilities to succeed in this area.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? WHAT SORT OF \$10/200g (\$8-12/meal)

WHAT SORT OF PACK	150 200 200
CIZEO	150g, 200g, 300g

WHAT PRODUCT FORM? Reay meal

WHAT FORM OF Plastic, sealed or cardboard/paper seal

WHAT MARGINS WILL 35% (30-40%)
THE RETAILER TAKE? of retail selling price

WHAT SORT OF EBITDA \$1.00/unit (\$0.50-1.50/unit) PROFITABILITY? @10% of retail price (5-15%)

\$50/kg (\$40-60/kg)

WHAT ARE THE KEY CHANNELS?

Supermarkets	\ \ \ \ \
Pharmacy/Chemist	\ \ \ \ \
Online	√ √
Direct sales	\ \ \ \ \
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

National firms Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Full range of vegetables, meats, fibre

WHAT COULD IT LOOK LIKE?







LOW CARB READY MEALS FOR WEIGHT MANAGEMENT

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Obesity Does or could grow in WA The Nutritionist Says Diabetes CVD Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested • Low carb diet restricts glucose supply to the blood and cells. Grow more vegetables that are diet specific Energy comes from fatty acids. Grow antibiotic free, hormone free animal proteins High performance genetics available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Cutting carbs is a great way to lose weight fast, mainly because Further research into sustainable weight loss meal solutions, you get rid of water and lower insulin levels. Hunger is also that also include a full range of vitamins and fibre Drought tolerant suppressed which makes it easier to stick to your diet. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Diet has a significant impact on health, and low carb, high fat diets Potential to develop strong brands Indigenous knowledge can help weight loss. However, there is limited long term evidence on the effects of exclusion diets on weight loss and health Trusted source/Safe supply

OVERALL

SUBSCRIPTION READY MEALS TARGETING SPECIFIC CONDITIONS

WHAT IS THE CONCEPT?

Subscription ready meals targeting seniors (and other people) with specific conditions

GIVE ME THE ELEVATOR PITCH

Better hospital food at home. Subscription TV Dinner meets First Class Airline food. Specific meals for people with specific conditions (e.g. diabetic, renal, dialysis). Most seniors — in particular - will have some form of medical condition that will require a diet adjustment.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

THE PROPERTY OF THE PROPERTY O				
WHAT SORT OF PRICING?	\$12++/meal \$22/kg (est.)			
WHAT SORT OF PACK SIZE?	~400g (300-500g)			
WHAT PRODUCT FORM?	Fresh, perishable or frozen ready-to- heat meals			
WHAT FORM OF PACKAGING?	Foil tray; cardboard box; plastic cups/lids for sauces; foil packs; other			
WHAT MARGINS WILL THE RETAILER TAKE?	0% Direct sales			
WHAT SORT OF PROFITABILITY?	ldeally EBITDA \$1.20/meal+ @10% of retail price			

WHAT ARE THE KEY CHANNELS?

Supermarkets	-
Pharmacy/Chemist	-
Online	-
Direct sales	////
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Hello Fresh, Marley Spoon, Dinnerly, ChefGood Other meal kit companies Small, regional startups

WHAT ARE THE POTENTIAL INGREDIENTS?

A full range of seasonal meat, fruits, vegetables and condiments

WHAT COULD IT LOOK LIKE?







SUBSCRIPTION READY MEALS TARGETING SPECIFIC CONDITIONS

WHAT IS IT TREATING?		HOW CLEAR IS THE SCIENCE OR EVIDENCE? SCORECARD				SCORECARD	
		SOLID	PROBABLE	MAYBE	MODEST	LOW/NO	SUPPLY CHAIN
Multiple conditions	The Nutritionist Says	•					Does or could grow in WA
	The Doctor Says	•					Strength in inputs
WHAT DO THE EVERTS CAN							Capabilities across the chain
WHAT DO THE EXPERTS SAY		WHAT'S IN IT FOR WESTERN AUSTRALIA?				Clear partners	
WHAT IS THE LIKELY/POTENTIAL MECHANIS	SM OF ACTION?	HOW CAN WA FARMERS PARTICIPATE?					PRIMARY SECTOR
Dietary restrictions are common for many medical conditions		Continue producing a wide range of healthy foods					Mechanically harvested
							High performance genetics available
							Proven, scalable production model
WHAT DOES THE NUTRITIONIST SAY?		HOW CAN WA SCIENTISTS PARTICIPATE?					Required skills for success
		Improved understanding of specific dietary requirements				PRODUCT CHARACTERISTICS	
Great tasting meals delivered regularly would compliance and reduce un-approved s	•	relating to specific medical conditions • Users could be used for controlled trials					Drought tolerant
							Low input production
WHAT DOES THE DOCTOR SAY?		WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?			Wide range of uses		
A lot of patients need this. Cost is always an issue.		WA grown ingredients Trusted source/Safe supply				Full product utilisation	
					Indigenous knowledge		
						OVERALL	

SUBSCRIPTION READY MEALS TARGETING OBESITY/WEIGHT LOSS

WHAT IS THE CONCEPT?

Subscription ready meals for people seeking to lose weight

GIVE ME THE ELEVATOR PITCH

"Doctor designed" meals customised to your needs and delivered to your door. "Providing a healthy and delicious meal delivery service that is perfectly suited for weight loss." "Weight loss without the sacrifice." "We cook the food, you lose the weight."

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE FRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$12++/meal \$22/kg (est.)			
WHAT SORT OF PACK SIZE?	~400g (300-500g)			
WHAT PRODUCT FORM?	Fresh, perishable or frozen ready-to- heat meals			
WHAT FORM OF PACKAGING?	Foil tray; cardboard box; plastic cups/lids for sauces; foil packs; other			
WHAT MARGINS WILL THE RETAILER TAKE?	0% Direct sales			
WHAT SORT OF PROFITABILITY?	ldeally EBITDA \$1.20/meal+ @10% of retail price			

WHAT ARE THE KEY CHANNE	L S\$
-------------------------	--------------

Supermarkets	-
Pharmacy/Chemist	-
Online	-
Direct sales	\ \ \ \ \
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Hello Fresh, Marley Spoon, Dinnerly, ChefGood Other meal kit companies Small, regional startups

WHAT ARE THE POTENTIAL INGREDIENTS?

A full range of seasonal meat, fruits, vegetables and condiments

WHAT COULD IT LOOK LIKE?







SUBSCRIPTION READY MEALS TARGETING OBESITY/WEIGHT LOSS

SCORECARD WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? SUPPLY CHAIN PROBABLE **MODEST** Obesity, Metabolic Syndrome, Diabetes, Does or could grow in WA The Nutritionist Says other weight-related issues Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Eating healthy, well balanced meals made with fresh Continue producing a wide range of healthy foods ingredients leading to weight loss. High performance genetics available Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Improved understanding of specific dietary requirements PRODUCT CHARACTERISTICS relating to weight loss In a perfect world, people would just prepare healthy meals at Potential ingredients that will support or accelerate weight home from locally purchased foods. In the real world, this will work Drought tolerant loss for people that can afford the service. Users could be used for controlled trials Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation In reality, a large percent of the population need this. However, WA grown ingredients Indigenous knowledge cost is always an issue. Having said that, the costs of obesity are Trusted source/Safe supply seen in the medical system.

OVERALL

LOW FODMAP READY MEALS TARGETING IBS

WHAT IS THE CONCEPT?

Low FodMap* meals targeting people with irritable bowel syndrome (IBS)

GIVE ME THE ELEVATOR PITCH

About 14% of people in the USA have IBS, it is a significant issue across AU and Asia caused by diet and stress. WA has the skills and capabilities to grow Low FodMap foods for ready meals

WHAT SORT OF PRICING? WHAT SORT OF PACK SIZE? WHAT PRODUCT FORM? WHAT FORM OF PACKAGING? WHAT MARGINS WILL \$6/300g (\$5-7/300g) \$20/kg (\$16-24/kg) 300g, 500g Ready meal, sauces Plastic, tamper evident seal or cardboard/paper seal

of retail selling price

EBITDA \$0.60/unit (\$0.30-0.90/unit)

@10% of retail price (5-15%)

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	////	
Pharmacy/Chemist	✓	
Online	 	
Direct sales	///	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

THE RETAILER TAKE?

WHAT SORT OF PROFITABILITY?

Meat, fish, eggs, oils, oats, quinoa, corn, tapioca peppers, eggplant, ginger, green bans, kale, carrots potatoes, zucchini, green onion

WHAT COULD IT LOOK LIKE?





LOW FODMAP READY MEALS TARGETING IBS*

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST IBS** Does or could grow in WA The Nutritionist Says Gut Health Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Short-chain carbs are resistant to digestion and reach your gut, Mechanically harvested ferment and feed your gut bacteria, producing gas and causing digestive symptoms in sensitive people. Grow vegetables and meats that are low Fodmap High performance genetics Low Fodmap foods do not do this, thereby reducing bloating, available stomach cramps, diarrhea etc. Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success PRODUCT CHARACTERISTICS We are what we eat, and diet and specific foods can have a big Continue research into Low Fodmap diets on gut issues impact on people with sensitive stomachs; it needs a process of Drought tolerant elimination to determine key irritants Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Potential to develop patented food combinations Indigenous knowledge A low Fodmap diet is part of a solution for IBS. WA has firms that can produce ready meals Trusted source/Safe supply OVERALL

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Context, Markets and Process

Conditions, Concepts and Challenges

Health Focused Dairy/Alternative Dairy

Oat Extracts **Plant Proteins** Medical/Health Focused Ready Meals

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Streams

Botanical Waste Meat Extracts

page

page

Bushcrop Extracts

page

Other **Opportunities** page

Appendix I Markets & Conditions **Details**

page

Appendix II *Implementation* Plan

Why botanical waste streams? Because there is a large supply of available raw material

"Food processing operations generate a significant amount of waste, which often ends up in landfills, causing environmental sustainability issues. According to the U.S. EPA, about 38 million tons of food waste was disposed of in landfills in 2014 in the United States (US EPA, 2018). This is problematic for a number of reasons, including potential environmental concerns, lost nutrients and energy that could have been used to feed a growing population, and increasing waste disposal costs. Process wastes represent a potentially large economic opportunity for many industries. In many cases, waste streams contain valuable components. If some of that value can be extracted, separated, or transformed, then a waste liability can be turned into an asset."

"The most preferable option to reduce the impact on the environment is to reduce the amount of raw materials, ingredients and product ending up as waste — such actions may involve system mapping to understand, measure and re-design processes to eliminate waste. Examples are vegetable off-cuts being utilised as input to a juicing process [or soup production line."



"To what extent can I obtain higher value for my waste streams and, at the same time, contribute to a circular economy?" is a question that concerns many businesses and governments... Side streams from agrifood production are full of valuable components, for which many surprising applications are possible."



:Rofresh

"Waste fractions of food processing are promising sources of polyphenols, which are of high demand because of their favourable bioactivities...

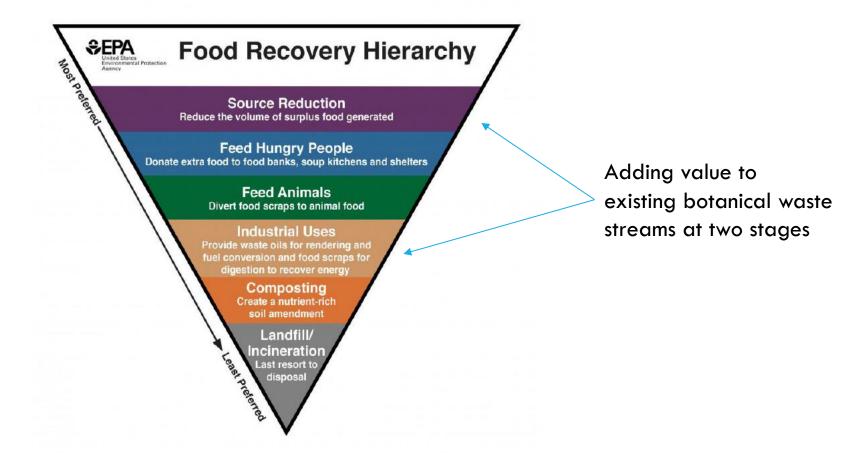
Polyphenols are highly demanded compounds as e.g. additives for functional food due to their antioxidant, antimicrobial and anti-inflammatory potential.

More recently, the overall beneficial influence on the gut microbiota and by that on their metabolic activity is under investigation. The processing of polyphenol-containing waste streams from food processing represents a resource-efficient and sustainable source of polyphenol-enriched fraction."



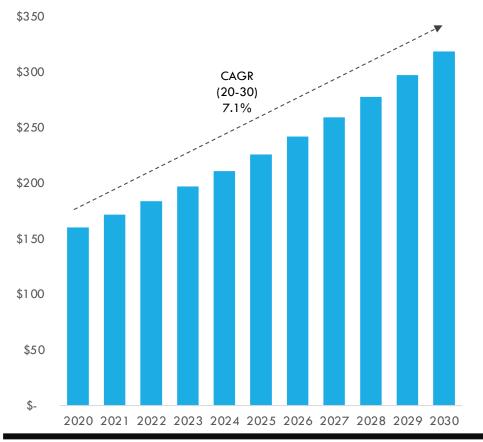


Adding value to existing botanical waste streams in Western Australia acts to prevent and divert waste

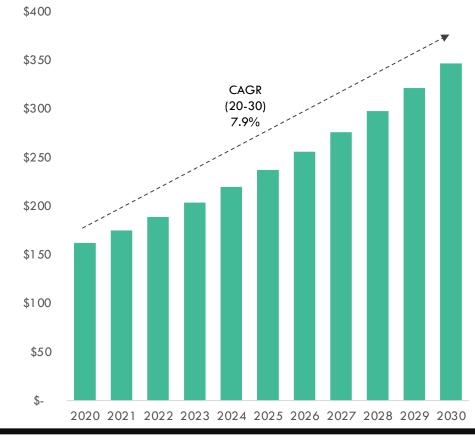


Both nutraceuticals and functional foods are forecast to grow strongly over the next decade

GLOBAL NUTRACEUTICALS MARKET VALUE US\$; b; 2020-2030



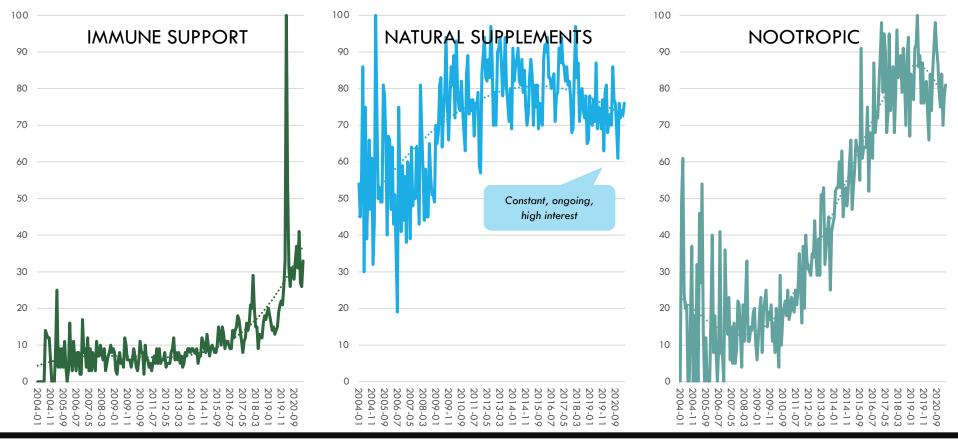
GLOBAL FUNCTIONAL FOODS VALUE US\$; b; 2020-2030



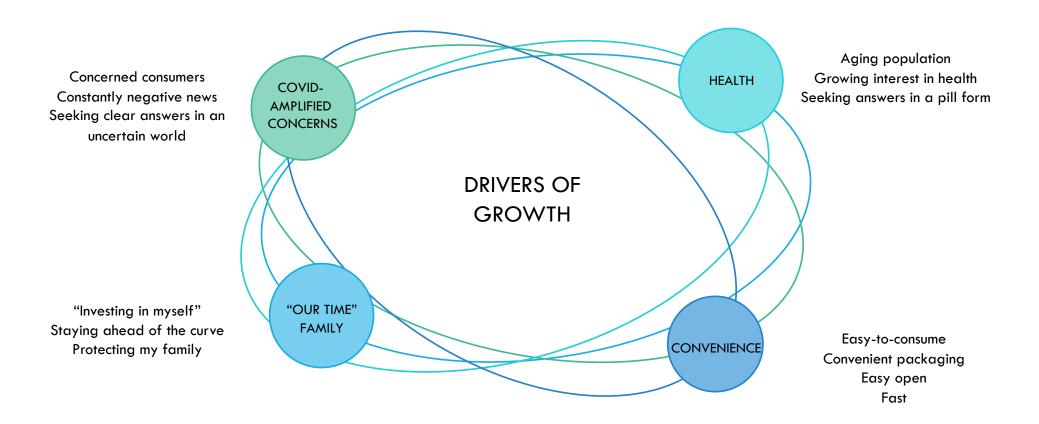
Global interest in natural health supplements is increasing, particularly since COVID

17Y WORLDWIDE GOOGLE TRENDS SELECT SEARCH INTEREST INDEX OVER TIME*

Relative index; 2004-2020



Global growth is coming from solid, long term drivers



How could we do it?

STRAWMAN FOR DISCUSSION

VISION:

Western Australia builds a nutraceuticals sector delivering healthy supplements with a differentiated brand position leveraging the unique properties of Brand WA

1

Identification and sizing of all existing botanical-derived waste streams by region

Identification of existing in-place extraction capabilities in WA; what new equipment (if any) is required?

Create a "coalition of the willing" to take to opportunity forward

2

Develop first product with most available, underutilised waste first (e.g. grape seed?)

Extend range based on waste volumes and market demand

Identify a science and research agenda to develop more differentiated products

3

Consider selling both bulk raw material to others and developing a WA unique brand

Build market, initially targeting Australia, followed by developed Asia

What sort of products are we suggesting?

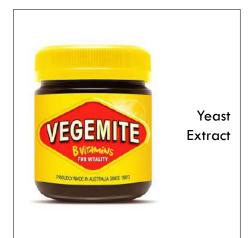
EXAMPLES OF JUST SOME OF THE MANY SUPPLEMENTS EFFECTIVELY DERIVED FROM WASTE STREAMS

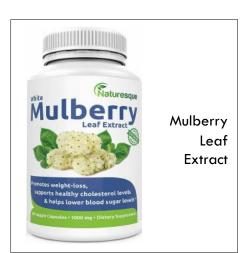
















What is the development pathway?

Higher complexity More science required Greater capabilities needed

CURRENT









The botanical waste stream-based supplement platform delivers solutions to a wide range of conditions

				<u> — </u>	DICAL —				
	WHICH BRO	DAD CATEGOR	IES (FROM A N	MEDICAL POIN	IT-OF-VIEW) CA	AN BE TARGET	ED WITH THI	S PLATFORM?	
Infectious Diseases	Cancer	Cardio-vas	Metabo			aternal relopment D	Physical egeneration	Brain Degeneration	Mental Health
•		•	0			\bigcirc	0	•	•
					TAIL —				
	WHICH BR	ROAD CATEGO	RIES (FROM A	RETAIL POINT	-OF-VIEW) CAI	N BE TARGETE	D WITH THIS	PLATFORM?	
Allergy & Sinus	Bone & Joint Health	Brain & Mood Health	Cough, Cold & Flu	Diet & Weight Management	Digestive Health & Detox	Energy Support	Eye Health	General Wellness Support	Hair, Skin & Nails
		•	•	•	•	•	•	•	•
Heart Health	Hormone Support	lmmune Health	Pain Relief	Pregnancy /Maternity	Sexual Health	Skin Ailments	Sleep Support	Sports Nutrition	Stress Support
•			\bigcirc	\bigcirc		\bigcirc		\bigcirc	

HOW SUITABLE IS THIS PLATFORM FOR DELIVERY OF FOODS FOR HEALTH OUTCOMES IN THIS AREA?

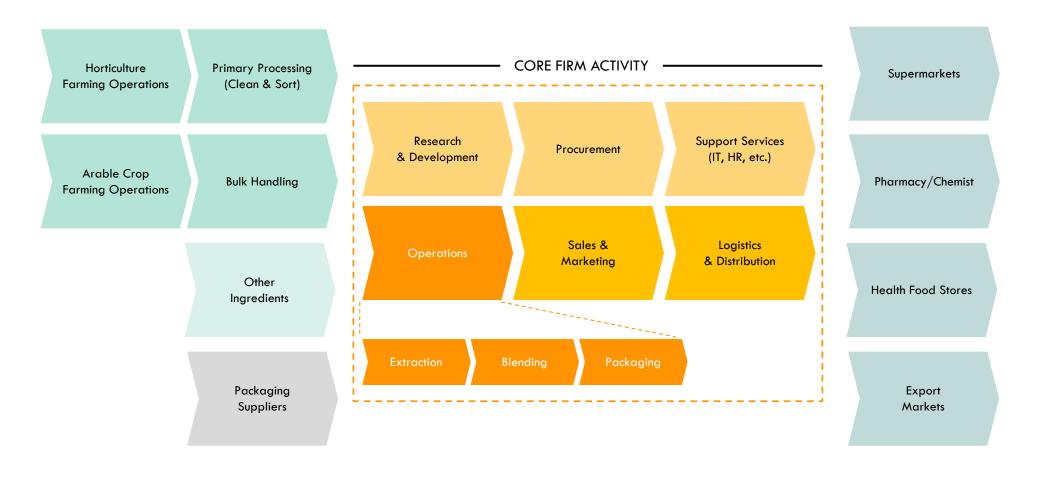


Western Australian botanical extracts are well positioned to execute on and deliver key trends

		CORIOLIS FOOD & BEV	'ERAGE TRENDSCOPE SM		
TIME SAVING	FAST	EASY OPEN	SOCIAL	INSTA READY	PICTURESQUE
HASSLE FREE	SIMPLIFIES	EASY	REWARDS	FARM TOUR	FUN
LOW EFFORT	CONVENIENCE	range	CONNECTIONS	INVOLVEMENT	ARTISAN
SOLUTIONS	READY TO COOK	READY TO EAT/USE	HAND CRAFTED	SMALL BATCH	SENSORY
MICROWAVE	REUSABLE	STORY TELLING	AUTHENTIC	CELLAR DOOR	AGED
SUPERIOR	RICH FLAVOUR	SPECIAL EDITION	TRADITIONAL	RESPONSIBLE	FAMILY OWNED
DISTINCT	PROMOTED	Sponsor	CERTIFIED	HEIRLOOM	FAIR TRADE
ENDORSED	PREMIUM	ADVERTISED	PROTECTED	STEWARDSHIP	TRADE AID
FAMOUS	award winning	"ESTATE" GROWN	LIFE CYCLE	TRACEABLE	ETHICAL
QUALITY	EXPENSIVE	rare/unique	SOCIALLY AWARE	INDIGENOUS	FREE RANGE
LOW FAT	LOW CARB	TRUSTED	LOCAL	NATIVE CROPS	GRASS FED
PROTEIN	FREE FROM	no hormones	LOW INPUT	CARBON ZERO	EARTH FRIENDLY
NUTRACEUTICAL	HEALTH	NATURAL	ECOLOGICAL	SUSTAINABLE	LOW WATER USE
THERAPEUTIC	CHEMICAL FREE	PLANT BASED	BEE FRIENDLY	NITROGEN FIXING	ORGANIC
MEDICINAL	WELLNESS	PALEO	RENEWABLE	BIODYNAMIC	REGENERATIVE

CORIOLIS 171

How would the value chain be organised?



Source: Coriolis analysis

Who are the high potential commercial partners for this opportunity?

	SUMICH EST. 1944	VASSE FELIX MAGGAGET RIVER Numerous others	FOLEYS FROTHING PERMINIONS	ORGANIC BIOGREET KVASS
Firm	SUMICH	WINEMAKERS	FOLEY'S FROTHING	BIODYNAMIC WELL-BEING
Relevant product categories	Carrots, onions, celery Other horticulture Olive-based products	Wine	Fermented foods Fermented drinks Other foods	Fermented foods Fermented drinks Other foods

	FOK kombucha	■ BASF We create chemistry	little pharma	Perrigo Australia
Firm	ROK KOMBUCHA	BASF	LITTLE GREEN PHARMA	PERRIGO AUSTRALIA
Relevant product categories	Fermented beverages	Chemicals Organic compounds β-carotene (in WA)	Medical grand cannabis products	Pharmaceuticals Supplements Other healthcare

Who are the other key stakeholders?









MEDICAL SYSTEM

INDUSTRY ORGANISATIONS

UNIVERSITIES

GOVERNMENT

- WA has a range of world class hospitals
- All major hospitals participate in clinical trials
- WA has strong industry-driven bodies across wine, horticulture and most other agricultural products
- WA has a range of leading universities, including four medical schools (UWA, UND, CU & ECU)
- Multiple research streams underway that touch on parts of this opportunity
- A wide range of state agencies touch on this opportunity

Where is investment required?

1

INVESTING IN NEW PRODUCT DEVELOPMENT

2

INVESTING IN
DEMONSTRATING
THE EFFICACY OF
FUNCTIONAL
INGREDIENTS



INVESTING IN REQUIRED EXTRACTION, PROCESSING & PACKAGING

- While clear global models exist, products are conceptual at this point
- Significant work needs to be undertaken to the initial finished consumer offer

- Solid evidence is required before specific, targeted health claims can be made
- Alternatively, initial products can leverage proven ingredients with accepted claims

- Stocktake required on existing on-the-ground extraction, processing and packaging suited to this opportunity
- Depending on the coalition that develops around this concept, additional equipment will likely be required

What health-focused dairy/alternative dairy products emerged from Stage I of the screen?

VITAMIN C WITH APPLE FLAVONOIDS

CAROB FIBRE TO REDUCE CHOLESTEROL

HIGH BETA CAROTENE
CARROTS FOR
COGNITIVE FUNCTION

BERRIES FOR
NEURODEGENERATIVE
DISORDERS

HIGH BETA CAROTENE CARROT POWDER TO REDUCE OXIDATIVE STRESS

RESVERATROL TO LOWER
BLOOD PRESSURE

RESVERATROL FOR CELLULAR ANTI-AGING

RESVERATROL TO
SUPPRESS CANCER CELLS

BEETROOT POWDER FOR
HEART HEALTH/
CIRCULATION

AVOCADO SMOOTHIE
TO REDUCE HEART
DISEASE

RESISTANT STARCH FROM GREEN BANANA FOR GUT HEALTH GLOBE ARTICHOKE LEAF EXTRACT FOR LIVER HEALTH/APPETITE CONTROL

ACTIVATED CHARCOAL FROM GRAIN WASTE FOR GUT HEALTH

PLANT DERIVED
TERPENES FOR MOOD

VITAMIN C WITH APPLE FLAVONOIDS

WHAT IS THE CONCEPT?

Vitamin C with Bravo apple flavonoids to support immune health

GIVE ME THE ELEVATOR PITCH

Vitamin C and Bioflavonoids with their high antioxidant levels may fight free radical damage – playing a part in heart disease and cancer, plus supporting the immune system. Product made from raw natural ingredients

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$25/150 cap jar (\$24-36/jar) \$300/kg (\$240-360/kg)	
WHAT SORT OF PACK SIZE?	30, 60, 100, 150 caps	
WHAT PRODUCT FORM?	Capsules, pills	
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal or cardboard/paper seal	
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	\ \ \ \ \	
Online	√ √	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Blackmores
Healtheries
Cenovis
Swisse
Numerous others

WHAT ARE THE POTENTIAL INGREDIENTS?

Ascorbic acid, sodium ascorbate, calcium ascorbate, apple bioflavonoids extract

WHAT COULD IT LOOK LIKE?





VITAMIN C WITH APPLE FLAVONOIDS

WHAT IS IT TREATING?

Weak immunities
Heart disease
Cancer

HOW CLEAR IS THE SCIENCE OR EVIDENCE? SOLID PROBABLE MAYBE MODEST LOW/NO The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

Bioflavonoids and vitamin C have antioxidant power that protect cells from free radical damage

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

- Protection of cells from oxidative stress
- Assist collagen formation and normal function of the skin

WHAT DOES THE NUTRITIONIST SAY?

Many fruits and vegetables contain high levels of flavonoids. An apple a day keeps the doctor away.

WHAT DOES THE DOCTOR SAY?

Vitamin C is known to support immunity and flavonoids known for it's antioxidant potential, to the exact level for serious ailments is unknown.

- Bravo apples growing in SW WA
- Grow more Bravo apples
- Utilise waste stream from apples to maximise farm returns

HOW CAN WA SCIENTISTS PARTICIPATE?

- Research role of apple flavonoids in combination with Vit C
- Clinical trials to document efficacy
- Role of raw ingredients

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
IP controlled variety of Bravo developed
IP controlled formulation
Trusted source/Safe supply

PRIMARY SECTOR

Clear partners

SUPPLY CHAIN

Strength in inputs

Does or could grow in WA

Capabilities across the chain

Mechanically harvested

SCORECARD

High performance genetics available

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

CAROB FIBRE TO REDUCE CHOLESTEROL

WHAT IS THE CONCEPT?

A high fibre healthy cereal from carob to reduce cholesterol levels

GIVE ME THE ELEVATOR PITCH

Water soluble carob pulp fibre as an ingredient in breakfast cereal (or muesli bars) can reduce total cholesterol and low density lipoprotein (LDL) cholesterol reducing hypercholesterolemia

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? \$8/425g box (\$6.40-9.60/box) WHAT SORT OF \$19/kg (\$15-23/kg) PRICING? WHAT SORT OF PACK 100g, 200g, 450g SI7E₂ Cereal ingredient, or health bar, drink WHAT PRODUCT FORM? WHAT FORM OF Plastic bag, and cardboard PACKAGING? box/paper seal WHAT MARGINS WILL 35% (30-40%) THE RETAILER TAKE? of retail selling price EBITDA \$0.80/unit (\$0.40-1.20/unit) WHAT SORT OF @10% of retail price (5-15%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	////	
Online	\ \	
Direct sales	-	
Duty Free	-	
Daigou	-	

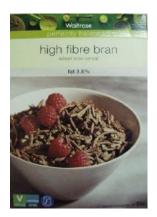
WHO IS THE COMPETITON?

Caromax, National firms

WHAT ARE THE POTENTIAL INGREDIENTS?

carob fibre, wheat bran, whole wheat, Carob syrup, Natural flavouring, Vitamins and Minerals

WHAT COULD IT LOOK LIKE?





CAROB FIBRE TO REDUCE CHOLESTEROL

WHAT IS IT TREATING?

High Cholesterol Stomach Issues Prevents heart disease Prevents stroke

HOW CLEAR IS THE SCIENCE OR EVIDENCE? SOLID PROBABLE MAYBE MODEST LOW/NO The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

- High insoluble dietary fibre promotes digestion
- Fibre provides breeding area for bacteria
- High lignin content has positive effect on cholesterol metabolism – by absorbing bile acid and cholesterol

WHAT DOES THE NUTRITIONIST SAY?

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

High fibre products are good for your gut and gut bacteria, it also reduces cholesterol

WHAT DOES THE DOCTOR SAY?

Cholesterol is implicated in many chronic conditions. Any product that can produce high lignin levels is positive. More research is required.

- Grow carob (current uses for pods, but limited for seed)
- Increase scale of carob operations

HOW CAN WA SCIENTISTS PARTICIPATE?

- Investigate methods of extraction to maintain high lignin levels
- Further investigate role of carob fibre in reducing cholesterol

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled extraction
Trusted source/Safe supply

Does or could grow in WA

SCORECARD

Capabilities across the chain

Clear partners

SUPPLY CHAIN

Strength in inputs

PRIMARY SECTOR

Mechanically harvested

High performance genetics available

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

HIGH BETA CAROTENE CARROTS FOR COGNITIVE FUNCTION

WHAT IS THE CONCEPT?

Carrots with high beta carotene used in a drink taken long term for brain health

GIVE ME THE ELEVATOR PITCH

Reduced cognitive function and associated diseases like Alzheimer's disease are more common in the aging population. Carrots high in beta carotene may improve cognitive function due to antioxidant effects. WA has comparative advantage in growing carrots

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$12.50/I (\$15-20/I)	
WHAT SORT OF PACK SIZE?	300g, 500g, 750g, 11	
WHAT PRODUCT FORM?	Juice	
WHAT FORM OF PACKAGING?	Glass bottle, sealed cap	
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$1.25/unit (\$0.60-1.90/unit) @10% of retail price (5-15%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	\ \ \ \	
Pharmacy/Chemist	\ \ \ \ \	
Online	√ √	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Carrots, orange, turmeric, lemon juice





HIGH BETA CAROTENE CARROTS FOR COGNITIVE FUNCTION

WHAT IS IT TREATING?

Alzheimer's disease Memory loss Eye health Skin health

stress, a factor in cognitive decline

vitamin

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

 WA grows high volumes of carrots, waste streams can be converted into carrot juice products

WHAT DOES THE NUTRITIONIST SAY?

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Beta carotene has an antioxidant effect, reducing oxidative

Beta carotene converts into Vitamin A (retinol) an essential

100gms of cooked carrot provides 8,279 mcg* of beta carotene

HOW CAN WA SCIENTISTS PARTICIPATE?

- Develop high beta carotene carrots
- Compare WA based carrots for beta carotene levels
- Develop effective process to extract beta carotene from carrots
- Develop juice that maintains antioxidant levels

WHAT DOES THE DOCTOR SAY?

We recommend eating a diet rich in fruits and vegetables, which are full of vitamins, minerals, and plant compounds that work together to support health over taking beta carotene supplements

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled species
Trusted source/Safe supply

Required skills for success

PRODUCT CHARACTERISTICS

SCORECARD

SUPPLY CHAIN

Strength in inputs

Clear partners

available

model

PRIMARY SECTOR

Mechanically harvested

High performance genetics

Proven, scalable production

Does or could grow in WA

Capabilities across the chain

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

^{*} mcg = microgram (one millionth of a gram); Source: Company websites, articles, publications, reports; Coriolis research and analysis

BERRIES FOR NEURODEGENERATIVE DISORDERS

WHAT IS THE CONCEPT?

Concentrated berry powder capsule targeting neurodegenerative diseases and brain health

GIVE ME THE ELEVATOR PITCH

Aging populations suffer from a range of neurodegenerative diseases. WA has the skills and capabilities to successfully grow and produce a range of products in this space

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? \$30/60 cap jar (\$24-36/jar) WHAT SORT OF \$600/kg (\$500-700/kg) PRICING? WHAT SORT OF PACK 30, 60, 100 caps SI7E₂ WHAT PRODUCT FORM? Capsules (or powder, tonic, drink) Plastic, tamper evident seal WHAT FORM OF or cardboard/paper seal PACKAGING? WHAT MARGINS WILL 50% (45-55%) THE RETAILER TAKE? of retail selling price EBITDA \$4.50/unit (\$3-6/unit) WHAT SORT OF @15% of retail price (10-20%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	/ /	
Pharmacy/Chemist	////	
Online	√ √	
Direct sales	√ √	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Swisse
Bioglan
Combita
Other national and regional brands

WHAT ARE THE POTENTIAL INGREDIENTS?

Lilly Pilly (?) Blackcurrants, blueberries, blackberries, strawberries, L-theanine





BERRIES FOR NEURODEGENERATIVE DISORDERS

WHAT IS IT TREATING?

Parkinson's Disease Alzheimer's Disease Improving Memory

HOW CLEAR IS THE SCIENCE OR EVIDENCE? PROBABLE **MODEST** The Nutritionist Says The Doctor Says

SCORECARD

SUPPLY CHAIN

Does or could grow in WA

Strength in inputs

Capabilities across the chain

Clear partners

available

model

PRIMARY SECTOR

Mechanically harvested

High performance genetics

Proven, scalable production

Required skills for success

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Sources of antioxidants, phytochemicals in berry fruits (e.g., anthocyanin and caffeic acid) have a beneficial role in brain aging and neurodegenerative disorders because of their antioxidative, anti-inflammatory, anti-viral and anti-proliferative properties

WHAT DOES THE NUTRITIONIST SAY?

Fruits high in antioxidants and natural polyphenols (flavonoids) like

strawberries, bilberry, black current, blackberry and mulberry will

benefit the body and the brain.

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

Farmers can grow small red berries to be used as supplements

HOW CAN WA SCIENTISTS PARTICIPATE?

- Further research into flavonoids actions on cognitive function and declines in memory and learning
- Research which berries are best at free radical action
- Research berries link between bioavailability and function of

- insulin-like growth factor-1 (IGF-1) for Parkinson's patients

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

WHAT DOES THE DOCTOR SAY?

Oxidative stress and inflammation appear to be involved in brain aging and in neurodegenerative diseases

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Potential to develop IP controlled bacteria Trusted source/Safe supply

HIGH BETA CAROTENE CARROT POWDER TO REDUCE OXIDATIVE STRESS

WHAT IS THE CONCEPT?

Carrots with high beta carotene levels powder to use as a supplement to prevent cancer and heart disease

GIVE ME THE ELEVATOR PITCH

Cancer and heart disease is increasing globally, high vegetable intake is known to reduce oxidative stress – often leading to cancers and heart disease

WHAT SORT OF \$25/200g (\$20-30/200g) \$125/kg (\$100-150/kg) WHAT SORT OF PACK SIZE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT PRODUCT FORM? Dry Powder

WHAT FORM OF Plastic, tamper evident seal or glass with metal cap

HAT MARGINS WILL 45% (40-50%)

WHAT MARGINS WILL THE RETAILER TAKE?

WHAT SORT OF EBITDA \$3.00/unit (\$1.80-4.30/unit) PROFITABILITY? @12% of retail price (7-17%)

of retail selling price

Supermarkets	//
Pharmacy/Chemist	////
Online	√ √
Direct sales	-

WHAT ARE THE KEY CHANNELS?

WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Carrots

Duty Free

Daigou





HIGH BETA CAROTENE CARROT POWDER TO REDUCE OXIDATIVE STRESS

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Cancer Does or could grow in WA The Nutritionist Says Heart disease Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Beta carotene, like all carotenoids, is an antioxidant, a Mechanically harvested substance that inhibits the oxidation of other molecules; it • WA grows high volumes of carrots, waste streams and protects the body from free radicals. rejected carrots can be dried and turned into powder High performance genetics Free radicals damage cells through oxidation. Eventually, the available damage caused by free radicals can cause several chronic Proven, scalable production illnesses. model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Develop high beta carotene carrots PRODUCT CHARACTERISTICS Compare WA based carrots for beta carotene levels 100gms of cooked carrot provides 8,279 mcg* of beta carotene, Develop effective process to dry and powder carrots that many vegetables like sweet potato are also high in beta carotene Drought tolerant maintains high nutritional levels Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Potential to develop IP controlled varieties Indigenous knowledge The direct link between...

Trusted source/Safe supply

OVERALL

^{*} mcg = microgram (one millionth of a gram); Source: Company websites, articles, publications, reports; Coriolis research and analysis

RESVERATROL TO LOWER BLOOD PRESSURE

WHAT IS THE CONCEPT?

Resveratrol found in red wine and grapes is suggested to lower lower blood pressure (high blood pressure is a factor leading to hear disease)

GIVE ME THE ELEVATOR PITCH

The rise of cardiovascular diseases has stimulated research into products like Resveratrol. A plant compound found in red wine, grapes, berries and peanuts, that acts like an anti-oxidant and is studied for it's potential to improve cardiovascular health and lower blood pressure.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$25/80 cap jar (\$20-30/jar) \$370/kg (\$300-450/kg)	
WHAT SORT OF PACK SIZE?	60, 80, 110 caps	
WHAT PRODUCT FORM?	Capsule	
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal	
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	////	
Online	///	
Direct sales	√ √	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Healthy Care Thompsons Nature's Way Other national and regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Resveratrol (100-1,000mg/cap) from grape seed, grape skin





RESVERATROL TO LOWER BLOOD PRESSURE

WHAT IS IT TREATING?

High Blood Pressure
Cardiovascular disease
Anti-cancer
Anti-inflammatory
Anti-aging
Breast cancer

WHAT'S IN IT FOR WESTERN AUSTRALIA?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

WHAT DO THE EXPERTS SAY?

 Resveratrol is a polyphenolic compound which may help reduce pressure exerted on artery walls when the heart beats (systolic blood pressure), by helping to produce more nitric oxide, which causes the vessels to relax

WHAT DOES THE NUTRITIONIST SAY?

Resveratrol is found in many plants in low concentrations. Any real benefit would require a supplement.

WHAT DOES THE DOCTOR SAY?

Resveratrol has a number of underlying health benefits in high concentrations, limited scientific evidence to support lowering blood pressure.

HOW CAN WA FARMERS PARTICIPATE?

Grape skin and seed byproduct used from wine industry to manufacture resveratrol

HOW CAN WA SCIENTISTS PARTICIPATE?

- Ongoing trials into impact of resveratrol on reducing systolic blood pressure
- Research into best extraction process

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled extraction
Trusted source/Safe supply

SCORECARD

SUPPLY CHAIN

Does or could grow in WA



Capabilities across the chain

Clear partners



PRIMARY SECTOR

Mechanically harvested

available

Proven, scalable production

High performance genetics

model

Required skills for success



Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

RESVERATROL FOR CELLULAR ANTI-AGING

WHAT IS THE CONCEPT?

Resveratrol found in red wine and grapes maintains cellular health and activates the longevity gene

GIVE ME THE ELEVATOR PITCH

Age-related diseases have a major impact on global health, naturally occurring resveratrol compounds may activate certain genes to ward off the diseases of aging. WA has the ability to utilise byproducts from the wine industry to manufacture resveratrol.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$25/80 cap jar (\$20-30/jar) \$370/kg (\$300-450/kg)	
WHAT SORT OF PACK SIZE?	60, 80, 110 caps	
WHAT PRODUCT FORM?	Capsule	
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal	
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	////	
Online	///	
Direct sales	///	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

National firms
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Resveratrol (100-1,000mg/cap) from grape seed, grape skin, Japanese knotweed, quercetin





RESVERATROL FOR CELLULAR ANTI-AGING

WHAT IS IT TREATING?

High Blood Pressure Cardiovascular disease Anti-cancer Anti-inflammatory **Anti-aging** Breast cancer

HOW CLEAR IS THE SCIENCE OR EVIDENCE?					
	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says					
The Doctor Says					

WHAT'S IN IT FOR WESTERN AUSTRALIA?

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Resveratrol is a polyphenolic compound which may activate the gene sirtuim1 (SIRT1) which is also activated during calorie restriction; STAC's* activate SIRT1 in vitro by lowering its peptide Michaelis constant (KM) and produce pharmacological changes consistent with SIRT1 activation

WHAT DOES THE NUTRITIONIST SAY?

Resveratrol is found in many plants in low concentrations. Any real benefit would require a supplement.

WHAT DOES THE DOCTOR SAY?

Resveratrol has a number of underlying health benefits in high concentrations, research shows lengthened lifespan in animals, however more human studies are required

HOW CAN WA FARMERS PARTICIPATE?

Grape skin and seed byproduct used from wine industry to manufacture resveratrol

HOW CAN WA SCIENTISTS PARTICIPATE?

- · Ongoing trials into impact of resveratrol on anti-aging activity in humans vs other animals
- Research into best extraction process
- Research ways for resveratrol to be easily absorbed
- Research dosage requirements (currently large range)

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Potential to develop IP controlled extraction Trusted source/Safe supply

SCORECARD

SUPPLY CHAIN

Does or could grow in WA



Capabilities across the chain

Clear partners



PRIMARY SECTOR

Mechanically harvested

High performance genetics available

Proven, scalable production

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

model

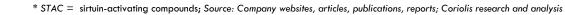
Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL



RESVERATROL TO SUPPRESS CANCER CELLS

WHAT IS THE CONCEPT?

Resveratrol found in red wine and grapes may suppress cancer cells

GIVE ME THE ELEVATOR PITCH

Cancer is a unresolved global medical challenge, Resveratrol may impact cancer stem cells, inhibit cell growth, change gene expression and impact hormones relating to (gastric, colon, skin, breast and prostrate) cancer. WA has the skills to deliver a product to market.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$25/80 cap jar (\$20-30/jar) \$370/kg (\$300-450/kg)	
WHAT SORT OF PACK SIZE?	60, 80, 110 caps	
WHAT PRODUCT FORM?	Capsule	
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal	
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	✓	
Pharmacy/Chemist	\ \ \ \ \	
Online	\ \ \ \	
Direct sales	\ \ \ \	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

National firms
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Resveratrol (100-1,000mg/cap) from grape seed, grape skin, Japanese knotweed, quercetin





RESVERATROL TO SUPPRESS CANCER CELLS

WHAT IS IT TREATING?

High Blood Pressure Cardiovascular disease Anti-cancer **Anti-inflammatory** Anti-aging Cancer

HOW CLEAR IS THE SCIENCE OR EVIDENCE? PROBABLE MODEST The Nutritionist Says The Doctor Says

SCORECARD

SUPPLY CHAIN

Does or could grow in WA

Strength in inputs

Capabilities across the chain

Clear partners

available

model

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Resveratrol has strong antioxidant properties, plus a role in targeting cellular signaling pathways needed for cancer to initiate.

WHAT'S IN IT FOR WESTERN AUSTRALIA? HOW CAN WA FARMERS PARTICIPATE?

Grape skin and seed byproduct used from wine industry to manufacture resveratrol

PRIMARY SECTOR

Mechanically harvested

Proven, scalable production

High performance genetics

Required skills for success

WHAT DOES THE NUTRITIONIST SAY?

Resveratrol is found in many plants in low concentrations. Any real benefit would require a supplement, it's unknown how much is too much or not enough

HOW CAN WA SCIENTISTS PARTICIPATE?

- Ongoing trials into impact of resveratrol cancer
- Research into best extraction process
- Research ways for resveratrol to be easily absorbed
- Research dosage requirements (currently large range)

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

WHAT DOES THE DOCTOR SAY?

Resveratrol has a number of underlying health benefits in high concentrations, research into cancer treatments looks positive, but there are lot of unknowns and much more research is required

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Potential to develop IP controlled extraction Clinical trials Trusted source/Safe supply

BEETROOT POWDER FOR HEART HEALTH/CIRCULATION

WHAT IS THE CONCEPT?

Flavoured beetroot powder to improve circulation

GIVE ME THE **ELEVATOR PITCH**

Beets are natural, safe, and proven to help increase the nitric oxide production in the body that helps boos circulation.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$45/330g (\$40-50/330g) \$100-160/kg	
WHAT SORT OF PACK SIZE?	330g	
WHAT PRODUCT FORM?	Powder	
WHAT FORM OF PACKAGING?	Plastic tub; tamper evident foil seal	
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$5.40/tub (\$3-7/tub) @12% of retail price	

WHAT ARE THE KEY CHANNI	LS\$
-------------------------	------

Supermarkets	✓
Pharmacy/Chemist	\ \ \ \ \
Online	\ \ \ \ \
Direct sales	✓
Duty Free	-
Sports nutrition stores	////

WHO IS THE COMPETITON?

Beetroot in pill form **Imports**

WHAT ARE THE POTENTIAL **INGREDIENTS?**

Beet root powder, fermented beet root powder, guar gum, citric acid, natural berry flavours, rebaudioside-A, silica





BEETROOT POWDER FOR HEART HEALTH/CIRCULATION

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Does or could grow in WA The Nutritionist Says Cardiovascular system Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Contains naturally occurring nitric acid. Mechanically harvested Nitric oxide is a substance your body naturally produces. It Produce beetroot signals blood vessels to widen, allowing blood to flow through High performance genetics Produce other "heart friendly" plants (e.g. chokeberries) available freely. Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Further research on the health benefits of beetroot Why wouldn't you just incorporate fresh beetroot regularly into Research into foods promoting cardiovascular health your diet? It goes great in salads. Drought tolerant Breeding for improved strains of beetroot Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients I'm unsure that eating nitric acid increases your body's production Potential to develop IP controlled bacteria Indigenous knowledge of nitric acid (or that this gets in the blood stream). Trusted source/Safe supply OVERALL

AVOCADO SMOOTHIE TO REDUCE HEART DISEASE

WHAT IS THE CONCEPT?

Avocados are shown (amongst many things) to lower Cholesterol and Triglyceride levels, they are good for your heart

GIVE ME THE ELEVATOR PITCH

Heart disease is the leading cause of death. Avocados are shown to impact associated risk factors. WA are able to grow avocados and succeed along the supply chain.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE FRODUCT METRICS EOOK LIKE!		
WHAT SORT OF	\$35/350g (\$28-42/350g)	
PRICING?	\$100/kg (\$80-120kg)	
WHAT SORT OF PACK SIZE?	350g, 500g, 1kg	
WHAT PRODUCT FORM?	Dry Powder	
WHAT FORM OF	Plastic,	
PACKAGING?	or cardboard/paper seal	
WHAT MARGINS WILL	45% (40-50%)	
THE RETAILER TAKE?	of retail selling price	
WHAT SORT OF	EBITDA \$4.20/unit (\$2.50-3.00/unit)	
PROFITABILITY?	@12% of retail price (7-17%)	

Supermarkets	////
Pharmacy/Chemist	////
Online	

WHAT ARE THE KEY CHANNELS?

Direct sales √√ Duty Free Daigou

WHO IS THE COMPETITON?

Smaller, regional firms making protein and smoothie powders

WHAT ARE THE POTENTIAL INGREDIENTS?

avocado, kakadu plum, psyllium





AVOCADO SMOOTHIE TO REDUCE HEART DISEASE

WHAT IS IT TREATING? Heart disease Lowering total cholesterol Lowering LDL cholesterol Reducing blook triglycerides

HOW CLEAR IS THE SCIENCE OR EVIDENCE?					
	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says					
The Doctor Says				•	

SCORECARD	
SUPPLY CHAIN	
Does or could grow in WA	
Strength in inputs	
Capabilities across the chain	•
Clear partners	
PRIMARY SECTOR	
Mechanically harvested	\bigcirc
High performance genetics available	
Proven, scalable production model	
Required skills for success	
PRODUCT CHARACTERISTICS	
Drought tolerant	
Low input production	
Wide range of uses	
Full product utilisation	

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

• Avocado are high in monosaturated fatty acids. Avocado consumption causes reductions in the plasma total cholesterol and low-density lipoprotein cholesterol levels.

WHAT DOES THE NUTRITIONIST SAY?

Avocado are vey nutrition heavy fruit full of vitamins and minerals

WHAT DOES THE DOCTOR SAY?

Avocado as part of a healthy diet will help maintain a healthy heart. Additional research is required to clinically prove the specific benefits.

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

 Grow avocados and seconds can be used in smoothies and as ingredients

HOW CAN WA SCIENTISTS PARTICIPATE?

On-going research into the health benefits of avocados

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Fully traceable, clean ingredients Trusted source/Safe supply

Indigenous knowledge

OVERALL

RESISTANT STARCH FROM GREEN BANANA FOR GUT HEALTH

WHAT IS THE CONCEPT?

Green Banana resistant starch for gut health (use in smoothie, on cereal, baking in beverages)

GIVE ME THE ELEVATOR PITCH

Poor gut health is linked to mental health, obesity and immunity issues. Green Bananas are high in resistant starch a prebiotic soluble fibre good for the gut. It is free from gluten, grain and GMO's*, low in calories and carbs, suitable for keto, and paleo diets.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE TRODUCT METRICS EGOR EIRE!		
WHAT SORT OF PRICING?	\$35/500g (\$25-45/500g) \$70/kg (\$55-85/kg)	
WHAT SORT OF PACK SIZE?	500g, 1kg	
WHAT PRODUCT FORM?	Dry Powder	
WHAT FORM OF PACKAGING?	Plastic, tamper seal	
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$4.20/unit (\$2.50-6.00/unit) @12% of retail price (7-17%)	

Supermarkets	///
Pharmacy	////
Online	
Direct sales	$\checkmark\checkmark$
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

National brands Natural Evolution Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Green Bananas





RESISTANT STARCH FROM GREEN BANANA FOR GUT HEALTH

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? LOW/NO PROBABLE **MODEST** Gut health Immunity The Nutritionist Says Mood Obesity The Doctor Says WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? Resistant starch functions like soluble fermentable fibre,

feeding the intestinal gut bacteria and increases the production of short-chain fatty acids like butyrate - improving insulin sensitivity, lower blood sugar levels, reduced appetite and digestion benefits.

WHAT DOES THE NUTRITIONIST SAY?

Low resistant starch like green banana starch can be used as a baking ingredient or in a smoothie. The soluble fibre will be good for good gut health.

WHAT DOES THE DOCTOR SAY?

Resistant starch is generally good for your gut health, helping food the gut bacteria, with the wider reaching benefits on mood and weight loss. Like anything, don't have too much.

HOW CAN WA SCIENTISTS PARTICIPATE?

Research into the benefits of green banana starch

Grow cassava for starch and flour

Research extraction methods to maximise functionality of starch

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled product
Trusted source/Safe supply

SCORECARD		
SUPPLY CHAIN		
Does or could grow in WA		
Strength in inputs		
Capabilities across the chain		
Clear partners		
PRIMARY SECTOR		
Mechanically harvested	\bigcirc	
High performance genetics available		
Proven, scalable production model		
Required skills for success		
PRODUCT CHARACTERISTICS		
Drought tolerant		
Low input production		
Wide range of uses		
Full product utilisation		
Indigenous knowledge		

OVERALL

GLOBE ARTICHOKE LEAF EXTRACT FOR LIVER HEALTH/APPETITE CONTROL

WHAT IS THE CONCEPT?

Artichoke leaf extract and other botanicals for liver health leading to appetite control

GIVE ME THE ELEVATOR PITCH

"The liver works hard each day to remove waste products and toxins from processed foods, unclean air, water and even its own metabolism. But as we get exposed to increasingly more toxins, the liver can struggle to remove them sufficiently and we may notice the results in our energy levels, our lack of youthful appearance — and even on our waistlines."

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$30/30 pills (\$25-35/30 pills) \$1,200/kg (\$1,000-1,400/kg	
WHAT SORT OF PACK SIZE?	25g	
WHAT PRODUCT FORM?	Pill	
WHAT FORM OF PACKAGING?	30 individual blister packs in a sheet	
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$4.50/pack (\$3-6/pack) @15% of retail price (10-20%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	-	
Pharmacy/Chemist	////	
Online	////	
Direct sales	✓	
Duty Free	✓	
Daigou	-	

WHO IS THE COMPETITON?

Imports

WHAT ARE THE POTENTIAL INGREDIENTS?

Globe artichoke leaf extract, Milk thistle fruit extract, Turmeric rhizome extract





GLOBE ARTICHOKE LEAF EXTRACT FOR LIVER HEALTH/APPETITE CONTROL

SCORECARD WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? SUPPLY CHAIN PROBABLE MODEST Does or could grow in WA The Nutritionist Says Weight management via liver function Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR · How well your liver functions has an enormous bearing on Mechanically harvested your metabolic rate and your energy level. Growing global artichokes • The liver burns fat and creates fat out of glucose or protein. Growing milk thistle High performance genetics Conceptually a healthy liver could burn more fat. Growing turmeric available • Current research suggests that artichokes can promote the Proven, scalable production synthesis and release of bile from the liver, which is made model possible by a chemical compound called cynarine. HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success WHAT DOES THE NUTRITIONIST SAY? PRODUCT CHARACTERISTICS Further research on artichokes Artichokes are a healthy vegetable with many health giving Drought tolerant properties. Eating artichokes would probably be a better solution. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Potential to develop IP controlled bacteria Indigenous knowledge Eat artichokes as part of a healthy diet. Trusted source/Safe supply

OVERALL

ACTIVATED CHARCOAL FROM GRAIN WASTE FOR GUT HEALTH

WHAT IS THE CONCEPT?

Turning the remains from grain production into activated charcoal

GIVE ME THE ELEVATOR PITCH

Activated Charcoal has been traditionally used to support healthy digestive function. Its porous texture gives it the ability to attract and trap toxins that are typically present in the GI (gastrointestinal) tract and carry them out of the body. Most current supply is from coconuts. WA could produce it from grain waste.

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WHAT MIGHT THE TRODUCT METRICS EGON EIRES			
WHAT SORT OF PRICING?	\$30/200 capsules (\$24-36/200caps) \$130/kg (\$100-150/kg		
WHAT SORT OF PACK SIZE?	234g		
WHAT PRODUCT FORM?	Capsules		
WHAT FORM OF PACKAGING?	Plastic jar; foil seal		
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price		
WHAT SORT OF PROFITABILITY?	EBITDA \$4.50/jar (\$3-6/jar) @15% of retail price		

WHAT ARE THE KEY	CHANNELS?
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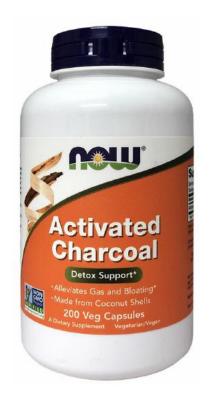
Supermarkets	$\checkmark\checkmark$			
Pharmacy/Chemist	////			
Online	$\checkmark\checkmark$			
Direct sales	✓			
Duty Free	✓			
Daigou	-			

WHO IS THE COMPETITON?

Proctor & Gamble Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Activated Charcoal Powder



ACTIVATED CHARCOAL FROM GRAIN WASTE FOR GUT HEALTH

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Does or could grow in WA The Nutritionist Says Gut health, digestive disorders Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Charcoal's porous texture has a negative electrical charge Mechanically harvested which causes it to attract positively charges molecules, such as toxins and gases. Activated charcoal may also help to Continue growing grains High performance genetics alleviate uncomfortable gas and bloating caused by gasavailable producing foods Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Determine if there are any differing benefits from grain Activated charcoal is a known and understood product. However, based activated charcoal the health benefits in the human body are unclear. Drought tolerant Further research on the benefits of activated charcoal Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Indigenous knowledge Existing waste streams I'm not convinced. Trusted source/Safe supply OVERALL

PLANT DERIVED TERPENES FOR MOOD

WHAT IS THE CONCEPT?

Essential oils from plants in a carrier oil to support mood

GIVE ME THE ELEVATOR PITCH

Cannabis produces hundreds of cannabinoids and terpenes. Some, such as THC* and CBD^, are widely known. Others, including terpenes like the woodsy pinene and the citrusy limonene, are just entering the mainstream lexicon. This product combines terpenes from non-cannabis sources.

Daigou

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE TRODUCT METRICS LOOK LIKE!			
WHAT SORT OF PRICING?	\$30/30ml (\$-/) \$100/kg (\$80-120/kg)		
What sort of Pack Size?	30ml		
WHAT PRODUCT FORM?	Oil		
WHAT FORM OF PACKAGING?	Glass or plastic bottle; foil seal		
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price		
WHAT SORT OF PROFITABILITY?	EBITDA \$4.50/30ml (\$3-6/30ml) @15% of retail price (10-20%)		

· · · · · · · · · · · · · · · · · · ·				
Supermarkets	 			
Pharmacy/Chemist	////			
Online	 			
Direct sales	-			
Duty Free	-			

WHAT ARE THE KEY CHANNELS?

WHO IS THE COMPETITON?

Imports
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

MCT oil (typically from coconuts), Alpha-Pinene (pine, also eucalyptus and orange peels), Terpinolene (apples), Alpha-Bisabolol (chamomile), D-Limonene (lemons), Beta Caryophyllene (cloves), natural flavours

WHAT COULD IT LOOK LIKE?





CORIOLIS

PLANT DERIVED TERPENES FOR MOOD

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Does or could grow in WA The Nutritionist Says Mood Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Antioxidant effects; a wide range of terpenes exist and Grow a wide range of plants containing terpenes numerous effects have been observed; limited conclusive Grow industrial hemp High performance genetics evidence to date available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Terpenes are widely used in household products, cosmetics, toiletries Research around the effects of terpenes on mood and fragrances. It is not really controversial to say that nice odors Identification of terpenes in Australian native plants Drought tolerant can generally put people in a better mood. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Probably a placebo. Clearly not a treatment for any actual mood Wide range of climatic zones Indigenous knowledge disorder. Anyone with serious mood issues should consult a Unique range of plants unavailable elsewhere professional. Trusted source/Safe supply OVERALL

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Appendix I Markets & Conditions **Details**

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Medical/Health

Focused Ready

Meals

Collagen and bone broth are the key meat extracts

"Bone broth reduces a mixture of animal bones, cartilage, connective tissue, and other flavorings that may include vegetables and spices. Bone broth can be used in various ways, such as a beverage or casseroles, stews, curries, and soups. Bone broth is known for its high-protein content, amino acids from collagen, and subsequent health benefits, such as support for digestive health. There are many types of bone broth on the market. The more commonly known varieties are beef, chicken and fish bone broth. These can be made at home as well as purchased in both dehydrated and liquid form. A more suitable option for vegetarians and vegans is vegetable broth.."

"Bovine, porcine, poultry, and marine are the four main sources required to manufacture **collagen**... However, concerns regarding the transfer of diseases such as bovine spongiform encephalopathy (BSE) to humans owing to the consumption of bovine are anticipated to restrain the growth of bovine-based collagen over the forecast period."



"Bone broth is a soupy preparation of bone and bone cartilage of chicken or beef. Bone broth is consumed due to its versatile nutritional composition and high protein content. The bone broth is slow-cooked for more than half a day to form a uniform broth and its taste is welcomed across all the region. The bone broth is also processed into powder to form an animal protein additive."

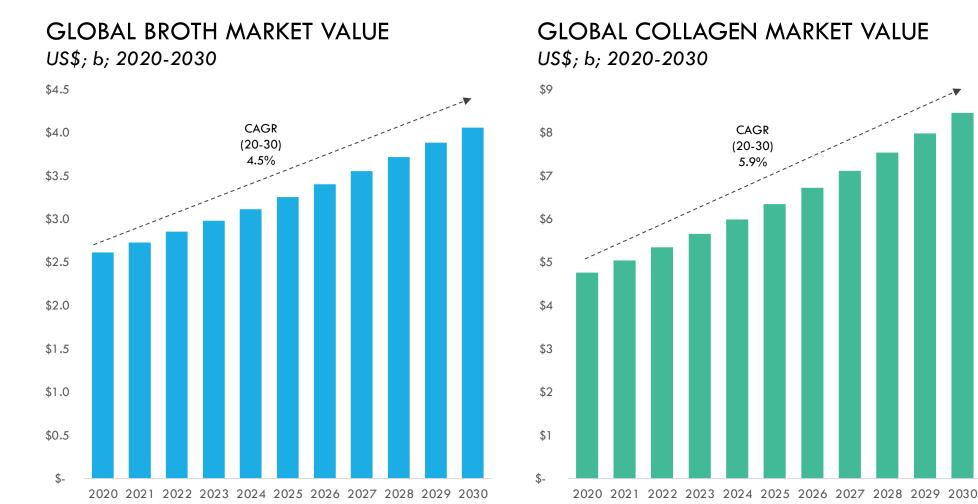


"Collagen supplement are dietary supplements that are used to address the deficiency of collagen in the diet. They are usually derived from bones and skin of animals and fish. They come in a variety of forms, including pills, gummies, powder, and drinks. Collagen supplements are available across the world and can be consumed without the prescription of a medical practitioner. Collagen supplements are very popular among bodybuilders and regular fitness enthusiasts as they help them maintain the health of their skin and bones."





Both major meat extracts – bone broth and collagen - are forecast to grow strongly over the next decade



Why collagen? Because there is large and growing demand worldwide

"The growth of the collagen supplement market can be attributed to several health and beauty benefits associated with the ingestion of collagen supplement. For instance, the ingestion of collagen supplement enhances the health of skin by reducing dryness and wrinkles. It also increases muscle mass, improves bone health, and provides relief from joint pain. Moreover, rise in diseases, such as arthritis, rheumatoid arthritis, and other inflammatory bone diseases, has encouraged consumers/people to inculcate special supplements to keep themselves agile."



"The global marketplace has witnessed a paradigm shift from curative practices to preventive management in healthcare... With the growing demand for dietary supplements, collagen (which is mostly derived from bovine sources and, sometimes, from chicken and fish scales) has become a part of functional drinks for the treatment of joint, muscle, and bone-related health issues. Hence, the use of collagen as a dietary supplement in preventing various diseases, like arthritis, is supporting the market growth. Thus, the dietary supplements industry plays a pivotal role in the growth of the collagen market."

"The food and beverage industry is expected to be a major contributor to the rising demand for gelatin and hydrolyzed collagen. The product is an essential protein for the human body and has multiple nutritional, skin, and health benefits. However, concerns regarding the transfer of diseases from certain raw material sources have hindered market growth. The industry is regulated by laws and regulations governing animal-based raw materials and ingredients used in collagen production. Key players in the market operate through limited production capacities with the product-manufacturing units located close to the source of raw material, leading to low procurement costs."



"The rising demand for convenience food and increasing awareness of collagen in the medical and healthcare industries are the major driving factors for the market... Factors such as changing lifestyles and increasing population of working women are driving the demand for ready-to-eat collagen globally. Collagen has a wide range of applications in the medical & pharmaceutical sector... The increasing health and medical issues have led to the increasing use of collagen in medical applications. Gelatin is widely used in foods to improve elasticity, consistency, and stability. It also helps to normalize gut hormones in obese people."





Why bone broth? Because there is large and growing demand worldwide

"The consumers' shift towards the protein-based food sourced from animals is driving the bone broth protein market at large. The growing trend of consuming protein based ready to eat and ready to drink food and beverages is driving the bone broth protein market. The bone broth protein has numerous health benefits such as improved bone strength, skin aging, and strengthened immunity and metabolism. The bone broth protein market is being driven by the increased number of health-conscious people across the globe. The fastened urbanization and continuous aging population are significantly supporting the growth of the bone broth protein market. Moreover, there is a rise in the consumption of nutritious food and beverages to keep away from medicines is driving the bone broth protein market."



"Growing awareness regarding health among consumers across the globe coupled with the numerous health benefits offered by broth consumption will drive the industry growth. Surge in demand for additional healthy products among athletes and bodybuilders to boost performance, general fitness, and overall health will provide a strong broth market outlook for manufacturers.

Key ingredients including gelatin, collagen, glutamine and glycine are expected to propel product utilization. Persuading health benefits including improved digestive health, immunity and soft tissues recovery are the major supporting factors for product penetration.."

"The rising health and wellness food and beverage demand globally are anticipated to result in the extensive growth of the bone broth market. The products in bone broth market are targeted towards the consumer base looking for a benefiting animal source in a convenient and easy to consume way. The bone broth products contain essential minerals such as calcium and magnesium in larger amount unlike other animal protein based products giving a competitive edge over other animal protein sources resulting in growing demand globally."



"There are many reasons for incorporating good-old-fashioned bone broth into the diet. The following health benefits attest to its status as "good medicine." It helps heal and seal the gut and promotes healthy digestion. The gelatin found in bone broth is a hydrophilic colloid. It attracts and holds liquids, including digestive juices, thereby supporting proper digestion. It reduces joint pain and inflammation, courtesy of chondroitin sulfates, glucosamine, and other compounds extracted from the boiled down cartilage. It promotes strong, healthy bones. Bone broth contains high amounts of calcium, magnesium, and other nutrients that play an important role in healthy bone formation. It promotes healthy hair and nail growth, thanks to the gelatin in the broth."

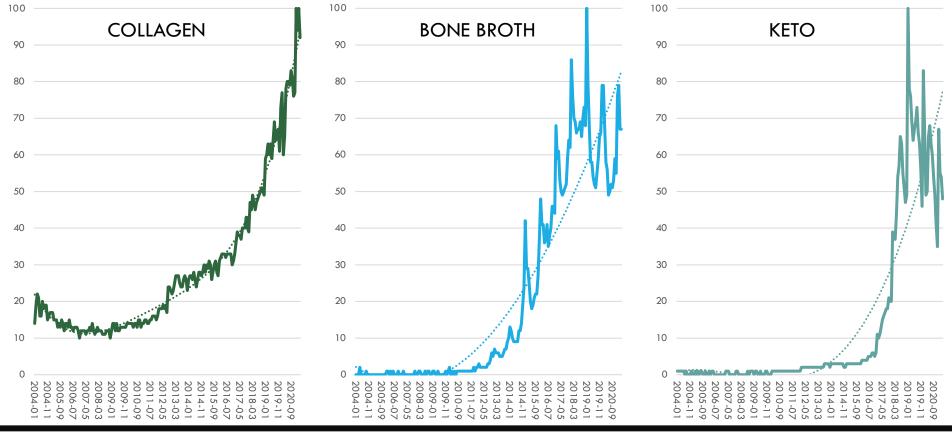




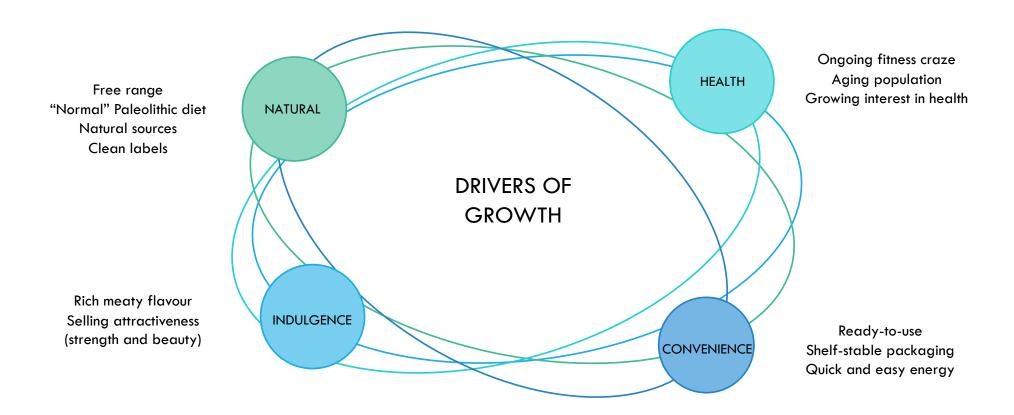
Global interest in animal-derived supplements is increasing, particularly since COVID

17Y WORLDWIDE GOOGLE TRENDS SELECT SEARCH INTEREST INDEX OVER TIME*

Relative index; 2004-2020



Global growth is coming from solid, long term drivers of growth



Source: Coriolis analysis

How could we do it?

STRAWMAN FOR DISCUSSION

VISION:

Western Australia builds a strong, health-focused, value-added meat extracts sector targeting leading to an at-scale further processing industry supplying Australia & export markets

1

Conduct stocktake to understand existing supplies of suitable raw materials available in WA across key species

Determine what – if any – new equipment is required to produce these products

Assess willingness of key stakeholders to work together on this opportunity

2

Develop a relatively simple initial product to "get the ball rolling"

Consider supplying bulk product to other firms to drive scale

Identify a science and research agenda to develop more differentiated products

3

Emphasise defensible properties of Western Australian products (e.g. safe, trusted, biosecure)

Build market, initially targeting Australia, followed by developed Asia

Target key influencers

What sort of products are we suggesting?

















What is the development pathway for collagen?

Higher complexity More science required Greater capabilities needed

CURRENT









What is the development pathway for bone broth?

Higher complexity More science required Greater capabilities needed









CORIOLIS

The meat extracts platform delivers high quality nutrition and can address numerous health concerns

				<u> — </u>	DICAL —				
	WHICH BRO	DAD CATEGOR	RIES (FROM A M	MEDICAL POIN	T-OF-VIEW) CA	AN BE TARGE	TED WITH THIS	S PLATFORM?	
Infectious Diseases	Cancer	Cardio-vas	Metabo cular /Obes			aternal relopment [Physical Degeneration	Brain Degeneration	Mental Health
		\bigcirc	•			0	•	0	0
					TAIL —				
	WHICH BE	ROAD CATEGO	RIES (FROM A	RETAIL POINT	-OF-VIEW) CAI	N BE TARGET	ED WITH THIS	PLATFORM?	
Allergy & Sinus	Bone & Joint Health	Brain & Mood Health	Cough, Cold & Flu	Diet & Weight Management	Digestive Health & Detox	Energy Suppor	t Eye Health	General Wellness Support	Hair, Skin & Nails
\bigcirc	•	\bigcirc	\bigcirc	•	•	•		•	•
Heart Health	Hormone Support	lmmune Health	Pain Relief	Pregnancy /Maternity	Sexual Health	Skin Ailments	Sleep Support	Sports Nutrition	Stress Support

HOW SUITABLE IS THIS PLATFORM FOR DELIVERY OF FOODS FOR HEALTH OUTCOMES IN THIS AREA?

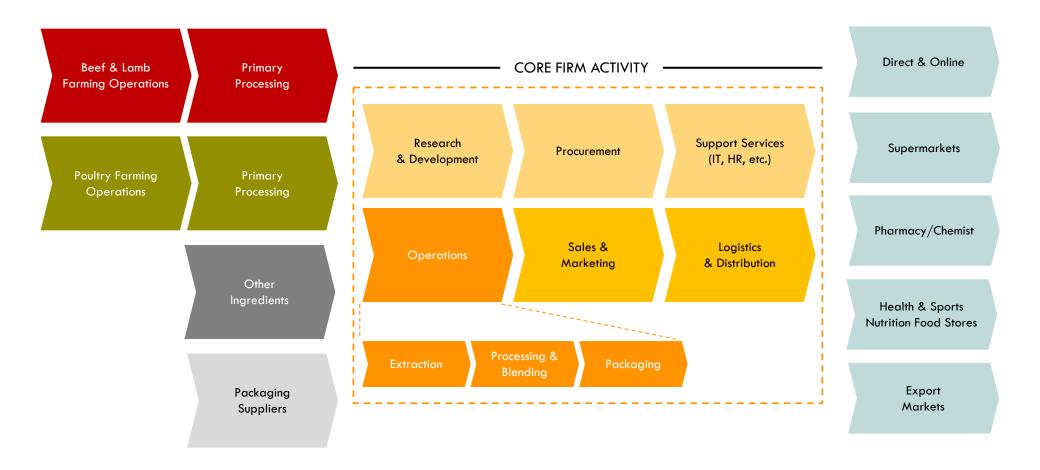


Western Australian meat extracts are well positioned to execute on and deliver key trends

	CORIOLIS FOOD & BEVERAGE TRENDSCOPE SM					
TIME SAVING	FAST	EASY OPEN	SOCIAL	insta ready	PICTURESQUE	
HASSLE FREE	SIMPLIFIES	EASY	REWARDS	FARM TOUR	FUN	
LOW EFFORT	CONVENIENCE	range	CONNECTIONS	INVOLVEMENT	ARTISAN	
SOLUTIONS	READY TO COOK	READY TO EAT/USE	HAND CRAFTED	SMALL BATCH	SENSORY	
MICROWAVE	REUSABLE	STORY TELLING	AUTHENTIC	CELLAR DOOR	AGED	
SUPERIOR	RICH FLAVOUR	SPECIAL EDITION	TRADITIONAL	RESPONSIBLE	FAMILY OWNED	
DISTINCT	PROMOTED	Sponsor	CERTIFIED	HEIRLOOM	FAIR TRADE	
ENDORSED	PREMIUM	ADVERTISED	PROTECTED	STEWARDSHIP	TRADE AID	
FAMOUS	AWARD WINNING	"ESTATE" GROWN	LIFE CYCLE	TRACEABLE	ETHICAL	
QUALITY	EXPENSIVE	rare/unique	SOCIALLY AWARE	INDIGENOUS	FREE RANGE	
LOW FAT	LOW CARB	TRUSTED	LOCAL	NATIVE CROPS	GRASS FED	
PROTEIN	FREE FROM	NO HORMONES	LOW INPUT	CARBON ZERO	EARTH FRIENDLY	
NUTRACEUTICAL	HEALTH	NATURAL	ECOLOGICAL	SUSTAINABLE	LOW WATER USE	
THERAPEUTIC	CHEMICAL FREE	PLANT BASED	BEE FRIENDLY	NITROGEN FIXING	ORGANIC	
MEDICINAL	WELLNESS	PALEO	renewable	BIODYNAMIC	REGENERATIVE	

CORIOLIS 217

How would the value chain be organised?



Source: Coriolis analysis

Who are the high potential commercial partners for this opportunity?

	HARVEST ROAD HARVEY BEEF MISTERN AUSTRALIA	A CO	CRAIG MOSTYN © GROUP FOOD A ACHIBIGHUESS TALLOMAN RELIABILITY SINCE 1953	HOLISTA COLLTECH
Firm	HARVEY BEEF	WAMMCO	CRAIG MOSTYN	HOLISTA COLLTECH
Relevant product categories	Beef Aquaculture Horticulture	Lamb	Pork & Beef Rendering Seafood	Ovine Collagen*

	MILNE AgriGroup	Wiscen Meat Watern Group BORRELLO SHOUP Take Annual Services Baiada CETCHER TO BETCHER TO BETCHE	just jerky	PARDOO WASYUU PROSPECTING
Firm	MILNE AGRIGROUP	OTHER PROCESSORS	SMALL/MED LOCALS	WELL RESOURCED FARMS
Relevant product categories	Feeds Poultry	Beef & Lamb Pork Poultry	Cured meats Meat products	

Who are the other key stakeholders?









RESEARCH ORGANISATIONS

FARMERS ORGANISATIONS

UNIVERSITIES

GOVERNMENT

- Multiple research organisations are researching and/or supporting research
- WA has strong farmer organisations

- WA has a range of leading universities, including four medical schools (UWA, UND, CU & ECU)
- Multiple research streams underway that touch on parts of this opportunity
- A wide range of state agencies touch on this opportunity

Where is investment required?

1

INVESTING IN NEW PRODUCT DEVELOPMENT

2

INVESTING IN
DEMONSTRATING
THE EFFICACY OF
FUNCTIONAL
INGREDIENTS



INVESTING IN REQUIRED PROCESSING & PACKAGING EQUIPMENT

- While clear global models exist, products are conceptual at this point
- Significant work needs to be undertaken to the initial finished consumer offer

- Solid evidence is required before specific, targeted health claims can be made
- Alternatively, initial products can leverage proven ingredients with accepted claims

- WA meat processors and renderers can produce raw materials and inputs
- Depending on the coalition that develops around this concept, additional equipment will likely be required

What meat waste/meat extract products emerged from Stage I of the screen?

BONE BROTH POWDER
TO ENHANCE
IMMUNITY AND GUT
HEALTH

BONE BROTH LIQUID FOR JOINT AND BONE HEALTH

BONE BROTH SPREAD FOR OSTEOARTHRITIS

FOR JOINTS AND
MOBILITY

PIGS EARS FOR DOG AND CAT JOINTS AND MOBILITY

BONE BROTH POWDER TO ENHANCE IMMUNITY AND GUT HEALTH

WHAT IS THE CONCEPT?

Bone Broth powder to support a healthy gut and strong immunity

GIVE ME THE ELEVATOR PITCH

Having a strong immunity and healthy gut is necessary for a healthy body and mind. Bone broth is very rich in amino acids, vitamins and minerals supporting gut health and a strong immunity. WA is well positioned to provide the inputs to produce a dehydrated or freeze dried powder broth

WHAT SORT OF PRICING? WHAT SORT OF PACK SIZE? WHAT PRODUCT FORM? WHAT FORM OF PACKAGING? \$25/100g (\$20-30/100g) \$250/kg (\$200-300/kg) Togg, 200g, 500g Dry Powder

35% (30-40%)

of retail selling price

EBITDA \$3.00/unit (\$1.50-4.50/unit)

@10% of retail price (5-15%)

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT ARE THE KEY CHANNELS?				
Supermarkets	////			
Pharmacy/Chemist	////			
Online	√ √			
Direct sales	-			
Duty Free	-			
Daigou	-			

WHO IS THE COMPETITON?

NutraOrganics
Broth of Life
Broth & Co.
Other smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

WHAT MARGINS WILL

THE RETAILER TAKE?

WHAT SORT OF

PROFITABILITY?

Grass fed beef bones, free range chicken bones, apple cider vinegar, salt, collagen

WHAT COULD IT LOOK LIKE?





BONE BROTH POWDER TO ENHANCE IMMUNITY AND GUT HEALTH

SCORECARD WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? SUPPLY CHAIN PROBABLE **MODEST** Leaky gut Does or could grow in WA The Nutritionist Says Poor immunity Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Bone broth is very rich in amino acids, vitamins and minerals, Mechanically harvested glucosamine,. Grow free range meats and organic vegetables • The cooking process turns collagen into gelatin that provides High performance genetics available the body with amino acids Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success Bone broth has been a staple over the centuries. Firms claim many PRODUCT CHARACTERISTICS health benefits: gut health, joint mobility, bone building, anti-Research into formulations for increased health benefits inflammatory properties, muscle building, weight loss, improved Drought tolerant sleep, skin health. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation Some research has shown that Glutamine supplementation helps heal WA grown ingredients the intestinal barrier in humans, this may help with leaky gut. Bone Utilises byproduct of meat industry (bones) Indigenous knowledge Potential to develop new products both increases levels of amino acids in the body, these may have anti-inflammatory properties. Trusted source/Safe supply

OVERALL

BONE BROTH LIQUID FOR JOINT AND BONE HEALTH

WHAT IS THE CONCEPT?

Bone Broth powder to support a healthy gut and strong immunity

GIVE ME THE ELEVATOR PITCH

Having a strong immunity and healthy gut is necessary for a healthy body and mind. Bone broth is very rich in amino acids, vitamins and minerals supporting gut health and a strong immunity. WA is well positioned to provide the inputs to produce a dehydrated or freeze dried powder broth

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$35/400g (\$30-40/400g) \$88/kg (\$70-100/kg)			
WHAT SORT OF PACK SIZE?	400g, 500g			
WHAT PRODUCT FORM?	Liquid			
WHAT FORM OF PACKAGING?	Plastic, glass bottle			
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$3.50/unit (\$1.80-5.30/unit) @10% of retail price (5-15%)			

WHAT ARE THE KEY CHANNELS?				
Supermarkets	\ \ \ \ \			
Pharmacy/Chemist	\ \ \ \ \			
Online	√ √			
Direct sales	-			
Duty Free	-			
Daigou	-			

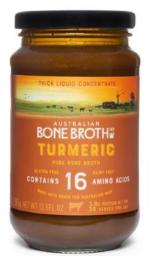
WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

grass fed beef bones, free range chicken bones, apple cider vinegar, salt, collagen

WHAT COULD IT LOOK LIKE?





BONE BROTH LIQUID FOR JOINT AND BONE HEALTH

WHAT IS IT TREATING?

Joint health Bone health Arthritis Sleep

Does or could grow in WA

Strength in inputs

SCORECARD

Capabilities across the chain

Clear partners

SUPPLY CHAIN

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

- Bone broth is very rich in amino acids, vitamins and minerals, glucosamine,.
- The cooking process turns collagen into gelatin that provides the body with amino acids.
- Bone broth contains: proline and glycine (for connective tissue), glucosamine and chondroitin (found in cartilage)

WHAT DOES THE NUTRITIONIST SAY?

Bone broth has been a staple over the centuries. Firms claim many health benefits: gut health, joint mobility, bone building, anti-inflammatory properties, muscle building, weight loss, improved sleep, skin health.

WHAT DOES THE DOCTOR SAY?

Bone broth contains a number of compounds important for healthy bones and joints. While these compounds are present and vital and can reduce joint pain, more evidence is required to link broth to these benefits.

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

• Grow free range meats and organic vegetables

HOW CAN WA SCIENTISTS PARTICIPATE?

- Research into formulations for increased health benefits
- Research into medicinal benefits

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Utilises byproduct of meat industry (bones)
Potential to develop new products
Trusted source/Safe supply

PRIMARY SECTOR

available

High performance genetics

Mechanically harvested

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

BONE BROTH SPREAD FOR OSTEOARTHRITIS

WHAT IS THE CONCEPT?

Thickened bone broth as a paste to spread on toast for breakfast

GIVE ME THE **ELEVATOR PITCH** This thickened paste delivers all the health giving properties of bone broth in a convenient, ready-to-spread form.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKES

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$43/260g (\$34-52/260g) \$165/kg (\$130-200/kg)			
WHAT SORT OF PACK SIZE?	260g			
WHAT PRODUCT FORM?	Thickened paste			
WHAT FORM OF PACKAGING?	Glass jar with airtight lid			
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$4.30/jar (\$2.20-6.50/jar) @10% of retail price			

|--|

Supermarkets	$\checkmark\checkmark\checkmark$
Pharmacy/Chemist	\ \ \ \ \
Online	√ √
Direct sales	✓
Duty Free	-
Daigou	-

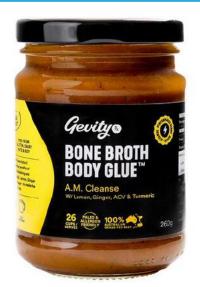
WHO IS THE COMPETITON?

Traditional bone broth suppliers Gevity and other smaller, regional firms

WHAT ARE THE POTENTIAL **INGREDIENTS?**

100% Grass-Fed Beef Bones, Naturally Evaporated Sea Salt, Ginger, Turmeric, Organic Apple Cider Vinegar, Black Pepper, Lemon Myrtle

WHAT COULD IT LOOK LIKE?





BONE BROTH SPREAD FOR OSTEOARTHRITIS

WHAT IS IT TREATING?		HOW CLEAR IS THE SCIENCE OR EVIDENCE?				SCORECARD	
		SOLID	PROBABLE	MAYBE	MODEST	LOW/NO	SUPPLY CHAIN
Joint pain	The Nutritionist Says						Does or could grow in WA
	The Doctor Says						Strength in inputs
WILLIAM DO THE EXPERTS SAVE			LLATIC IN LIT FO	OD WESTERN	LALICTDALIA		Capabilities across the chain
WHAT DO THE EXPERTS SAY?			HAT'S IN IT FO				Clear partners
WHAT IS THE LIKELY/POTENTIAL MECHANISA		Н	OW CAN WA	FARMERS P.	ARTICIPATE?		PRIMARY SECTOR
A 2016 study in the Nutrition Journal looked of type 2 collagen in people who had osteoarthr	itis symptoms in						Mechanically harvested
their knees. Its results show that collagen can im symptoms, such as pain, stiffness, and poorer ph	ysical function, in	Continuing to farm cows, sheep and chickens				High performance genetics available	
people with osteoarthritis. Consuming bone broth way to deliver collagen, along with other he	-						Proven, scalable production
WHAT DOES THE NUTRITIONIST SAY?		HOW CAN WA SCIENTISTS PARTICIPATE?					Required skills for success
Bone broth is an "old wives tale" with a long heritage.		Further research on bone broth and collagen			PRODUCT CHARACTERISTICS		
					Drought tolerant		
					Low input production		
WHAT DOES THE DOCTOR SAY?		WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?			Wide range of uses		
This probably wont do any harm in mild cases.		WA grown ingredients Large supply of animal bones Trusted source/Safe supply			Full product utilisation		
						Indigenous knowledge	
					OVERALL		

DOG VITAMIN CHEW FOR JOINTS AND MOBILITY

WHAT IS THE CONCEPT?

Vitamins targeting dogs joints and mobility issues

GIVE ME THE ELEVATOR PITCH

Older dogs often suffer joint and mobility pain. Vitamin Chew treats will help maintain healthy bone tissue, and joints. Western Australia can produce many ingredients for these products

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? \$25/60 chews (\$20-30/60 chews) WHAT SORT OF \$70/kg (\$60-90/kg) PRICING? WHAT SORT OF PACK 60 count, 100 count SI7E₂ Chew pellets WHAT PRODUCT FORM? WHAT FORM OF Plastic, tamper evident seal PACKAGING? or plastic/cardboard/paper seal WHAT MARGINS WILL 35% (30-40%) THE RETAILER TAKE? of retail selling price EBITDA \$2.50/unit (\$1.30-3.80/unit) WHAT SORT OF @10% of retail price (5-15%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?				
Supermarkets	\ \ \ \			
Pharmacy/Chemist	\ \ \ \ \			
Online	√ √			
Direct sales	√ √			
Duty Free	-			
Daigou	-			

WHO IS THE COMPETITON?

National Firms
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

beef, chicken, tapioca, cranberries, yucca, MSM (methyl sulfonylmethane), Glucosamine, tryptophan, range of vitamins

WHAT COULD IT LOOK LIKE?





DOG VITAMIN CHEW FOR JOINTS AND MOBILITY

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Arthritis Does or could grow in WA The Nutritionist Says Joint pain Mobility issues Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Micronutrients as basic components of cartilage and synovial Mechanically harvested fluid, stimulate the anabolic process of the cartilage Grow free-range meat and chicken as ingredient metabolism and their anti-inflammatory action can delay Provide the shellfish shells (oysters) for Glucosamine High performance genetics many inflammation-induced catabolic processes in the Provide beef and/or pig cartilage for Chondroitin sulfate available cartilage. Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS On-going research into nutrients impact on dog and cat joints Glucosamine is well know as a osteoarthritic supplement, I'm unsure how it works in dogs. Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation Research on arthritis and joint health is popular. There are mixed WA grown ingredients

Trusted source/Safe supply

results with Glucosamine and chondroitin research and no long term

studies. MSM* research is on-going for pain relief – in humans.

Indigenous knowledge

OVERALL

PIGS EARS FOR DOG AND CAT JOINTS AND MOBILITY

WHAT IS THE CONCEPT?

Pigs ears for dog and cat joint health

GIVE ME THE ELEVATOR PITCH

Older dogs often suffer joint and mobility pain. Pigs ears treats will help maintain healthy bone tissue, and joints. Western Australia can produce many ingredients for these products

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? \$36/bag of 10 (\$30-40 bag) WHAT SORT OF \$145/kg (\$110-170/kg) PRICING? WHAT SORT OF PACK 5, 6, 10, 12 pack SI7E₂ dried/dehydrated WHAT PRODUCT FORM? Plastic, tamper evident seal WHAT FORM OF PACKAGING? or plastic/cardboard/paper seal WHAT MARGINS WILL 35% (30-40%) THE RETAILER TAKE? of retail selling price

EBITDA \$3.60/unit (\$1.80-5.40/unit)

@10% of retail price (5-15%)

WHAT ARE THE KEY CHANNELS?				
Supermarkets	///			
Pharmacy/Chemist	+			
Online	√ √			
Direct sales	$\checkmark\checkmark$			
Duty Free	-			
Daigou	-			

WHO IS THE COMPETITON?

National Firms
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

WHAT SORT OF

PROFITABILITY?

beef, chicken, tapioca, cranberries, yucca, MSM (methyl sulfonylmethane), Glucosamine, tryptophan, range of vitamins

WHAT COULD IT LOOK LIKE?





PIGS EARS FOR DOG AND CAT JOINTS AND MOBILITY

WHAT IS IT TREATING?	HOW CLEAR IS THE SCIENCE OR EVIDENCE?					SCORECARD		
		SOLID	PROBABLE	MAYBE	MODEST	LOW/NO	SUPPLY CHAIN	
Joint pain Mobility issues	The Nutritionist Says		•				Does or could grow in WA	
Mobility 1330es	The Doctor Says						Strength in inputs	1
							Capabilities across the chain	\bigcirc
WHAT DO THE EXPERTS SAY?		W	HAT'S IN IT FO	OR WESTERN	I AUSTRALIA?		Clear partners	
WHAT IS THE LIKELY/POTENTIAL MECHANIS/	M OF ACTION?	Н	OW CAN WA	FARMERS P.	ARTICIPATE?		PRIMARY SECTOR	
Pigs ears contain natural sources of glucosam	nine and						Mechanically harvested	1
Chondroitin - Chondroitin sulfate is a sulfated glycosaminoglyca		 Grow pigs and use ears as ingredient for pet supplement and treat 					High performance genetics available	•
							Proven, scalable production model	
WHAT DOES THE NUTRITIONIST SAY?		HOW CAN WA SCIENTISTS PARTICIPATE?					Required skills for success	
							PRODUCT CHARACTERISTICS	
Pigs ears contain high levels of protein, omegas, chondroitin, all good for cat and dogs	~	On-going research into nutrients impact on dog and cat joints					Drought tolerant	
							Low input production	
WHAT DOES THE DOCTOR SAY	WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?			FOR WA?	Wide range of uses			
		_	_	_	_		Full product utilisation	
Research on arthritis and joint health is popular. results with Glucosamine and chondroitin research		WA grown ingredients (pigs ears) Trusted source/Safe supply			Indigenous knowledge			
studies. MSM research is on-going for pain relief – in humans.			iiusieu s	once, sure s	орргу		OVERALL	0

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Appendix I Markets & Conditions Details

Why bushcrops? Because Western medicine is realising there is something in traditional wisdom and insights

"Indigenous people have been sustaining the land and our people for hundreds upon thousands of years in a mutually respectful and beneficial capacity. Indigenous people cared for country and, in turn, the resources necessary for survival were provided by country. Although the remedies Indigenous people know and use have been around since time immemorial, contemporary science is now paying attention to the benefits of traditional and holistic healing and considering how its application fits into modern medicine."

"Indigenous Australians have an impressive pharmacopoeia of plants and their applications, which we're only beginning to explore. At the forefront is Indigenous ethnobotanist Gerry Turpin of James Cook University's Australian Tropical Herbarium in Cairns. Turpin is researching and recording herbal wisdom for future use. He's validating traditional plants' therapeutic properties through scientific testing... Someone who shares Turpin's passion for restoring traditional knowledge is Indigenous microbiologist, Dr Shane Ingrey. In liaison with Aboriginal elders, Ingrey has isolated five natural antibiotics from traditional plants and hopes to discover more antiviral and antibacterial agents to overcome ailments."



"Plants play an important role in all bush medicine practices – certain plants have proven results in healing or preventing disease over generations by many practitioners. However there is no official publication or listing of Aboriginal bush medicines and plant remedies as they vary between different tribes and locations."



"Bush medicine is used by most traditional healers in the prevention and treatment of a variety of illnesses. It's primarily plant-based, using native barks, food, seeds and leaves as remedies. Used in Aboriginal cultures for thousands of years, most of this lore is passed down through stories and singing or dancing ceremonies. As a result, it can largely remain a mystery to non-Indigenous health care professionals."





Why bushcrops? Consumer interest in the health giving properties of the Australian bush is growing, but opportunities and challenges exist

"Australia's bush food industry is growing, with produce such as finger limes, lemon myrtle and wattle seed in demand... There are more than 6,500 types of native food in Australia, with only 13 that are FSANZ [Food Standards Australia New Zealand]-certified and developed for local and international markets. Like any other food product, native bush food needs to be tested and certified to make it to supermarket shelves and export markets. Securing funding and government support for research and testing has been identified as one of the biggest barriers to the industry."

"When you walk around the pharmacy you will see some pretty obvious ones in terms of eucalyptus oils and tee tree oils. So they have been popular for a number of years. These are the oils you can put on the skin if you have cuts or abrasions to stop them going septic. So they are very good antiseptic agents. Apart from that there is not a very huge amount at the moment. We do have very good medicinal plants out there; it's just that they are taking some time to break onto the market, to sell at pharmacies."

Dr Ian Cock, Griffith University Lecturer

WINEWS

"The bush tucker diet was generally low in energy density but high in nutrient density, being high in protein, low in sugars, high in fibre and high in micronutrients. The carbohydrate in most traditional plant foods is of low glycaemic index, producing lower glucose and insulin levels than similar Western foods. Their consumption may be protective against diabetes. Plant foods made up to 80% of the diet in desert areas and up to 40% in coastal areas. Although the traditional Aboriginal bush tucker diet contained a high proportion of animal foods, it would have been low in total fat, extremely low in saturated fat and relatively high in polyunsaturated fatty acids including the long-chain highly polyunsaturated fatty acids of both the omega-3 and omega-6 families, and hence protective against cardiovascular disease and related conditions."



"[Australians] have also generally been followers and not trend setters when it comes to our culinary influences. But when it comes to superfoods, our indigenous range is becoming a trend and follows on from plant-based diets, paleo, acai, turmeric, almond or coconut milks and such."

Vic Cherikoff, Director, Australian Functional Ingredients

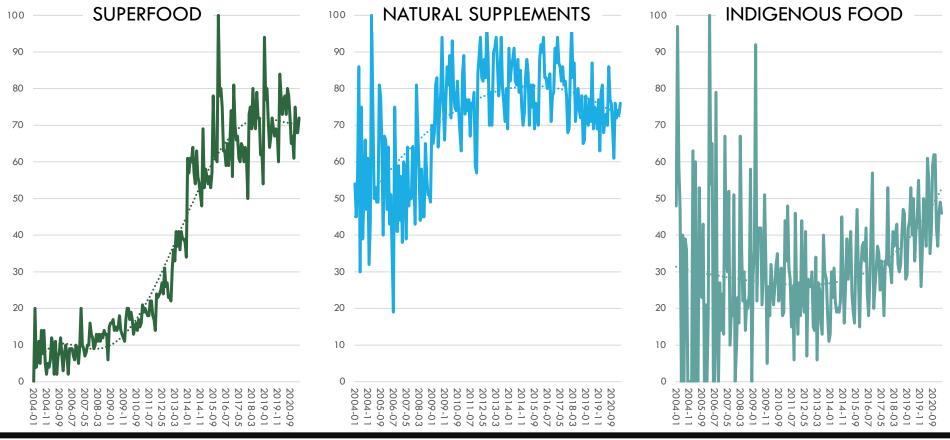
Survival.org.au

The Sydney Morning Herald

Global interest in indigenous food, superfoods and natural supplements is increasing

17Y WORLDWIDE GOOGLE TRENDS SELECT SEARCH INTEREST INDEX OVER TIME*

Relative index; 2004-2020



Australian bushfoods are feeding into the growing global interest in "superfoods"

"The popularity for 'superfoods', such as superfruits and super grains has increased significantly over recent years with product launches, as consumers are inclined more toward natural and wholesome ingredients... The superfood market is gaining attention among American as well as European consumers as interest in healthy living increases in tandem with rising levels of health-related problems. In the European region, cardiovascular diseases, obesity, and diabetes remain major diseases. This is owing to the high consumption of processed foods in this region. As a result, there is a paradigm shift in people's preferences toward healthy foodstuffs coined as "superfoods" including quinoa and chia seeds."

"Growing consumer interest in a healthy diet and wellness benefits has led to a thriving food & beverage industry in the recent past and this trend is expected to continue over the forecast period. This, in turn, is projected to propel the demand for superfoods in the coming years. Increasing healthcare costs, growing geriatric population, food innovations, changing lifestyle, and medical discoveries have benefitted the demand for superfoods and consequently the overall market growth. Ascending demand for natural, nutrient-rich food containing vitamins and essential minerals is further boosting the market for superfoods."



"The market drivers which contribute to the superfoods market include the increasing consumer health awareness, high prevalence of diseases, the implementation of a nutritious diet, the rising urbanization which increased supply for ready-to-eat packaged foods, the rising rate of social media trends, and numerous promotional events advertising the advantages of superfoods... Furthermore, due to sedentary consumer habits, the high prevalence of obesity, diabetes, and heart-related medical problems is fueling demand for superfoods."



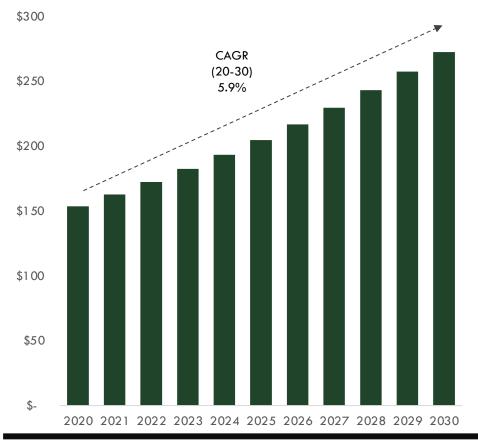
"The growing consumer health consciousness coupled with the increasing awareness towards several nutritional benefits of superfoods is primarily driving the market growth. Moreover, the high prevalence of obesity, diabetes, and heart-related medical ailments, due to sedentary consumer lifestyles is also catalyzing the demand for superfoods. The rising adoption of a balanced diet, particularly among the health-conscious consumers has led to the incorporation of superfoods in everyday meals."



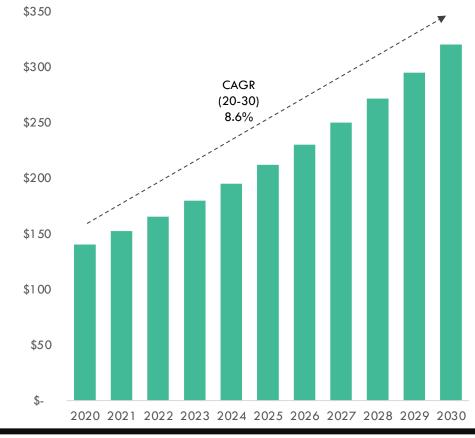


The global market for both superfoods and supplements are forecast to grow strongly over the next decade

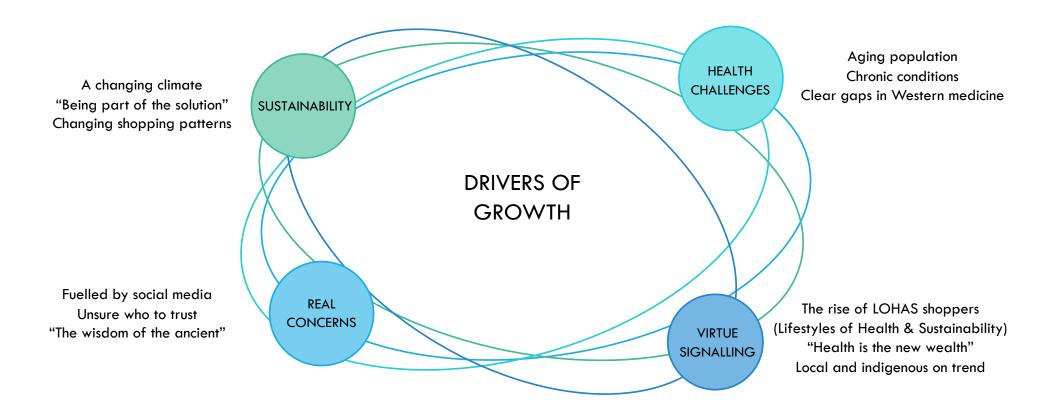
GLOBAL SUPERFOODS MARKET VALUE US\$; b; 2020-2030



GLOBAL DIETARY SUPPLEMENTS VALUE US\$; b; 2020-2030



Global growth is coming from solid, long term drivers of growth



Source: Coriolis analysis

CORIOLIS

How could we do it?

STRAWMAN FOR DISCUSSION

VISION:

Western Australia builds a strong healthcare products sector based on native Australian botanicals leading to an at-scale VMS* industry supplying local, national and export markets

1

Review and scan of Western Australian native plants from a health perspective; what are the most promising for efficacy?

Bring together the "pieces of the puzzle" already in place in Western Australia

Create a "coalition of the willing" to take to opportunity forward

2

Focus initially on the most effective product from a health perspective

Develop a standard of measurement similar to manuka honey

Identify a science and research agenda to validate product claims and traditional wisdom

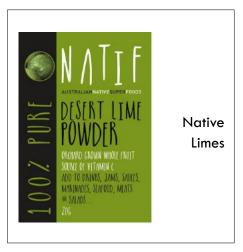
3

Develop a clear brand, positioning and marketing plan

Focus on maintaining a premium position

Build market, initially targeting Australia, followed by developed Asia

What sort of products are we suggesting?











& research







What is the development pathway?

Higher complexity More science required Greater capabilities needed

CURRENT









STAGE IV
Pharmacy products suited to specific conditions

The health-focused bushcrops extracts platform delivers unique solutions based on traditional medicine for a wide range of conditions

				— MED	DICAL —				
	WHICH BRO	DAD CATEGOR	IES (FROM A M	MEDICAL POIN	T-OF-VIEW) CA	N BE TARGET	ED WITH THIS	S PLATFORM?	
Infectious Diseases	Cancer	Cardio-vas	Metabo cular /Obes			aternal elopment De	Physical egeneration	Brain Degeneration	Mental Health
0	\bigcirc	•	0			\bigcirc	•	•	0
	WHICH BE	OAD CATEGO	DIEC /EDOM A		TAIL —	N DE TADGETE	NITH THIS	DI ATEODM2	
Allergy & Sinus	WHICH BE	ROAD CATEGO Brain & Mood Health	RIES (FROM A Cough, Cold & Flu				O WITH THIS Eye Health	PLATFORM? General Wellness Support	Hair, Skin & Nails
Allergy & Sinus	Bone & Joint	Brain & Mood	Cough, Cold &	RETAIL POINT	C-OF-VIEW) CAN			General Wellness	
Allergy & Sinus Heart Health	Bone & Joint	Brain & Mood	Cough, Cold &	RETAIL POINT	C-OF-VIEW) CAN			General Wellness	Hair, Skin 8 Nails Stress Support

HOW SUITABLE IS THIS PLATFORM FOR DELIVERY OF FOODS FOR HEALTH OUTCOMES IN THIS AREA?

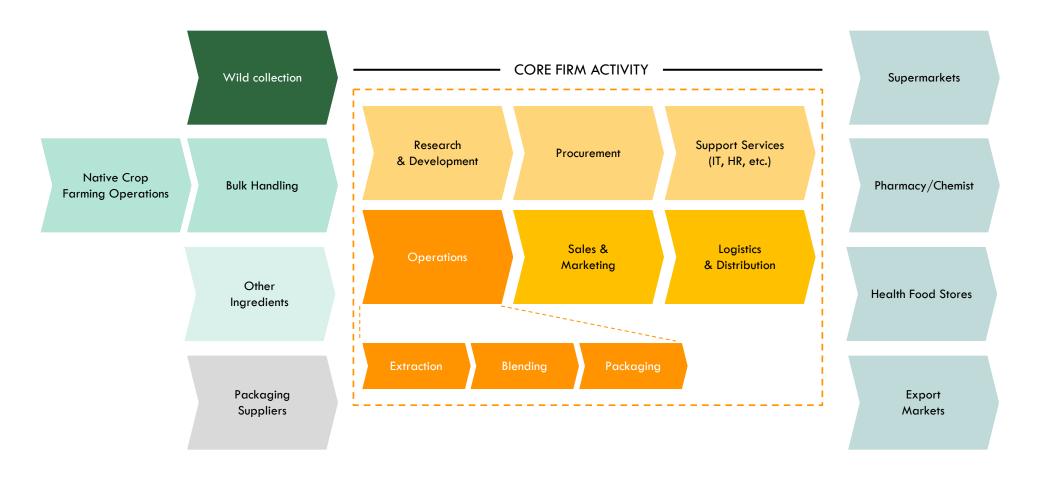


Western Australian bushfoods are well positioned to execute on and deliver key trends

		CORIOLIS FOOD & BEV	'ERAGE TRENDSCOPE SM		
TIME SAVING	FAST	EASY OPEN	SOCIAL	INSTA READY	PICTURESQUE
HASSLE FREE	SIMPLIFIES	EASY	REWARDS	FARM TOUR	FUN
LOW EFFORT	CONVENIENCE	range	CONNECTIONS	INVOLVEMENT	ARTISAN
SOLUTIONS	READY TO COOK	READY TO EAT	HAND CRAFTED	SMALL BATCH	SENSORY
MICROWAVE	REUSABLE	STORY TELLING	AUTHENTIC	CELLAR DOOR	AGED
SUPERIOR	RICH FLAVOUR	SPECIAL EDITION	TRADITIONAL	RESPONSIBLE	FAMILY OWNED
DISTINCT	PROMOTED	Sponsor	CERTIFIED	HEIRLOOM	FAIR TRADE
ENDORSED	PREMIUM	ADVERTISED	PROTECTED	STEWARDSHIP	TRADE AID
FAMOUS	AWARD WINNING	"ESTATE" GROWN	LIFE CYCLE	TRACEABLE	ETHICAL
QUALITY	EXPENSIVE	rare/unique	SOCIALLY AWARE	INDIGENOUS	FREE RANGE
LOW FAT	LOW CARB	TRUSTED	LOCAL	NATIVE CROPS	GRASS FED
PROTEIN	FREE FROM	no hormones	LOW INPUT	CARBON ZERO	EARTH FRIENDLY
NUTRACEUTICAL	HEALTH	NATURAL	ECOLOGICAL	SUSTAINABLE	LOW WATER USE
THERAPEUTIC	CHEMICAL FREE	PLANT BASED	BEE FRIENDLY	NITROGEN FIXING	ORGANIC
MEDICINAL	WELLNESS	PALEO	RENEWABLE	BIODYNAMIC	REGENERATIVE

CORIOLIS 244

How would the value chain be organised?



Source: Coriolis analysis

Who are the high potential commercial partners for this opportunity?

	KIMBERLEY WILD GUBINGE The world's finest Kakadu Plum	TUCKER BUSH ** Edible Australian Tucker Bush	ROOSENÍC* A REAL TASTE OF AUSTRALIA	WELLOSS Perth natural Medicine
Firm	KIMBERLEY WILD	TUCKER BUSH	ROOGENIC	WELLNESS PERTH
Relevant product categories	Kakadu plum powders	Edible native plants	Supplements Other foods	Health testing Natural medicine Nutrition

	Natural Pet Supplements	Perth Health FIRST IN NATURAL HEALTH	of ford compounding	Perrigo Australia
Firm	NATURAL PET SUPPLEMENTS	PERTH HEALTH	OXFORD COMPOUNDING	PERRIGO
Relevant product categories	Pet foods	Wellness products wholesaling	Medication compounding	Supplements Other healthcare

Who are the other key stakeholders?









MEDICAL SYSTEM

INDUSTRY ORGANISATIONS

UNIVERSITIES

GOVERNMENT

- WA has a range of world class hospitals
- All major hospitals participate in clinical trials
- The Bushfoods Association of Western Australian says: "The aim of the association is to promote the growing, use, understanding and related research and development of Australian native plant foods in the State of Western Australia."
- WA has a range of leading universities, including four medical schools (UWA, UND, CU & ECU)
- Multiple research streams underway that touch on parts of this opportunity
- A wide range of state agencies touch on this opportunity

Where is investment required?

1

INVESTING
IN POTENTIAL
PRODUCT
IDENTIFICATION

2

INVESTING IN
DEMONSTRATING
THE EFFICACY OF
FUNCTIONAL
INGREDIENTS

3

INVESTING IN
REQUIRED PROCESSING
& PACKAGING
EQUIPMENT

- Stocktake, review and scan of Western Australian native plants from a health perspective
- What are the most promising for efficacy?

- Solid evidence is required before specific, targeted health claims can be made
- Alternatively, initial products can leverage proven ingredients with accepted claims

- Stocktake of available processing and packaging equipment in the state suited to bushcrop extraction and packing
- Depending on the coalition that develops around this concept, additional equipment will likely be required

What bushcrop based products emerged from Stage I of the screen?

LEMON MYRTLE TEA
TONIC FOR MACULAR
DEGENERATION

KAKADU PLUM BASED VITAMIN C KAKADU PLUM POWDER FOR EYE HEALTH

KAKADU PLUM
POWDER FOR
TREATING ALZHEIMER'S

QUANDONG KERNEL SPREAD TO TREAT INFLAMATION BUDDA
BUSH/HARLEQUIN
FUCHSIA BUSH
BEVERAGE FOR
THROAT & GUT
INFECTIONS

LEMON MYRTLE TEA TONIC FOR MACULAR DEGENERATION

WHAT IS THE CONCEPT?

The Australian botanical Lemon myrtle is known to support eye health and is a supernutrient for ocular health

GIVE ME THE ELEVATOR PITCH

Cataracts, glaucoma and AMD* are common causes of blindness. Lemon myrtle has been used for thousands of years by Aboriginals for a range of medicinal purposes and recent research shows how it can reduce the risk of ocular disease.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?			
WHAT SORT OF PRICING?	\$5.50/bottle (\$4.50-6.50/bottle) \$55/lt. (\$44-66/lt.)		
WHAT SORT OF PACK SIZE?	100mls		
WHAT PRODUCT FORM?	Liquid, Drink		
WHAT FORM OF PACKAGING?	glass		
WHAT MARGINS WILL THE RETAILER TAKE?	40% (45-55%) of retail selling price		
WHAT SORT OF PROFITABILITY?	EBITDA \$0.80/unit (\$0.60-1.10/unit) @15% of retail price (10-20%)		

Supermarkets	✓
Pharmacy/Chemist	\ \ \ \ \
Online	////

WHAT ARE THE KEY CHANNELS?

Direct sales Duty Free Daigou -

WHO IS THE COMPETITON?

National firms
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Lemon myrtle, kakadu plum, other superfoods for eye health, water, natural sweeteners

WHAT COULD IT LOOK LIKE?





LEMON MYRTLE TEA TONIC FOR MACULAR DEGENERATION

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says Macular eye disease Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Lutein is a compound important for eye health and for Mechanically harvested preventing macular degeneration. Lutein is a naturally Grow Lemon Myrtle as ingredient for tea occurring carotenoid antioxidant which can reduce the risk of High performance genetics Grow other bush foods as ingredients for tea ocular diseases like cataracts and Age-Related Macular available Degeneration (AMD) Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS On-going research into medicinal benefits of lemon myrtle Lemon myrtle is very high in antioxidants and a good source of Focus on eye disease and dosage lutein, this has long been used in traditional medicine for eye health. Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA able to grow ingredients Eye disease is a major issue globally and ongoing research in this Potential to develop IP controlled species Indigenous knowledge space would be beneficial Potential for IP controlled formulation

Trusted source/Safe supply

OVERALL

KAKADU PLUM BASED VITAMIN C

WHAT IS THE CONCEPT?

Kakadu based Vitamin C to support immune health

GIVE ME THE ELEVATOR PITCH

Kakadu plum, native to WA and NT, contains 7000 mg/100 gm of Vitamin C vs orange with 93 mg/100 g; Vitamin C is vital in metabolic functions and it's antioxidant power protects the body from free radical damage.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?			
WHAT SORT OF PRICING?	\$15/30 cap pack (\$12-18/pack) \$600/kg (\$480-720/kg)		
WHAT SORT OF PACK SIZE?	30, 60, 100, caps		
WHAT PRODUCT FORM?	Capsules, powders		
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal or cardboard/paper seal		
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price		
WHAT SORT OF PROFITABILITY?	EBITDA \$2.25/unit (\$1.50-3.00/unit) @15% of retail price (10-20%)		

WHAT ARE THE KEY CHANNELS?		
Supermarkets	✓	
Pharmacy/Chemist	////	
Online	///	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Ascorbic acid, kakadu plum bioflavonoids

WHAT COULD IT LOOK LIKE?





KAKADU PLUM BASED VITAMIN C

WHAT IS IT TREATING?

Weak immunities Heart disease Cancer Diabetes

HOW CLEAR IS THE SCIENCE OR EVIDENCE? PROBABLE MODEST The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

Kakadu plums are native to WA and NT (Northern Territory)

HOW CAN WA FARMERS PARTICIPATE?

bioflavonoids and Vitamin C

Bioflavonoids and vitamin C have antioxidant power that protect cells from free radical damage

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

- Protection of cells from oxidative stress
- Assist collagen formation and normal function of the skin
- High antibacterial, anti-viral
 - WHAT DOES THE NUTRITIONIST SAY?

Many fruits and vegetables contain high levels of flavonoids. Kakadu plum has extremely high levels of Vitamin C

Research role of kakadu plum flavonoids

Opportunity to develop a defensible variety high in

Clinical trials to document efficacy and significance in disease management

HOW CAN WA SCIENTISTS PARTICIPATE?

Role of 'raw' ingredients

WHAT DOES THE DOCTOR SAY?

Vitamin C is known to support immunity and flavonoids known for it's antioxidant potential. Further research is required for the effect of vitamin C on cancer, atherosclerosis, diabetes, neurodegenerative disease is equivocal

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredient Potential to develop IP controlled variety IP controlled formulation Trusted source/Safe supply

PRIMARY SECTOR

Clear partners

SUPPLY CHAIN

Strength in inputs

Does or could grow in WA

Capabilities across the chain

Mechanically harvested

SCORECARD

High performance genetics available

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

KAKADU PLUM POWDER FOR EYE HEALTH

WHAT IS THE CONCEPT?

Kakadu plum and lemon myrtle powder as a smoothie base

GIVE ME THE ELEVATOR PITCH

Degenerative eye diseases effect people especially in their old age. Both Kakakdu plum and lemon myrtle contain high levels of lutein (an antioxidant for the retina). WA can grow both plants.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$35/30g pack (\$28-42/pack) \$1,170/kg (\$930-1,400/kg)	
WHAT SORT OF PACK SIZE?	30g, 100g, 200g, 500g	
WHAT PRODUCT FORM?	Freeze-Dry Powder	
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal or cardboard/paper seal	
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$4.20/unit (\$2.50-6.00/unit) @% of retail price (-%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	 	
Pharmacy/Chemist	////	
Online	////	
Direct sales	√ √	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

National firms Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Kakadu plum, lemon myrtle, vitamin E, zinc oxide, copper





KAKADU PLUM POWDER FOR EYE HEALTH

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Eye diseases Does or could grow in WA The Nutritionist Says Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Lutein is a compound important for eye health and for Mechanically harvested preventing macular degeneration. Lutein is a naturally Kakaku plums are native to WA and NT occurring carotenoid antioxidant which can reduce the risk of Grow kakadu plums for a powder ingredient High performance genetics ocular diseases like cataracts and Age-Related Macular Grow lemon myrtle as ingredient available Degeneration (AMD) Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS On-going research into medicinal benefits of kakadu plum Kakadu plum not only has high lutein but very high Vitamin C and Focus on eye disease impacts and dosage vitamin E, these are helpful in maintaining all organ health Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Research around the required doses of plant based lutein is required Potential to develop IP controlled products Indigenous knowledge to make any substantial claims. Research is promising. Trusted source/Safe supply OVERALL

KAKADU PLUM POWDER FOR TREATING ALZHEIMER'S

WHAT IS THE CONCEPT?

Kakadu plum powder for treating Alzheimer's disease

GIVE ME THE ELEVATOR PITCH

Alzheimer's and brain diseases are a growing issue as the population ages. Kakakdu plum contains very high antioxidants – important for brain health. WA can successfully grow and develop this industry.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$35/30g pack (\$28-42/pack) \$1,170/kg (\$930-1,400/kg)	
WHAT SORT OF PACK SIZE?	30g, 100g, 200g, 500g	
WHAT PRODUCT FORM?	Freeze-Dry Powder	
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal or cardboard/paper seal	
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$4.20/unit (\$2.50-6.00/unit) @% of retail price (-%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	-	
Pharmacy/Chemist	\ \ \ \ \	
Online	\ \ \ \ \	
Direct sales	\ \ \ \ \	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

National firms Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Kakadu plum, other relevant ingredients

WHAT COULD IT LOOK LIKE?





Insert BRAIN FUNCTION

KAKADU PLUM POWDER FOR TREATING ALZHEIMER'S

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Alzheimer's Does or could grow in WA The Nutritionist Says Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested • Alzheimer's is caused by a toxic agent beta-amyloid, which Kakaku plums are native to WA and NT (Northern Territory) kills brain cells. These high antioxidants could treat Grow/cultivate kakadu plums for a powder ingredient High performance genetics Alzheimer's. available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Kakadu plum has very high Vitamin C and vitamin E, they produce On-going research into medicinal benefits of kakadu plum very high antioxidants Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Research is required to link the high antioxidant functions of Potential to develop IP controlled products Indigenous knowledge kakadu plum to brain health. Research is on-going in this area. Trusted source/Safe supply OVERALL

QUANDONG KERNEL SPREAD TO TREAT INFLAMMATION

WHAT IS THE CONCEPT?

Quandong kernel paste for inflammation

GIVE ME THE ELEVATOR PITCH

It's like peanut butter, just made of quandong kernels. Quandong kernel are used for medicinal purposes by traditional peoples across Australia. Quandongs kernels are ground to create powerful antibacterial and anti-inflammatory pastes for treating skin conditions and toothaches, the roots are made into an infusion to treat rheumatism and the leaves to treat stomach aches.

WHAT N	VIGHT THE	PRODUCT	METRICS	TOOK TIKES
		. I KODOCI	MEINICO	LOOK LIKE!

WHAT SORT OF PRICING? WHAT SORT OF PACK SIZE? WHAT PRODUCT FORM? WHAT FORM OF PACKAGING? WHAT MARGINS WILL THE RETAILER TAKE? WHAT SORT OF PACK GIASS [ar with airtight lid of retail selling price] WHAT SORT OF EBITDA \$3.00/jar (\$1.50-4.50/jar)	WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT PRODUCT FORM? WHAT FORM OF PACKAGING? WHAT MARGINS WILL 35% (30-40%) of retail selling price WHAT SORT OF EBITDA \$3.00/jar (\$1.50-4.50/jar)			
WHAT FORM OF PACKAGING? WHAT MARGINS WILL THE RETAILER TAKE? WHAT SORT OF Glass jar with airtight lid 35% (30-40%) of retail selling price EBITDA \$3.00/jar (\$1.50-4.50/jar)		260g	
WHAT MARGINS WILL THE RETAILER TAKE? WHAT SORT OF Glass jar with airtight lid 35% (30-40%) of retail selling price EBITDA \$3.00/jar (\$1.50-4.50/jar)	WHAT PRODUCT FORM?	Thickened paste	
THE RETAILER TAKE? of retail selling price WHAT SORT OF EBITDA \$3.00/jar (\$1.50-4.50/jar)		Glass jar with airtight lid	
		• • •	
PROTTIABILITY W10% of feidil price	WHAT SORT OF PROFITABILITY?	EBITDA \$3.00/jar (\$1.50-4.50/jar) @10% of retail price	

WHAT	ARE THE KEY	CHANNELS?

Supermarkets	//
Pharmacy/Chemist	////
Online	√ √
Direct sales	√ √
Duty Free	-
Health Foods Stores	////

WHO IS THE COMPETITON?

Other spreads?
Other superfoods?

WHAT ARE THE POTENTIAL INGREDIENTS?

Ground Quandong Kernels, Salt





QUANDONG KERNEL SPREAD TO TREAT INFLAMMATION

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says Inflammation Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Quandong kernels are rich in oil and contain large amounts of Mechanically harvested an unusual fatty acid, trans-11-octadecen-9-ynoic acid (santalbic acid), whose chemical structure is unlike that of Farming quandong (challenging) High performance genetics normal dietary fatty acids. available "the consumption of oil from quandong kernels may cause Proven, scalable production perturbations in normal fatty acid biochemistry" model HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success WHAT DOES THE NUTRITIONIST SAY? Improving farming systems (plant is hemi-parasitic and PRODUCT CHARACTERISTICS requires a host tree) • More science on quandong kernels Not much to go on here other than traditional wisdom and and Drought tolerant Understanding of mechanism of action "unusual" fatty acid Clinical trials to demonstrate efficacy Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Come back to me when you have clinical trials or a potential Potential to develop IP controlled formulations Indigenous knowledge mechanism of action.

Trusted source/Safe supply

BUDDA/HARLEQUIN FUCHSIA BUSH BEVERAGE FOR THROAT & GUT INFECTIONS

WHAT IS THE CONCEPT?

Eremophila duttonii has extremely strong antibacterial activity

GIVE ME THE **ELEVATOR PITCH**

Eremophila duttonii has extremely strong antibacterial activity. It "was the most active and reduced the number of viable cells of methicillin-resistant Staphylococcus aureus (MRSA) and vancomycin-resistant enterococci (VRE) to undetectable levels within 1 hour.

WHAI MIGHT	THE PRODUCT METRICS LOOK LIKE?

WHAT SORT OF PRICING?	\$20/500ml (\$15-25/500ml) \$40/l (\$30-50/l)
What sort of Pack Size?	500ml
WHAT PRODUCT FORM?	Liquid
WHAT FORM OF PACKAGING?	Glass or plastic bottle; foild seal
WHAT MARGINS WILL THE RETAILER TAKE?	40% (35-45%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$3.00/bottle (\$2-4/bottle) @15% of retail price

WHAT ARE THE KEY CHANNE

Supermarkets	$\checkmark\checkmark$
Pharmacy/Chemist	////
Online	
Direct sales	-
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Apple cider vinegar?

WHAT ARE THE POTENTIAL **INGREDIENTS?**

Water, Budda/Harlequin Fuchsia Bush leaf extract, Peppermint, sodium benzoate, potassium sorbate, carboxymethylcellulose sodium





BUDDA/HARLEQUIN FUCHSIA BUSH BEVERAGE FOR THROAT & GUT INFECTIONS

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Does or could grow in WA The Nutritionist Says Infectious microbes Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR "Two diterpenes of the serrulatane class present as major Mechanically harvested constituents of the resinous leaf cuticle: serrulat-14-en-7,8,20triol and serrulat-14-en-3,7,8,20-tetraol. In addition, a Pioneering farming of this species High performance genetics hydroxylated furanosesquiterpene with mild antibacterial available activity which appeared to be a novel compound was isolated Proven, scalable production from the extract and tentatively identified as 4-hydroxy-4model methyl-1-(2,3,4,5-tetrahydro-5-methyl[2,3'-bifuran]-5-yl) HOW CAN WA SCIENTISTS PARTICIPATE? pentan-2-one Required skills for success WHAT DOES THE NUTRITIONIST SAY? Developing farming systems (only wild collection currently) PRODUCT CHARACTERISTICS More science on terpenes and role in health I have some concerns that there are very limited examples of Understanding of mechanism of action Drought tolerant regular or widespread use in humans; more research is clearly Clinical trials to demonstrate efficacy required here before distributing this widely. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients

Potential to develop IP controlled formulations

Trusted source/Safe supply

If it can really kill MRSA* and VRE^, you should probably focus on

hospitals rather than consumer products.

Indigenous knowledge

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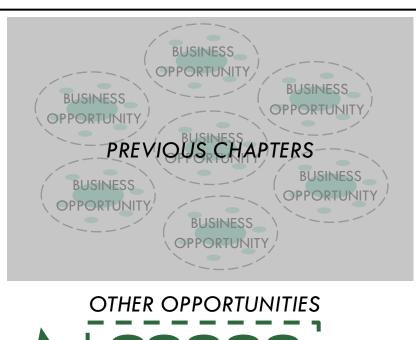
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Appendix I Markets & Conditions Details A range of interesting Foods for Health opportunities emerged in STAGE I of the process, but were not aggregated into the seven platforms; most are clear opportunities for the right person or organisation

STAGE I: PRODUCT OPPORUNITIES

What products What inputs are What solutions What can are available in or can be are being possibly treat large, costly and produced in peer group discussed in Western industry trade growing regions? Australia? press? conditions? **PRODUCT OPPORTUNITIES**

STAGE II: BUSINESS OPPORTUNITIES



THIS SECTION

The other opportunities that emerged from the Stage I screening process are profiled in this section

- High Fibre Instant Drink With Live Bacteria
- Prebiotics & Superfood Drink Mix For Microbiome Support
- Low Protein Pasta For Renal Or Liver Failure
- Lupin Pasta For A Healthy Gut
- Wraps Low Carb, Low GI And High Fibre For Diabetics
- Low Protein Breads For Inherited Metabolic Disorders
- Lupin Cereal A High Protein Breakfast For Weight Loss
- Lupin Snacks, High In Protein For Increased Satiety
- CBD Containing Snacks For Cognition/Brain
- CBD Containing Gummies For Immune Support
- CBD Containing Coffee For Heart Health
- Plant-based Fat Replacers To Reduce Obesity
- Cranberry And Live Bacteria Capsules For Gut And Womens Health
- Plant Sterols To Reduce LDL* Cholesterol
- Genistein From Soy To Support Breast Cancer
- Soy Isoflavones For Womens Health
- Broccoli Shoot Shots For Antidiabetic Effects
- Broccoli Seed Extract For Reducing Oxidative Stress

- Broccoli Extract For Cognitive Health
- Chokeberry Daily Tonic With Probiotics For Gut Health
- Electrolyte Liquid For Muscle And Nerve Health
- Kefir Beverage Targeting Immunity And Gut Health
- Kefir Beverage For Strong Bones
- Milk Phospholipid Snack For Stress And Anxiety Relief
- Red Algae For Eye Health
- Low Resistant Cassava Starch For Low Carb Diets & Weight Loss
- Nutritionally Complete Meal Replacement For Weight Loss
- Hemp Oil To Reduce Symptoms Of PMS & Menopause
- Hemp Oil For A Healthy Heart
- Saffron, Hempseed Oil & Other Botanicals For Mood
- Mushroom Focus Shot For Anxiety & Depression
- Mushroom Coffee For Brain Health
- Bacopa Monnieri And Other Plants For Brain Health
- Antibacterial Lozenge From Jarrah Honey
- Low Gi Jarrah Honey
- Doctor/In-store Nutritionist Providing "Food As Medicine" Prescription

HIGH FIBRE INSTANT DRINK WITH LIVE BACTERIA

WHAT IS THE CONCEPT?

High fibre instant drink powder with live bacteria targeting constipation and gut health

GIVE ME THE ELEVATOR PITCH

Constipation, digestive issues and gut health issues are growing challenge for consumers in Australia and Asia. WA has the skills and capabilities required across the value chain to deliver a compelling product in this space.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT SORT OF PRICING?	\$12.50 (\$10-15)/100g \$125/kg (\$100-150)/kg
WHAT SORT OF PACK SIZE?	150g, 200g, 500g
WHAT PRODUCT FORM?	Dry Powder
WHAT FORM OF	Plastic, tamper evident seal

FACRAGINGS	or caraboara/ paper sear
WHAT MARGINS WILL THE RETAILER TAKE?	40-50% of retail selling price
WHAT SORT OF	EBITDA \$1.50/unit (\$0.90-2.10/unit)

ABILITY?	@12% of retail price (7-17%)

WHAT ARE THE KEY CHANNELS?

Supermarkets	/ /
Pharmacy/Chemist	////
Online	√ √
Direct sales	-
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Proctor & Gamble Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

PROFITA

Psyllium husks (Plantago ovata forsk), Inulin (from Chicory Cichorium intybus), Lactobacillus rhamnosus, Bifidobacterium bifidum, Lactobacillus acidophilus, Lactobacillus plantarum, Lactobacillus bulgaricus, natural sweeteners (?), natural flavours





HIGH FIBRE INSTANT DRINK WITH LIVE BACTERIA

WHAT IS IT TREATING?

Constipation
Chronic digestive disorders
"Gut Health"

HOW CLEAR IS THE SCIENCE OR EVIDENCE? SOLID PROBABLE MAYBE MODEST LOW/NO The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

- Fibre provides breeding area for bacteria
- Fibre scrapes the lining of the gut
- Some bacteria survive the journey through the stomach and grow and thrive in the intestines
 - WHAT DOES THE NUTRITIONIST SAY?

It make sense if you have constipation. A healthy, well-balanced diet full of whole grains, fruit and vegetables should provide all the fibre a person needs. You could buy a lot of broccoli for \$20.

WHAT DOES THE DOCTOR SAY?

It's not going to do any harm. Products like this clearly work for mild constipation. Most of the bacteria would likely be killed in the stomach. However, if you are having serious gut or constipation issues, you should see your doctor.

- Growing Plantago ovata forsk (Psyllium husks)
- Growing Cichorium intybus var. sativum (chicory for inulin)

HOW CAN WA SCIENTISTS PARTICIPATE?

- Developing new/novel lactobacillus and other bacterium for inclusion
- Clinical trials to document efficacy

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled bacteria
Trusted source/Safe supply

SUPPLY CHAIN	
Does or could grow in WA	•
Strength in inputs	\bigcirc
Capabilities across the chain	•
Clear partners	
PRIMARY SECTOR	
Mechanically harvested	\bigcirc
High performance genetics available	
Proven, scalable production model	\bigcirc
Required skills for success	
PRODUCT CHARACTERISTICS	
Drought tolerant	\bigcirc
Low input production	
Wide range of uses	\bigcirc

SCORECARD

Full product utilisation

Indigenous knowledge

PREBIOTICS & SUPERFOOD DRINK MIX FOR MICROBIOME SUPPORT

WHAT IS THE CONCEPT?

Fibre, gum acacia, barley grass and a wide range of "superfoods" in an instant drink mix

GIVE ME THE ELEVATOR PITCH

Millions of microorganisms, collectively known as the microbiome, play crucial roles within the body to support overall health and wellness. Prebiotics are well known for supporting healthy bacteria growth, like fertiliser for the good bacteria in the gut. Prebiotics are often non-digestible, but fermentable dietary fibre and oligosaccharides.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$50/210g (\$40-60/210g) \$240/kg (\$200-300/kg	
WHAT SORT OF PACK SIZE?	210g	
WHAT PRODUCT FORM?	Powder	
WHAT FORM OF PACKAGING?	Plastic tub with foil seal	
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$6/unit (\$4-8/unit) @12% of retail price	

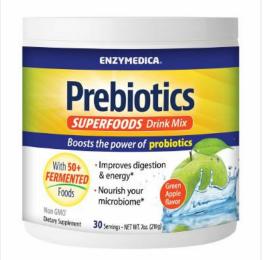
WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	\ \ \ \ \	
Online	√ √	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Small, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Guar fibre, Tapioca fibre, Gum acacia, Galacto-oligosaccharides, Isomalto-oligosaccharides, Fermented barley grass, superfood blend (carrot, brown rice, grape, apple, daikon radish, cabbage, celery, cucumber, banana, onion, burdock, spinach, pear, orange peel, tomato, sweet pepper, bean sprout, eggplant, lotus rhizome, pumpkin, shiitake mushroom, ginger, lettuce, garlic, trefoil, udo, asparagus, bamboo grass, clover, kombu, coltsfoot, dandelion, plantain, pea sprout, Japanese cedar, parsley, turnip, pineapple, strawberry, knotweed, chive, Chinese cabbage, enokitake mushroom, garland chrysanthemum, mugwort, oriental celery, leek, todor fir, green perilla, wakame), Natural green apple flavour, malic acid, Reb A (stevia extract), citric acid.





PREBIOTICS & SUPERFOOD DRINK MIX FOR MICROBIOME SUPPORT

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says Gut health Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Grow Guar Mechanically harvested Supplying fibre and essential micronutrients to bacteria living Grow cassava (for Tapioca) in the gut. Harvest Gum acacia High performance genetics available Grow a wide range of other "superfoods" Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Further microbiome research You would be better to just to regularly eat a healthy, well-Research on potential Western Australian native superfoods balanced diet. Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation It probably wont hurt. Our knowledge of the gut microbiome is WA grown ingredients Indigenous knowledge Trusted source/Safe supply limited at present and evolving rapidly. OVERALL

LOW PROTEIN PASTA FOR RENAL OR LIVER FAILURE

WHAT IS THE CONCEPT?

Low protein pasta alternative targeting kids with renal or liver failure

GIVE ME THE ELEVATOR PITCH

Renal disease and liver failure effects many people globally. Kids and adults in hospital or at home a require nutritious but low protein diet (including a low protein pasta).

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? WHAT SORT OF \$10/400g (\$8-12/400g) \$17/kg (\$13-20/kg) PRICING? WHAT SORT OF PACK 400g, 500g SI7E₂ WHAT PRODUCT FORM? Pasta WHAT FORM OF Sealed Plastic or cardboard/paper seal PACKAGING? WHAT MARGINS WILL 45% (40-50%) THE RETAILER TAKE? of retail selling price EBITDA \$0.70/unit (\$0.40-1.00/unit) WHAT SORT OF @12% of retail price (7-17%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	-	
Pharmacy/Chemist	////	
Online	√ √	
Hospital	////	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Nutricia, Flavis Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

tapioca starch, potato starch, antioxidant, beta carotene





LOW PROTEIN PASTA FOR RENAL OR LIVER FAILURE

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Renal failure Does or could grow in WA The Nutritionist Says Liver failure Inherited metabolic disorders Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Renal and liver conditions require low protein diets. Disease • Grow ingredients for low protein "pasta"-based meals states of either the liver and/or the kidney result in clinically (cassava, potatoes) High performance genetics relevant disturbances of protein metabolism. available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Research low protein ingredients for "pasta" alternatives that Protein (especially from animals) impacts people with renal/kidney are low protein without using the usual (corn and potato disease and inherited metabolic disorders Drought tolerant starches) Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Dietary protein intake is of paramount importance in patients with Potential to develop IP controlled meal solution Indigenous knowledge chronic nephropathy and kidney disease. It is important to Trusted source/Safe supply understand protein requirements in these cases.

LUPIN PASTA FOR A HEALTHY GUT

WHAT IS THE CONCEPT?

Lupins made into a pulse based pasta, high in fibre and good for the gut.

GIVE ME THE ELEVATOR PITCH

Healthy Gut, Healthy body and mind - Lupin foods, such as Lupin pasta, reduce "transit time", lower the colon pH and promote the growth of beneficial intestinal bifidobacteria. WA as a leading lupin producing State can lead the way with Lupin-based products

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$2.50/100g (\$2-3/100g)	
WHAT SORT OF PACK SIZE?	250g	
WHAT PRODUCT FORM?	Pasta	
WHAT FORM OF PACKAGING?	Plastic bag, cardboard outer	
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$0.25/unit (\$0.10-0.40/unit) @10% of retail price (5-15%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	////	
Online	√ √	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Proctor & Gamble Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Lupins, (other pulses chickpeas, peas, lentils, mung beans), Lupin flour





LUPIN PASTA FOR A HEALTHY GUT

WHAT IS IT TREATING?

Leaky Gut Lower body inflammation Strong gut health

HOW CLEAR IS THE SCIENCE OR EVIDENCE?					
	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says					
The Doctor Says		•			

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

• Grow high protein, high fibre varieties of lupin

WHAT DOES THE NUTRITIONIST SAY?

importance of our gut microbes. More microbes equal lower

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Lupin is high in fibre; fiber is intimately tied with the

inflammation and the bacteria aid digestion.

Lupins are high in protein (40%), dietary fibre (37%) and low in carbohydrates (4%), so it fits well into high protein diet in general. The high fibre is good for the gut as long as it isn't destroyed during processing.

WHAT DOES THE DOCTOR SAY?

Lupins similar to other legumes play a role in a healthy diet associated with maintaining good health. The high fibre in will certainly support a healthy gut.

HOW CAN WA SCIENTISTS PARTICIPATE?

- · Breeding for sweeter varieties
- Continue research into nutritional and health benefits of lupins
- Assist with NPD development targeting health benefits

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Global leaders in Lupins
Potential to develop IP controlled varieties
Trusted source/Safe supply

SCORECARD

SUPPLY CHAIN

- Does or could grow in WA
- Strength in inputs
- Capabilities across the chain
- Clear partners

PRIMARY SECTOR

- Mechanically harvested
- High performance genetics available
- Proven, scalable production model
- Required skills for success

PRODUCT CHARACTERISTICS

- Drought tolerant
- Low input production
- Wide range of uses
- Full product utilisation
- Indigenous knowledge
- OVERALL

WRAPS - LOW CARB, LOW GI* AND HIGH FIBRE FOR DIABETICS

WHAT IS THE CONCEPT?

Wraps that are Low GI, Low Carb and High in fibre to control blood sugar glucose spikes particularly important for diabetics

GIVE ME THE ELEVATOR PITCH

Diabetes is a significant global condition. Eating foods (like wraps) that are high in fibre, with Low GI and Low Carb can help reduce blood sugar spikes and help manage diabetes.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$6/pack of 6 (\$5-7/pack) \$17/kg (\$13-20/kg)	
WHAT SORT OF PACK SIZE?	6 pack, 8 pack, 10 pack	
WHAT PRODUCT FORM?	Wrap	
WHAT FORM OF PACKAGING?	Plastic, re-sealable top	
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$0.60/unit (\$0.30-0.90/unit) @10% of retail price (5-15%)	

WHAT ARE THE KEY CHANNELS?	
Supermarkets	////
Pharmacy/Chemist	-
Online	/ /
Direct sales	/ /
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

National/International food brands Mission, Farrah's Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Wheat starch, wheat protein, whole wheat, ground flaxseed, oil, others



WRAPS - LOW CARB, LOW GI AND HIGH FIBRE FOR DIABETICS

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Diabetes Does or could grow in WA The Nutritionist Says Gut health Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Unable to regulate sugar results in too much sugar circulating Mechanically harvested in the bloodstream. Eventually, high blood sugar levels can lead to disorders of the circulatory, nervous and immune Grow ingredients (wheat) for healthy wraps High performance genetics systems. Your pancreas does not produce enough insulin and available cells respond poorly to insulin and take in less sugar. Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Being overweight and inactive certainly contribute to Type II Assistance in new product development (NPD) for low carb, diabetes. A healthy diet of low carb, low GI foods and fresh fruit low GI foods (to replace high GI and carb options) Drought tolerant and vegetables and exercise will definitely help diabetes. Low input production WHAT DOES THE DOCTOR SAY? Wide range of uses WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Full product utilisation WA grown ingredients Diet plays a role in reducing diabetes. It's important that diabetic Potential to develop unique products Indigenous knowledge patients are aware of the role of diet to control diabetes. Trusted source/Safe supply

LOW PROTEIN BREADS FOR INHERITED METABOLIC DISORDERS

WHAT IS THE CONCEPT?

Low protein bread for people requiring low protein diet (with a inherited metabolic disorder)

GIVE ME THE ELEVATOR PITCH

Individuals with Inherited metabolic disorders* such as PKU^A require a low protein diet for life

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? \$10/pack (\$8-12/pack) WHAT SORT OF \$67/kg (\$53-80/kg) PRICING? WHAT SORT OF PACK 150a SI7E₂ WHAT PRODUCT FORM? Bread WHAT FORM OF Sealed Plastic or cardboard/paper seal PACKAGING? WHAT MARGINS WILL 35% (30-40%) THE RETAILER TAKE? of retail selling price EBITDA \$1.00/unit (\$0.50-1.50/unit) WHAT SORT OF @10% of retail price (5-15%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?	
Supermarkets	-
Pharmacy/Chemist	////
Online	√ √
Hospital	////
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Flavis National and regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Tapioca starch, gluten free wheat starch, olive oil, locust bean gum, rice syrup, psyllium husks, apple extract, others





LOW PROTEIN BREADS FOR INHERITED METABOLIC DISORDERS

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says Inherited metabolic disorders Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Proteins in our food are digested and broken down to amino acids. Patients accumulate the amino acid phenylalanine in Mechanically harvested Grow ingredients for low protein "pasta"-based meals their bodies. The mutated PAH gene encodes for an enzyme (cassava, potatoes) called phenylalanine hydroxylase. This enzyme usually breaks High performance genetics phenylalanine down into tyrosine, a building block for available neurotransmitters like dopamine. Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Research low protein ingredients for "pasta" alternatives that are low protein without using the usual (corn and potato Patients with PKU require a specialised diet low in protein Drought tolerant starches) Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Metabolic disorders such as PKU require a low protein diet. If the Potential to develop IP controlled meal solution Indigenous knowledge condition worsens it can cause irreversible brain damage and

Trusted source/Safe supply

behavioral problems

LUPIN CEREAL A HIGH PROTEIN BREAKFAST FOR WEIGHT LOSS

WHAT IS THE CONCEPT?

A protein found in lupins may treat diabetes. Lupin cereal provides an easy/accessible vehicle.

GIVE ME THE ELEVATOR PITCH

Obesity is a leading cause of many chronic diseases globally. Lupins are low GI, low carb, high protein, gut healthy, high fibre and contain 40% protein. Lupins combined with other superfoods and fruit can lead the way as a healthy cereal. As the global leader in lupins with 80% production, WA can lead the way across all lupin ingredients, products and research.

WHAT SORT OF PRICING? \$8/425g box (\$6.40-9.60/box) \$19/kg (\$15-23/kg) WHAT SORT OF PACK SIZE? WHAT PRODUCT FORM? Cereal WHAT FORM OF Plastic bag, and cardboard

box/paper seal

35% (30-40%)

of retail selling price

EBITDA \$0.80/unit (\$0.40-1.20/unit)

@10% of retail price (5-15%)

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT ARE THE KEY CHANNELS?	
Supermarkets	////
Pharmacy/Chemist	////
Online	///
Direct sales	-
Duty Free	-
Daigou	-
WHO IS THE COMPETITON?	
National firms	

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

PACKAGING?

WHAT MARGINS WILL

THE RETAILER TAKE?

WHAT SORT OF

PROFITABILITY?

Lupins, chia, quinoa, hemp, kakadu plum, cacao, carob, riberry, coconut





LUPIN CEREAL A HIGH PROTEIN BREAKFAST FOR WEIGHT LOSS

WHAT IS IT TREATING? Spikes in blood sugars Diabetes Heart Disease

HOW CLEAR IS THE SCIENCE OR EVIDENCE? PROBABLE **MODEST** The Nutritionist Says The Doctor Says

SCORECARD
SUPPLY CHAIN
Does or could grow in WA
Strength in inputs
Capabilities across the chain
Clear partners
PRIMARY SECTOR

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

• A protein found in lupins controls the level of insulin the body produces. Gamma-conglutin, one of the proteins of lupin beans that in small doses reduces blood sugar, is responsible for this regulatory effect.

Lupins are high in protein (40%), dietary fibre (37%) and low in carbohydrates (4%), so it fits well into high protein diet in general.

WHAT DOES THE NUTRITIONIST SAY?

WHAT DOES THE DOCTOR SAY?

Lupins similar to other legumes play a role in a healthy diet associated with maintaining good health and losing weight.

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

Grow specific lupins for medicinal purposes

HOW CAN WA SCIENTISTS PARTICIPATE?

- Breeding for sweeter varieties
- On-going research into functionality of range of processed lupins for food industry
- New product development into snacking, and baked products for a high protein diet

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Potential to develop strong brands and products Trusted source/Safe supply

High performance genetics available

Mechanically harvested

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

LUPIN SNACKS, HIGH IN PROTEIN FOR INCREASED SATIETY

WHAT IS THE CONCEPT?

Lupins can be made into a healthy snack that can aid weight loss

GIVE ME THE ELEVATOR PITCH

Overeating is a global issue, healthy snacks are a good solution. Lupins are high in protein (40%), Fibre (37%) and low in carbs (4%); making it a great snack to make you feel full for longer, aiding those looking to lose weight

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?	
WHAT SORT OF PRICING?	\$5/100g (\$4-6/100g) \$50/kg (\$40-60/kg)
WHAT SORT OF PACK SIZE?	100g, 150g
WHAT PRODUCT FORM?	Extruded baked 'chip'
WHAT FORM OF PACKAGING?	Foil, plastic
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$0.50/unit (\$0.30-0.80/unit) @10% of retail price (5-15%)

WHAT ARE THE KEY CHANNELS?	
Supermarkets	\ \ \ \ \
Pharmacy/Chemist	-
Online	√ √
Direct sales	√ √
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

PepsiCo, Lays National, Regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Lupins, Rice, Corn, Flour, Chia Seeds, Flavouring





LUPIN SNACKS, HIGH IN PROTEIN FOR INCREASED SATIETY

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Overeating Does or could grow in WA The Nutritionist Says Obesity **Diabetes** Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR • A protein found in lupins controls the level of insulin the body Mechanically harvested produces. Gamma-conglutin, one of the proteins of lupin beans that in small doses reduces blood sugar, is responsible Grow high protein, high fibre varieties of lupin High performance genetics for this regulatory effect. Lupin contain all the essential amino available acids. Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success PRODUCT CHARACTERISTICS Breeding for sweeter varieties Lupins are high in protein (40%), dietary fibre (37%) and low in Continue research into nutritional and health benefits of lupins carbohydrates (4%), so it fits well into high protein diet in general. Drought tolerant Assist with NPD development targeting health benefits Low input production WHAT DOES THE DOCTOR SAY? WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses Full product utilisation WA grown ingredients Global leaders in Lupins Lupins similar to other legumes play a role in a healthy diet Indigenous knowledge

Potential to develop IP controlled varieties

Trusted source/Safe supply

associated with maintaining good health and losing weight.

CBD* CONTAINING SNACKS FOR COGNITION/BRAIN

WHAT IS THE CONCEPT?

Chocolate with added CDB

GIVE ME THE ELEVATOR PITCH

Putting together a "superfood" (cocoa), and ancient grain (quinoa) and cannabidiol (CBD) in a tasty treat. "Not only can this chocolate delight satisfy your special someone's taste buds, stress tends to fade away and relaxation becomes easy."

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE!	
WHAT SORT OF PRICING?	\$30/66g (\$24-36/66g) \$455/kg (\$360-550/kg
WHAT SORT OF PACK SIZE?	66g
WHAT PRODUCT FORM?	chocolate bar/pieces with added active ingredients
WHAT FORM OF PACKAGING?	Box with liner or plastic tube
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$3.00/unit (\$1.50-4.50/unit) @10% of retail price

WHAT ARE THE KEY CHANNELS?	
Supermarkets	\ \ \ \ \
Pharmacy/Chemist	
Online	////
Direct sales	✓
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Wide range of startups in approved jurisdictions Not yet present in Australian market

WHAT ARE THE POTENTIAL INGREDIENTS?

Bitter-Sweet Chocolate (Chocolate Liquor, Sugar, Cocoa Butter, Panela Sugar, Soy Lecithin, Natural Flavor), Organic Quinoa, Cannabidiol (2%)





CBD* CONTAINING SNACKS FOR COGNITION/BRAIN

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says Stress, anxiety, generalised brain health Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Unclear at this point. Growing industrial hemp for CBD Mechanically harvested Appears to be an antagonist to a number of neuroreceptors. Potentially growing cocoa in the far North (modest success • The oral bioavailability of cannabidiol is approximately 6% ongoing in Northern Queensland) High performance genetics available in humans. • Scaling up existing quinoa production in WA Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success PRODUCT CHARACTERISTICS Better understanding of CBD Chocolate isn't exactly healthy and the science around CBD is a Clinical trials around various claims work in progress. Drought tolerant Low input production Wide range of uses WHAT DOES THE DOCTOR SAY? WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Full product utilisation WA grown ingredients I suppose it is cheaper than prozac and likely with fewer side Potential to develop IP controlled bacteria Indigenous knowledge effects. Trusted source/Safe supply OVERALL

CBD* CONTAINING GUMMIES FOR IMMUNE SUPPORT

WHAT IS THE CONCEPT?

Adding cannabidiol (CBD) to gummies to provide immune support for travellers.

GIVE ME THE ELEVATOR PITCH

This past year has made clear that airports are infested with COVID and other diseases. Pop a CBD gummy before you get on that flight to give your immune system a boost.

As an added bonus, the CBD will also relax you so you don't stress about the risks.

Daigou

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE TRODUCT METRICS EGOR LIKE:	
WHAT SORT OF PRICING?	\$25/60 gummies (\$20-30/60) \$290/kg (\$240-350/kg
WHAT SORT OF PACK SIZE?	150g
WHAT PRODUCT FORM?	Candy or lolly
WHAT FORM OF PACKAGING?	Plastic or glass jar; tamper evident seal
WHAT MARGINS WILL THE RETAILER TAKE?	50% of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit @15% of retail price

WHAT ARE THE KEY CHANNELS?	
Supermarkets	-
Pharmacy/Chemist	√ √
Online	///
Direct sales	√ √
Duty Free	////

WHO IS THE COMPETITON?

Wide range of startups in approved jurisdictions Not yet present in Australian market

WHAT ARE THE POTENTIAL INGREDIENTS?

CBD (5mg), Vitamin A, C, D, E, B3, B12, Folic Acid, Biotin Pantothenic Acid, Iodine, Zinc, Glucose Syrup, Sugar, Pectin, Citric Acid, Natural Flavors, Grape Juice Concentrate, Elderberry Juice Concentrate, Annatto, Coconut Oil, Carnauba Wax





CBD* CONTAINING GUMMIES FOR IMMUNE SUPPORT

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Immune support against risk of infectious Does or could grow in WA The Nutritionist Says disease transmission at airports Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Unclear at this point. Mechanically harvested Appears to be an antagonist to a number of neuroreceptors. Growing industrial hemp for CBD • The oral bioavailability of cannabidiol is approximately 6% High performance genetics available in humans. Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Better understanding of CBD I'm struggling with the concept of CBD-infused candy being a food Clinical trials around various claims for health. Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation The evidence for CBD doing anything for the immune system is WA grown ingredients limited. I imagine the real effect is to calm a person nervous about Trusted source/Safe supply Indigenous knowledge flying. Probably a better solution than anything a doctor would Predictable regulations/rule-of-law prescribe.

CBD* CONTAINING COFFEE FOR HEART HEALTH

WHAT IS THE CONCEPT?

Coffee with added CDB

GIVE ME THE ELEVATOR PITCH

Emerging science shows that coffee is good for heart health. This coffee that will "wake you up and chill you out" while supporting heart health. "A brand new coffee experience that might just make the most chill and simultaneously alert person in your home or office."

WHAT MIGHT	THE PRODUCT	T METRICS LOOK LIKE?	

WHAT MIGHT THE FRODUCT METRICS EOOK LIKE?	
WHAT SORT OF PRICING?	\$35/300g (\$24-36/66g) \$/kg (\$360-550/kg
WHAT SORT OF PACK SIZE?	300g
WHAT PRODUCT FORM?	Coffee with added CBD
WHAT FORM OF PACKAGING?	Lined paper, plastic or foil bag or pouch
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$3.50/unit (\$1.80-5.30/unit) @10% of retail price

WHAT ARE THE KEY CHANNELS

Supermarkets	$\checkmark\checkmark\checkmark$
Pharmacy/Chemist	✓
Online	\ \ \ \ \
Direct sales	-
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Wide range of startups in approved jurisdictions Not yet present in Australian market

WHAT ARE THE POTENTIAL INGREDIENTS?

Single origin, shade grown, low-acid coffee grounds, cannabidiol (2%)



CBD* CONTAINING COFFEE FOR HEART HEALTH

CBD = Cannabidiol; Source: Company websites, articles, publications, reports; Coriolis research and analysis

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Stress/Anxiety Does or could grow in WA The Nutritionist Says Generalised brain health Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR • A 2012 meta-analysis concluded that people who drank Mechanically harvested moderate amounts of coffee had a lower rate of heart failure Growing industrial hemp for CBD (biggest effect for those who drank four+ cups a day) Potentially growing coffee in the far North (modest success High performance genetics CBD mechanism unclear at this point; appears to be an ongoing in Northern Queensland) available antagonist to a number of neuroreceptors Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success PRODUCT CHARACTERISTICS Better understanding of CBD There is growing awareness of the positive effects of coffee, but Clinical trials around various claims I'm not sold on adding CBD. Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? WHAT DOES THE DOCTOR SAY? Wide range of uses Full product utilisation WA grown ingredients Coffee and heart health is reasonably solid, but the CBD side needs Indigenous knowledge Trusted source/Safe supply work. Predictable regulations/rule-of-law

PLANT-BASED FAT REPLACERS TO REDUCE OBESITY

WHAT IS THE CONCEPT?

Plant-based low fat alternatives to reduce calories

GIVE ME THE ELEVATOR PITCH

Obesity and obesity related diseases (diabetes, CVD etc.) are a major condition globally. Substituting with plant based fat alternative reduces calories and cholesterol. WA can develop a alternative fat to use as a food ingredient.

Superm

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE!		
WHAT SORT OF	\$7/450g (\$6-8/450g)	
PRICING?	\$16/kg (\$12-19/kg	
WHAT SORT OF PACK SIZE?	500g, 1kg	
WHAT PRODUCT FORM?	Spreadable solid fat	
WHAT FORM OF	Plastic,	
PACKAGING?	or cardboard/paper seal	
WHAT MARGINS WILL	35% (30-40%)	
THE RETAILER TAKE?	of retail selling price	
WHAT SORT OF	EBITDA \$0.70/unit (\$0.40-1.10/unit)	
PROFITABILITY?	@10% of retail price (5-15%)	

WHAT ARE THE KEY CHANNELS?		
narkets	//	

Pharmacy/Chemist	-
Online	
Direct sales	-
Duty Free	-
Ingredient	////

WHO IS THE COMPETITON?

Epogee National firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Linseed (rapeseed) oil







PLANT-BASED FAT REPLACERS TO REDUCE OBESITY

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Obesity Does or could grow in WA The Nutritionist Says High caloric diet Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Fewer calories = less obesity Mechanically harvested Family of fat- and oil-like substances that resemble triglycerides in structure and appearance, but have Grow oil based seeds (like linseed) to use as base High performance genetics been modified to prevent or limit their digestion when available consumed in food Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Research the process to make a material that looks, feels, Reducing fat calories from 9/gm to to 0.7/gm makes it a pretty tastes and cooks like fat (e.g. Epogee) but without the calories useful ingredient if you are cutting calories. Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients As long as the product is safe in the long term then reducing fat-Potential to develop IP controlled process Indigenous knowledge based caloric intake will help reduce obesity. Trusted source/Safe supply OVERALL

CRANBERRY AND LIVE BACTERIA CAPSULES FOR GUT AND WOMENS HEALTH

WHAT IS THE CONCEPT?

Billions of live bacteria a normal part of the vaginal flora, cranberry extract and vitamin B6 to regulate hormonal activity to support womens health

GIVE ME THE **ELEVATOR PITCH** 70% of immune cells are found in the gut, a healthy gut results in good health. This bacteria and ingredients target women's issues. WA has the ability to produce this product.

\$30/60 cap jar (\$24-36/jar) WHAT SORT OF \$600/kg (\$500-700/kg) PRICING?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT SORT OF PACK SIZE?	30, 60, 100 caps
WHAT PRODUCT FORM?	Vege Capsule
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal or cardboard/paper seal
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$4.50/unit (\$3-6/unit) @15% of retail price (10-20%)

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	////	
Online	√ √	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Healtheries Blackmores Caruso's Other national and regional brands

WHAT ARE THE POTENTIAL **INGREDIENTS?**

Lactic acid bacteria, Cranberry Extract (Vaccinium Macrocarpon), Anti-Caking Agents (Silicon Dioxide, Magnesium Stearate, Tricalcium Phosphate), Corn Maltodextrin, Magnesium Hydroxide, Vitamin B6 (Pyridoxine Hydrochloride).





CRANBERRY AND LIVE BACTERIA CAPSULES FOR GUT AND WOMENS HEALTH

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Women's health (vaginal, urinary, digestive Does or could grow in WA The Nutritionist Says and immune health) Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Cranberry supports women's health Mechanically harvested Vitamin B6 supports hormone regulation Grow cranberries as ingredient for womens health products Live bacteria targeting a healthy vagina High performance genetics available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Grow range of Lactic acid bacteria, required as ingredients While there is evidence of cranberries on UTI, there is limited for women's health (gut health in general) evidence of Lactobacillus helping with vaginal health Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA ingredients There is limited evidence to support the effectiveness of lactic acid Potential to develop IP controlled bacteria Indigenous knowledge bacteria's on vaginal health, antibiotics and antifungals are Trusted source/Safe supply recommended OVERALL

PLANT STEROLS TO REDUCE LDL* CHOLESTEROL

WHAT IS THE CONCEPT?

Plant sterols in capsules to help lower LDL cholesterol

GIVE ME THE ELEVATOR PITCH

Heart attack and stroke are associated with high LDL Cholesterol. Plant sterols are known to reduce LDL cholesterol. Dietary supplements allow for controlled intake of phytosterols vs fortified foods.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?		
WHAT SORT OF PRICING?	\$25/100 cap jar (\$20-30/jar) \$300/kg (\$240-360/kg)	
WHAT SORT OF PACK SIZE?	60, 90, 110 caps	
WHAT PRODUCT FORM?	Capsule	
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal	
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)	

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	////	
Online	√ √	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Blue Bonnet, Nature Made Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Plant sterols from one or more sources (vegetable oils, nuts, seeds, linseeds, fruits, vegetables, legumes, cereal grains), beta-sitosterol, campesterol, stigmasterol etc.







PLANT STEROLS TO REDUCE LDL* CHOLESTEROL

WHAT IS IT TREATING?

Lowering high cholesterol Lowering risk of heart disease

HOW CLEAR IS THE SCIENCE OR EVIDENCE? SOLID PROBABLE MAYBE MODEST LOW/NO The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

 Grow plants high in plant sterols that can be extracted and used as a supplement

HOW CAN WA SCIENTISTS PARTICIPATE?

- Research effective process of extracting plant sterols
- Research role of specific plant sterols in reducing LDL cholesterol levels
- Ongoing research required on impact on heart disease

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

- Plant sterols or phytosterols are molecules (found in plant cell membranes) related to cholesterol.
- Phytosterol compete for the same enzymes as cholesterol in your gut, effectively preventing cholesterol being absorbed
- The liver produces cholesterol, saturated and trans fats cause the liver to produce more cholesterol

WHAT DOES THE NUTRITIONIST SAY?

While plant naturally contain sterol, they won't impact your cholesterol levels. You need to consume at least 2 grams of plant sterols per day to lower your cholesterol. That needs to be in something fortified or supplements. People who eat vegetable oils and fortified foods, probably receive enough phytosterols.

WHAT DOES THE DOCTOR SAY?

It is proven that sterols can reduce LDL cholesterol. High cholesterol is associated with an increased risk of heart disease but not the cause of heart disease. However some institutes discourage the use of plant sterols for heart disease prevention

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients

Potential to develop IP controlled plant sterol supplement to control intake

Trusted source/Safe supply

PRODUCT CHARACTERISTICS

Required skills for success

SCORECARD

SUPPLY CHAIN

Strength in inputs

Clear partners

available

model

PRIMARY SECTOR

Mechanically harvested

High performance genetics

Proven, scalable production

Does or could grow in WA

Capabilities across the chain

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge



GENISTEIN FROM SOY TO SUPPORT BREAST CANCER

WHAT IS THE CONCEPT?

Soy milk beverage with added Genistein to support breast cancer

GIVE ME THE ELEVATOR PITCH

There were an estimated 2.2m new global cases of breast cancer in 2020^* (the largest group of cancers (11.7%)). WA has the skills and experience to develop a fortified soy milk beverage

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? WHAT SORT OF \$8/I (\$6-10/I) PRICING? WHAT SORT OF PACK 250ml, 500ml, 1L SI7E₂ WHAT PRODUCT FORM? Beverage WHAT FORM OF Plastic, glass, tetrapak PACKAGING? WHAT MARGINS WILL 40% (35-45%) THE RETAILER TAKE? of retail selling price EBITDA \$1.20/unit (\$0.80-1.60/unit) WHAT SORT OF @15% of retail price (10-20%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	////	
Pharmacy/Chemist	///	
Online	///	
Direct sales	✓	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

National firms
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Soy milk, Genistein, flavours, natural sweeteners, other





^{*} GlobalCan2020; Photo credit: fair use/fair dealing; low resolution; complete product/brand for illustrative purposes; transformative, criticism, comment, scholarship & research; Source: Company websites, articles, publications, reports; Coriolis research and analysis

GENISTEIN FROM SOY TO SUPPORT BREAST CANCER

WHAT IS IT TREATING?

Breast Cancer Prostrate Cancer

HOW CLEAR IS THE SCIENCE OR EVIDENCE?					
	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says					
The Doctor Says					

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

Genistein, a soy-derived isoflavone, has a protective role in relation to BRCA1*, which is a gene that can suppress tumor development.

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Phytochemicals also important in impacting the survival and initiation of cancer stem cells

WHAT DOES THE NUTRITIONIST SAY?

Soy products have been attributed to lower incidence of breast and prostrate cancer in Asian populations

WHAT DOES THE DOCTOR SAY?

Genistein binds with estrogen receptor ER-B thereby contributing a favorable role in the treatment of hormone-related cancers. More research is required on polyphenols to fully understand its potential

- WA farmers grow soybeans for use in dietary supplements
- Trials to maximise genistein in soybeans (been shown to range from 5.6 to 276 mg/100 g in mature beans)

HOW CAN WA SCIENTISTS PARTICIPATE?

- Ongoing trials into impact of genistein on breast cancer
- Research into best extraction process
- Research into potential food applications and dietary supplements
- Research dosage requirements (currently large range), plus absorption and metabolism etc.

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Potential to develop high genistein IP controlled soy Clinical trials Trusted source/Safe supply

Clear partners

Capabilities across the chain

Does or could grow in WA

SUPPLY CHAIN

Strength in inputs

SCORECARD

Mechanically harvested

PRIMARY SECTOR

- High performance genetics available
- Proven, scalable production model
- Required skills for success

PRODUCT CHARACTERISTICS

- Drought tolerant
- Low input production
- Wide range of uses
- Full product utilisation
- Indigenous knowledge
- OVERALL

^{*} BRACA1 = Breast Cancer Type 1-Human gene (caretaker gene); Source: Company websites, articles, publications, reports; Coriolis research and analysis

SOY ISOFLAVONES FOR WOMENS HEALTH

WHAT IS THE CONCEPT?

Soy Isoflavones to relieve symptoms of menopause

GIVE ME THE ELEVATOR PITCH

Many women suffer from the symptoms of menopause due to a drop in estrogen levels (hot flushes, night sweats, mood swings). WA has the capabilities to take a product to market in this category.

WHAT SORT OF	\$25/100 cap jar (\$20-30 jar)
PRICING?	\$300kg (\$240-360/kg)
WHAT SORT OF PACK	60, 100 caps
SIZE?	50mg to 5,000mg
WHAT PRODUCT FORM?	Capsules
WHAT FORM OF	Plastic, tamper evident seal
PACKAGING?	Plastic sealed bag
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price

EBITDA \$3.75/unit (\$2.50-5.00/unit)

@15% of retail price (10-20%)

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	√ √	
Pharmacy/Chemist	///	
Online	////	
Direct sales	///	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

National firms Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

WHAT SORT OF

PROFITABILITY?

Soy isoflavones





SOY ISOFLAVONES FOR WOMENS HEALTH

WHAT IS IT TREATING? Menopause symptoms Bone health

HOW CLEAR IS THE SCIENCE OR EVIDENCE?					
	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says		•			
The Doctor Says					

HOW CLEAR IS THE SCIENCE OR EVIDENCE?					
	SOLID PROBABLE MAYBE MODEST LOW/				
The Nutritionist Says					
The Doctor Says					

WHAT'S IN IT FOR WESTERN AUSTRALIA?

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Isoflavones are part of a group of plant-based chemicals called phytoestrogens. These chemicals act like a weaker form of estrogen in the body. Isoflavones bind to the same receptors as estrogen and mimic the effects

WHAT DOES THE NUTRITIONIST SAY?

Soy products have been attributed to impacting estrogen related symptoms in women, these effects vary between populations, for example Asian populations have lower rates of hot flushes.

WHAT DOES THE DOCTOR SAY?

Some people may respond to soy isoflavones and have a reduction in the symptoms of menopause but they will not be as effective as hormone replacement therapy.

HOW CAN WA FARMERS PARTICIPATE?

- WA farmers grow soybeans for use in dietary supplements
- Trials to maximise genistein in soybeans (been shown to range from 5.6 to 276 mg/100 g in mature beans)

HOW CAN WA SCIENTISTS PARTICIPATE?

- · Ongoing trials into impact of soy isoflavones on women's health issues
- Research into best extraction process
- Research into potential food applications and dietary supplements

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Potential to develop high genistein IP controlled soy Clinical trials Trusted source/Safe supply

SCORECARD

SUPPLY CHAIN

- Does or could grow in WA
- Strength in inputs
- Capabilities across the chain
- Clear partners

PRIMARY SECTOR

- Mechanically harvested
- High performance genetics available
- Proven, scalable production model
- Required skills for success

PRODUCT CHARACTERISTICS

- Drought tolerant
- Low input production
- Wide range of uses
- Full product utilisation
- Indigenous knowledge



BROCCOLI SHOOT SHOTS FOR ANTIDIABETIC EFFECTS

WHAT IS THE CONCEPT?

Broccoli sprouts shots (containing sulforaphane) to reduce Type II diabetes

GIVE ME THE ELEVATOR PITCH

Type 2 diabetes is a chronic disease affecting millions of people worldwide, effecting the bodies ability to provide healthy blood sugar levels. Vegetables high in Sulforaphane such as broccoli and kale are shown to reduce high blood sugar levels. WA has a successful vegetable industry.

Duty Free Daigou

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE FRODUCT METRICS LOOK LIKE!		
WHAT SORT OF PRICING?	\$5/60ml (\$4-6/50ml)	
WHAT SORT OF PACK SIZE?	60mls	
WHAT PRODUCT FORM?	Liquid, Drink	
WHAT FORM OF PACKAGING?	Plastic, glass, steel tamper evident seal	
WHAT MARGINS WILL THE RETAILER TAKE?	40% (35-45%) of retail selling price	
WHAT SORT OF PROFITABILITY?	EBITDA \$0.75/unit (\$0.50-1.00/unit) @15% of retail price (10-20%)	

Supermarkets	√ √
Pharmacy/Chemist	\ \ \ \ \
Online	\ \ \ \
Direct sales	\ \ \ \

WHAT ARE THE KEY CHANNELS?

WHO IS THE COMPETITON?

Juice and beverage firms generally Regional "juice shot" startups

WHAT ARE THE POTENTIAL INGREDIENTS?

Broccoli shoots (extract), Kale, Cabbage (fruit)
(sulforaphane in sprouts ~1153mg/100g dry weight vs full grown broccoli ~44-171mg/100g
dry weight)





BROCCOLI SHOOT SHOTS FOR ANTIDIABETIC EFFECTS

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says Type II diabetes Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Sulforaphane is a sulfur-rich compound found in cruciferous Grow broccoli and broccoli shoots to process for the shots vegetables like broccoli. It is activated when the plant is Grow kale High performance genetics damaged and glucoraphanin contacts myrosinase. available Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Ongoing trials into impact of sulforaphane on lowering blood PRODUCT CHARACTERISTICS sugars A healthy range of fruit and vegetables is good for your health. A Research into best extraction and processes to maintain high good diet is essential to managing diabetes levels of Sulforaphane (given raw has highest amounts) Drought tolerant Research into potential additional food applications Research into required dosages for effect Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Diet can play a role in controlling diabetes, but this must be in Potential to develop high Sulforaphane IP controlled species Indigenous knowledge conjunction with a range of remedies. Trusted source/Safe supply OVERALL

BROCCOLI SEED EXTRACT FOR REDUCING OXIDATIVE STRESS

WHAT IS THE CONCEPT?

A broccoli seed extract (containing sulforaphane) detax to prevent cancer (carcinogenesis)

GIVE ME THE ELEVATOR PITCH

Broccoli seed extract (containing sulforaphane) is a powerful antioxidant that aids the detoxification process in the body to prevent cancer starting (carcinogenesis). It prompts your body to create it's own antioxidants

Duty Free Daigou

WA has a successful vegetable industry that can support this product.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE FRODUCT METRICS EGOR EIRE?				
WHAT SORT OF PRICING?	\$25/100 cap jar (\$20-30/jar) \$300/kg (\$240-360/kg)			
WHAT SORT OF PACK SIZE?	60, 90, 100 caps			
WHAT PRODUCT FORM?	Capsule			
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal			
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)			

Supermarkets	√ √
Pharmacy/Chemist	////
Online	///
Direct sales	///

WHAT ARE THE KEY CHANNELS?

WHO IS THE COMPETITON?

National Brand Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Broccoli seed extract, Broccoli sprout extract, mustard seed





BROCCOLI SEED EXTRACT FOR REDUCING OXIDATIVE STRESS

WHAT IS IT TREATING? Oxidative Stress Cancer

HOW CLEAR IS THE SCIENCE OR EVIDENCE?					
	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says					
The Doctor Says					

	HOW CLEAR IS THE SCIENCE OR EVIDENCE?					
		SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says	The Nutritionist Says			•		
The Doctor Says	The Doctor Says	\bigcirc		•		

SCORECARD SUPPLY CHAIN Does or could grow in WA Strength in inputs Capabilities across the chain Clear partners PRIMARY SECTOR Mechanically harvested High performance genetics available Proven, scalable production model Required skills for success PRODUCT CHARACTERISTICS Drought tolerant Low input production Wide range of uses

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

Sulforaphane is a sulfur-rich compound found in cruciferous vegetables like broccoli. The SFN induces Phase I and II enzymes involved in detoxification processes of chemical carcinogens in order to prevent the start of carcinogenesis. It also presents anti-tumor action (pre cancer)

WHAT DOES THE NUTRITIONIST SAY?

A healthy range of fruit and vegetables is good for your health. Broccoli is known for it's health properties but more conclusive research is required before we claim it prevents cancer

WHAT DOES THE DOCTOR SAY?

The effects on health and the possible connections among different diet constituents in humans must be carefully studied to understand the molecular mechanisms responsible for the antioxidant effect.

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

- Grow broccoli and broccoli shoots to process for the shots
- Grow kale

HOW CAN WA SCIENTISTS PARTICIPATE?

- Ongoing trials into sulforaphanes antioxidant role in cancer prevention
- Research into best extraction and purifying to maintain high levels of Sulforaphane (given raw has highest amounts)
- Research into potential additional food applications
- Research into required dosages for effect

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients Potential to develop high Sulforaphane IP controlled species or extraction process Trusted source/Safe supply

Full product utilisation

Indigenous knowledge

BROCCOLI EXTRACT FOR COGNITIVE HEALTH

WHAT IS THE CONCEPT?

Broccoli seed extract containing sulforaphane targeting brain health

GIVE ME THE ELEVATOR PITCH

A large number of people suffer cognitive issues through brain injuries. Broccoli seed extract (containing sulforaphane) offers cellular protection in several models of brain injury plus aids learning. WA has a successful vegetable industry that can support this product.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$25/50 cap jar (\$20-30/jar) \$600/kg (\$480-720/kg)			
WHAT SORT OF PACK SIZE?	60, 90, 100 caps			
WHAT PRODUCT FORM?	Capsule			
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal			
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)			

WHAT ARE THE KEY CHANNELS?			
Supermarkets	√ √		
Pharmacy/Chemist	////		
Online	///		
Direct sales	///		
Duty Free	-		
Daigou	-		

WHO IS THE COMPETITON?

National Brand Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Broccoli seed extract, Broccoli sprout extract, mustard seed (60-100mg/day)





BROCCOLI EXTRACT FOR COGNITIVE HEALTH

SFN = Sulforaphane; Source: Company websites, articles, publications, reports; Coriolis research and analysis

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Cognitive Health Does or could grow in WA The Nutritionist Says **Brain Disease** Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Sulforaphane crosses the BBB (Blood-Brain Barrier) and Mechanically harvested positively effects the brain. It reduces cerebral edema, and improves memory and learning for patients with frontal brain Grow broccoli seed and broccoli sprouts to process High performance genetics damage available Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Ongoing trials into sulforaphanes antioxidant role in cognitive PRODUCT CHARACTERISTICS health Broccoli is known for it's health properties but more conclusive Research into best extraction and purifying to maintain high research is required before we claim it as a nootropic. levels of Sulforaphane (given raw has highest amounts) Drought tolerant Research into potential additional food applications Research into required dosages for effect Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Sulforaphane can significantly improve spatial localisation and Potential to develop high Sulforaphane IP controlled species or Indigenous knowledge working memory impairment after brain injury, as it crosses the extraction process blood-brain-barrier. Trusted source/Safe supply OVERALL

CHOKEBERRY DAILY TONIC WITH PROBIOTICS FOR GUT HEALTH

WHAT IS THE CONCEPT?

Various berries (chokeberry, blueberry and blackcurrants), herbs and microorganisms in a sweetened syrup and a daily tonic

GIVE ME THE ELEVATOR PITCH

Bacteria and berries delivered in a sweetened concentrate for daily gut health support

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$32/500ml (\$26-38/500ml) \$64/I (\$50-80/I)			
WHAT SORT OF PACK SIZE?	500ml			
WHAT PRODUCT FORM?	Liquid concentrate			
WHAT FORM OF PACKAGING?	Glass jar; tamper evident seal			
WHAT MARGINS WILL THE RETAILER TAKE?	40% (35-45%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$4.80/unit (\$3.20-6.40/unit) @15% of retail price			

WHAT ARE THE KEY CHANNELS?			
Supermarkets	✓		
Pharmacy/Chemist	\ \ \ \ \		
Online	////		
Direct sales	-		
Duty Free	-		
Daigou	-		

WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Water, fermented molasses, Erythrito, blackcurrant concentrate, aronia concentrate, blueberry juice, herbs (anise, basil, fenugreek, dill, juniper, fennel, elder, ginger, angelica, chervil, liquorice root, oregano, peppermint, parsley, roman chamomile, rosemary, sage, large nettle, thyme), strains of microorganisms (Bifidobacterium lactis, Bifidobacterium longum, Lactobacillus acidophilus, Lactobacillus casei, Lactobacillus rhamnosus, Lactobacillus salivarius, Lactococcus lactis, Streptococcus thermophilus)





CHOKEBERRY DAILY TONIC WITH PROBIOTICS FOR GUT HEALTH

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says Digestive disorders Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Dense contents of polyphenols in black pigmentation; science Growing black chokeberries (Aronia melanocarpa) in Great Mechanically harvested for these a work-in-progress; unclear current mechanism of Southern and other southern parts of the state action · Growing blueberries and blackcurrants in southern parts of High performance genetics Introduced bacteria recolonize the gut with health-positive available the state strains Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Better understanding of effects of polyphenols ("the PRODUCT CHARACTERISTICS Gut bacteria and dark berries are relatively well understood as metabolism of polyphenols cannot be assessed in vivo") contributors to gut health. Whether this concentration would have Developing new strains of gut friendly bacteria Drought tolerant efficacy is an open question. Breeding to develop improved chokeberries Low input production WHAT DOES THE DOCTOR SAY? Wide range of uses WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Full product utilisation The science behind the polyphenol component needs more work WA grown ingredients Indigenous knowledge Trusted source/Safe supply before I'd advise this to anyone.

ELECTROLYTE LIQUID FOR MUSCLE AND NERVE HEALTH

WHAT IS THE CONCEPT?

Minerals in water

GIVE ME THE ELEVATOR PITCH

Mining meets supplements. Clean, green Western Australia seawater (or lovingly harvested mineral salts) in water. If we can't win here, we should pack up and go home.

WHAT SORT OF PRICING? \$62/480ml (\$-/) \$130/l (\$100-150/l) WHAT SORT OF PACK SIZE? 30ml, 120ml, 240ml, 480ml WHAT PRODUCT FORM? Salty liquid WHAT FORM OF PACKAGING? Plastic bottle; foil seal WHAT MARGINS WILL 40% (35-45%)

of retail selling price

EBITDA \$9.30/480ml (\$6-12/480ml)

@15%+ of retail price

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT ARE THE KEY CHANNELS?			
Supermarkets	√ √		
Pharmacy/Chemist	////		
Online	√ √		
Direct sales	-		
Duty Free	-		
Daigou	-		

WHO IS THE COMPETITON?

Imports
Small, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

THE RETAILER TAKE?

WHAT SORT OF

PROFITABILITY?

Water, Sodium, Potassium, Magnesium, Chloride and up to 70 other naturally occurring minerals and trace elements in a sea mineral concentrate



ELECTROLYTE LIQUID FOR MUSCLE AND NERVE HEALTH

WHAT IS IT TREATING?		HOW CLEAR IS THE SCIENCE OR EVIDENCE?					SCORECARD
		SOLID PROBABLE MAYBE MODEST LOW/NO				SUPPLY CHAIN	
Muscles and nervous system	The Nutritionist Says	ne Nutritionist Says				Does or could grow in WA	
	The Doctor Says	•					Strength in inputs
WHAT BO THE EVERTS SAV						Capabilities across the chain	
	WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA?				Clear partners		
WHAT IS THE LIKELY/POTENTIAL MECHANIS/	M OF ACTION?	HOW	CAN WA FAI	RMERS MINE	RS PARTICIPA	TE\$	PRIMARY SECTOR
			Mechanically harvested				
Essential minerals for required for human health		Mine appropriate minerals suitable for this use					High performance genetics available
							Proven, scalable production model
WHAT DOES THE NUTRITIONIST S	AY\$	HOW CAN WA SCIENTISTS PARTICIPATE?				Required skills for success	
		Identification of natural sources of appropriate minerals in					PRODUCT CHARACTERISTICS
Electrolytes are well understood		Western Australia (e.g. salt flats)					Drought tolerant
						Low input production	
WHAT DOES THE DOCTOR SAY	WHAT DOES THE DOCTOR SAY? WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?				Wide range of uses		
							Full product utilisation
Magnesium and other minerals for muscle and health is solid science.	nervous system		_	own ingredie			Indigenous knowledge
					OVERALL		

KEFIR BEVERAGE TARGETING IMMUNITY AND GUT HEALTH

WHAT IS THE CONCEPT?

Kefir beverage range that targets key health conditions using unique WA flavours and ingredients

GIVE ME THE ELEVATOR PITCH

Kefir beverages can be used to support a healthy gut and immunity – high in probiotics then are also antibacterial. A healthy gut supports a healthy and stronger body reducing risk factors associated with cancer, digestive issues, ulcers & bone health

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$4.50/375ml (\$4-5/375ml)			
WHAT SORT OF PACK SIZE?	375ml, 500ml			
WHAT PRODUCT FORM?	Drink (milk, shake, smoothie)			
WHAT FORM OF PACKAGING?	Glass or plastic, tamper evident seal			
WHAT MARGINS WILL THE RETAILER TAKE?	40% (35-45%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$0.68/unit (\$0.50-0.90/unit) @15% of retail price (10-20%)			

WHAT ARE THE KEY CHANNELS?			
Supermarkets	\ \ \ \ \		
Pharmacy/Chemist	√ √		
Online	\ \ \ \ \		
Direct sales	\ \ \ \		
Duty Free	-		
Daigou	-		

WHO IS THE COMPETITON?

National firms
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Cow milk, (powder, skim) live cultures, kakadu plum, Davidson plus, native lime, others, Jarrah honey





KEFIR BEVERAGE TARGETING IMMUNITY AND GUT HEALTH

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Immunity Does or could grow in WA The Nutritionist Says Gut Health/Digestion Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR The grains' lactic acid bacteria turn the milk's lactose into Mechanically harvested lactic acid. Kefir grains contain up to around 60 strains of Dairy cows milk used for key ingredient in kefir yeast and bacteria. Probiotics also stimulate your immune Potential for goat milk High performance genetics system and restore the balance of friendly bacteria in your available gut. Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS On-going research into benefits of kefir on targeted Kefir is certainly trendy at the moment. High in nutrients and conditions probiotics it is shown to be beneficial for digestion and gut health. Drought tolerant Research into live cultures targeting conditions Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown/produced ingredients Kefir certainly contains probiotics and is antibacterial; further Utilise WA unique ingredients Indigenous knowledge research is required on medicinal dosages; targeted research Potential to develop IP controlled bacteria as ingredient required beyond test tube studies

Trusted source/Safe supply

KEFIR BEVERAGE FOR STRONG BONES

WHAT IS THE CONCEPT?

Kefir beverage range that targets, amongst other things, strong bones for the elderly

GIVE ME THE ELEVATOR PITCH

Kefir beverages can be used for general daily wellness—high in probiotics for a healthy gut, in addition they are also a great source of calcium and vitamin K, reducing the risk of fractures in the elderly.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$4.50/375ml (\$4-5/375ml)			
WHAT SORT OF PACK SIZE?	375ml, 500ml			
WHAT PRODUCT FORM?	Drink (milk, shake, smoothie)			
WHAT FORM OF PACKAGING?	Glass or plastic, tamper evident seal			
WHAT MARGINS WILL THE RETAILER TAKE?	40% (35-45%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$0.68/unit (\$0.50-0.90/unit) @15% of retail price (10-20%)			

WHAT ARE THE KEY CHANNELS?					
Supermarkets ///					
Pharmacy/Chemist	\ \ \ \				
Online	/ / /				
Direct sales	/ / /				
Age Care facilities	////				
Daigou	-				

WHO IS THE COMPETITON?

MNC's, National firms Regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Cow milk, (powder, skim) live cultures, Jarrah honey, Vitamin K2





KEFIR BEVERAGE FOR STRONG BONES

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Bone health Does or could grow in WA The Nutritionist Says Osteoporosis Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Calcium is a key nutrient in the human body, important in bone Dairy cows milk used for key ingredient in kefir health; Vitamin K has a role in calcium metabolism Potential for goat milk High performance genetics available Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS On-going research into benefits of kefir on targeted Kefir – the fermented beverage is certainly trendy at the moment. conditions High in nutrients and probiotics it is shown to be beneficial for Drought tolerant Research into live cultures targeting conditions digestion and gut health, the calcium improves bone health. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation Calcium and specifically vitamin k2 with it's role in calcium WA grown/produced ingredients metabolism assists with bone health; further research is required on Utilise WA unique ingredients Indigenous knowledge Potential to develop IP controlled bacteria as ingredient medicinal dosages required to prevent fractures and slow Trusted source/Safe supply osteoporosis. OVERALL

MILK PHOSPHOLIPID SNACK FOR STRESS AND ANXIETY RELIEF

WHAT IS THE CONCEPT?

High phospholipids nutritional bar targeting stress and anxiety

GIVE ME THE ELEVATOR PITCH

With growing levels of stress and anxiety globally dairy based beverages high in phospholipids are proven to manage the effects of stress. WA has the skills and capabilities to deliver across the chain.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$4.50/40g bar (\$4-5/bar) \$110/kg (\$90-135/kg)			
WHAT SORT OF PACK SIZE?	40g bar, multipack			
WHAT PRODUCT FORM?	bar			
WHAT FORM OF PACKAGING?	Plastic wrap, carboard box (multipack)			
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$0.45/unit (\$0.20-0.70/unit) @10% of retail price (5-15%)			

WHAT ARE THE KEY CHANNELS?				
Supermarkets	///			
Pharmacy/Chemist	////			
Online	√ √			
Direct sales	-			
Duty Free -				
Daigou	-			

WHO IS THE COMPETITON?

Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Oats, superfoods, riberries, chia, phospholipids, vitamins & minerals (magnesium, 5-HTP)







MILK PHOSPHOLIPID SNACK FOR STRESS AND ANXIETY RELIEF

WHAT IS IT TREATING?	HOW CLEAR IS THE SCIENCE OR EVIDENCE?					SCORECARD		
		SOLID	PROBABLE	MAYBE	MODEST	LOW/NO	SUPPLY CHAIN	
Stress Anxiety	The Nutritionist Says				•		Does or could grow in WA	
,,	The Doctor Says						Strength in inputs	
			LATIC DUIT FO	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	LAUGERALIAG		Capabilities across the chain	
WHAT DO THE EXPERTS SAY		W	HAT'S IN IT FC	OR WESTERN	I AUSTRALIA?		Clear partners	
WHAT IS THE LIKELY/POTENTIAL MECHANIS	M OF ACTION?	H	OW CAN WA	FARMERS P.	ARTICIPATE?		PRIMARY SECTOR	
Phospholipids are shown to impact cognitive performance and							Mechanically harvested	•
mood, by improving the endocrine response working memory, during an imposed bout of		 Keep producing milk Produce ingredients (fruit, oils etc.) 				High performance genetics available	•	
							Proven, scalable production model	
WHAT DOES THE NUTRITIONIST	SAY?	HOW CAN WA SCIENTISTS PARTICIPATE?					Required skills for success	
A good balanced diet and exercise is good stress relief		Research into extracting and isolating the relevant				PRODUCT CHARACTERISTICS		
		Phospholipids • Additional clinical trials					Drought tolerant	\bigcirc
							Low input production	
WHAT DOES THE DOCTOR SA	, Y	WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?				Wide range of uses		
Stress and Anxiety is an increasing concern across all ages. More research is required into the role of Phospholipids on the endocrine		WA grown ingredients Potential to develop IP controlled ingredients			Full product utilisation			
				ts	Indigenous knowledge			
system	Trusted source/Safe supply				OVERALL			

RED ALGAE FOR EYE HEALTH

WHAT IS THE CONCEPT?

Astaxanthin from red algae to treat eye conditions

GIVE ME THE ELEVATOR PITCH

Eye disease and macular degeneration is on the rise. Red algae, high in Astaxanthin can be used as an ingredient to protect eye health

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?			
WHAT SORT OF PRICING?	\$25/80 cap jar (\$20-30/jar) \$370/kg (\$300-450/kg)		
WHAT SORT OF PACK SIZE?	30, 60, 80, 100 caps		
WHAT PRODUCT FORM?	Capsule		
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal		
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price		
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)		

WHAT ARE THE KEY CHANNELS?				
Supermarkets //				
Pharmacy/Chemist	\ \ \ \ \			
Online	√ √			
Direct sales	√ √			
Duty Free	-			
Daigou	-			

WHO IS THE COMPETITON?

Proctor & Gamble Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Haematococcus pluvialis (red algae)





RED ALGAE FOR EYE HEALTH

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE MODEST Eye damage Does or could grow in WA The Nutritionist Says Age-related macular degeneration Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Astaxanthin is a carotenoid pigment, a powerful antioxidant Mechanically harvested that combats damage to eyes. Eyes have high concentrations Develop red alga industry to extract Astaxanthin of mitochondria and high turnover of photoreceptors and are High performance genetics available damaged by free radicals Proven, scalable production model HOW CAN WA SCIENTISTS PARTICIPATE? WHAT DOES THE NUTRITIONIST SAY? Required skills for success PRODUCT CHARACTERISTICS Research into growth and development of industry Astaxanthin is found naturally in your diet from salmon, trout, Research into cost effective extraction processes lobster and prawns. Consumed naturally is always the best Drought tolerant Research around benefits of Astaxanthin on eye health option. Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients Eye health is a growing concern with increase damage from UV and Potential to develop IP controlled products Indigenous knowledge screens. Additional research is needed on the impacts of Trusted source/Safe supply Astaxanthin on eye health

LOW RESISTANT CASSAVA STARCH FOR LOW CARB DIETS & WEIGHT LOSS

WHAT IS THE CONCEPT?

Cassava/Tapioca is an alternative starch/flour that can be used across the food industry as a healthier alternative

GIVE ME THE ELEVATOR PITCH

Cassava/Tapioca is high in resistant starch is an alternative starch to corn or wheat that is free from gluten, grain and GMO's*, low in calories and carbs, and acts like a soluble fibre in your gut, suitable for keto, and paleo diets. It provides a clean label ingredient.

Daigou

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$20/900g (\$15-25/900g) \$22/kg (\$18-27/kg)			
WHAT SORT OF PACK SIZE?	500g, 900g			
WHAT PRODUCT FORM?	Dry Powder/Flour			
WHAT FORM OF PACKAGING?	Plastic, tamper seal			
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$2/unit (\$1-3/unit) @10% of retail price (5-15%)			

Supermarkets	√ √
Foodservice	////
Online	√ √
Direct sales	-
Duty Free	

WHAT ARE THE KEY CHANNELS?

WHO IS THE COMPETITON?

National brands Manildra Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Cassava





LOW RESISTANT CASSAVA STARCH FOR LOW CARB DIETS & WEIGHT LOSS

WHAT IS IT TREATING?

Obesity Lowering cholesterol Healthier starch option "Dirty" labels

HOW CLEAR IS THE SCIENCE OR EVIDENCE? SOLID PROBABLE MAYBE MODEST LOW/NO The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

WHAT DO THE EXPERTS SAY?

 Resistant starch functions like soluble fermentable fibre, feeding the intestinal gut bacteria and increases the production of short-chain fatty acids like butyrate - improving insulin sensitivity, lower blood sugar levels, reduced appetite and digestion benefits.

WHAT DOES THE NUTRITIONIST SAY?

Low resistant starch like cassava can be produced as a clean ingredient for many baked/cooked goods firms or used by individuals looking to lose weight.

WHAT DOES THE DOCTOR SAY?

Having fewer calories and regular starch, low resistant starch can be part of a wider package of options to help lose weight and provide a healthier ingredient

HOW CAN WA FARMERS PARTICIPATE?

Grow cassava for starch and flour

HOW CAN WA SCIENTISTS PARTICIPATE?

- Develop methods of producing starch to retain functional benefits to replace E numbers
- R&D to develop a well researched cassava alternative

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled products/ingredients
Trusted source/Safe supply

Does or could grow in WA Strength in inputs Capabilities across the chain

SCORECARD

SUPPLY CHAIN

PRIMARY SECTOR

Clear partners	
	_

Mechanically harvested	
High performance genetics available	(
Proven, scalable production	

Required skills for success	
model	\circ

PRODUCT CHARACTERISTICS

Dro

Lov

ought tolerant	•
w input production	
ide range of uses	

Wide range of uses	
Full product utilisation	•
Indigenous knowledge	\bigcirc

NUTRITIONALLY COMPLETE MEAL REPLACEMENT FOR WEIGHT LOSS

WHAT IS THE CONCEPT?

A nutritionally complete food source for adults

GIVE ME THE ELEVATOR PITCH

Infant formula for fat people.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?					
WHAT SORT OF	\$50/6 414ml bottles (\$-/)				
PRICING?	\$20/I ((\$16-24/I)				
WHAT SORT OF PACK SIZE?	2.51 (6x414ml in a six pack)				
WHAT PRODUCT FORM?	Shelf stable RTD beverage				
WHAT FORM OF	Plastic bottle; foil seal; six pack				
PACKAGING?	overwrap				
WHAT MARGINS WILL	40% (35-45%)				
THE RETAILER TAKE?	of retail selling price				
WHAT SORT OF	EBITDA \$7.50/unit (\$5-10/6 pack)				
PROFITABILITY?	@15% of retail price				

WHAT ARE THE KEY CHANNELS?				
Supermarkets	✓			
Pharmacy/Chemist	✓			
Online	////			
Direct sales	√ √			
Duty Free	-			
Daigou	-			

WHO IS THE COMPETITON?

Proctor & Gamble Smaller, regional firms



WHAT ARE THE POTENTIAL INGREDIENTS?

Filtered water, soy protein isolate, maltodextrin, high oleic sunflower oil, allulose, canola oil, cocoa powder (processed with alkali), natural flavors, vitamin and mineral premix, soluble corn fiber, soy lecithin, cellulose, salt, gellan gum, sucralose.strawberry: filtered water, soy protein isolate, maltodextrin, high oleic sunflower oil, allulose, canola oil, cellulose, vitamin and mineral premix, natural flavors, soluble corn fiber, soy lecithin, salt, gellan gum, sucralose.vanilla: filtered water, soy protein isolate, maltodextrin, high oleic sunflower oil, allulose, canola oil, cellulose, vitamin and mineral premix, soluble corn fiber, soy lecithin, salt, gellan gum, sucralose. banana: filtered water, soy protein isolate, maltodextrin, high oleic sunflower oil, allulose, canola oil, natural flavors, cellulose, vitamin and mineral premix, soluble corn fiber, soy lecithin, salt, gellan gum, sucralose. mint chocolate: filtered water, soy protein isolate, maltodextrin, high oleic sunflower oil, allulose, canola oil, cocoa powder (processed with alkali), natural flavors, vitamin and mineral premix, soluble corn fiber, soy lecithin, salt, gellan gum, sucralose. cafe mocha: filtered water, soy protein isolate, maltodextrin, high oleic sunflower oil, natural flavors, allulose, canola oil, vitamin and mineral premix, coffee powder, cocoa powder (processed with alkali), cellulose, soluble corn fiber, soy lecithin, salt, gellan gum, l-theanine, sucralose, vitamin and mineral premix (ingredient order may vary by flavor): magnesium phosphate (magnesium), tricalcium phosphate (calcium), dipotassium phosphate (potassium), ascorbic acid (vitamin a), potassium chloride (potassium), choline chloride (choline), dlalpha-tocopheryl acetate (vitamin e), niacinamide (niacin), ferrous bisglycinate (iron), zinc oxide (zinc), manganese sulfate (manganese), d-calcium pantothenate (pantothenic acid), copper gluconate (copper), thiamine hydrochloride (thiamine), pyridoxine hydrochloride (vitamin bó), riboflavin, vitamin a palmitate

NUTRITIONALLY COMPLETE MEAL REPLACEMENT FOR WEIGHT LOSS

WHAT IS IT TREATING?		HOW CLEAR IS THE SCIENCE OR EVIDENCE?						
		SOLID	PROBABLE	MAYBE	MODEST	LOW/NO	SUPPLY CHAIN	
Obesity	The Nutritionist Says						Does or could grow in WA	1
	The Doctor Says						Strength in inputs	
							Capabilities across the chain	1
WHAT DO THE EXPERTS SAY?		W	HAT'S IN IT FO	OR WESTERN	AUSTRALIA?		Clear partners	
WHAT IS THE LIKELY/POTENTIAL MECHANIS/	M OF ACTION?	Н	OW CAN WA	FARMERS P.	ARTICIPATE?		PRIMARY SECTOR	
							Mechanically harvested	•
Weight loss through diet restriction	 Growing canola Growing a wide range of other ingredients		High performance genetics available					
						Proven, scalable production model		
WHAT DOES THE NUTRITIONIST S	AX\$	HOW CAN WA SCIENTISTS PARTICIPATE?				Required skills for success		
It will clearly work if you can get the consumer to	a story on the plan	• Improving formulations		PRODUCT CHARACTERISTICS				
and not "cheat"	stay on the plan	Tailoring formulations for specific conditions			Drought tolerant	1		
							Low input production	1
WHAT DOES THE DOCTOR SAY	<u></u>	WHAT IS THI	E LEVERAGE C	R POINT-OF	-DIFFERENCE	FOR WA?	Wide range of uses	
						Full product utilisation		
Restricting diet to achieve weight loss sounds go practice, compliance is the challen	· ·	WA grown ingredients Trusted source/Safe supply			Indigenous knowledge			
produce, compliance is the challenge.							OVERALL	1

HEMP OIL TO REDUCE SYMPTOMS OF PMS & MENOPAUSE

WHAT IS THE CONCEPT?

Hemp oil may reduce the symptoms of PMS and Menopause

GIVE ME THE ELEVATOR PITCH

Globally 80% women suffer from symptoms of PMS and Menopause, gamma-linolenic acid (GLA), found in hemp seeds many reduce these symptoms. WA has the science and agronomy to develop a hemp oil industry

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?					
WHAT SORT OF PRICING?	\$25/80 cap jar (\$20-30/jar) \$370/kg (\$300-450/kg)				
WHAT SORT OF PACK SIZE?	60, 80, 110 caps				
WHAT PRODUCT FORM?	Capsule				
WHAT FORM OF PACKAGING?	Plastic, tamper evident seal				
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price				
WHAT SORT OF PROFITABILITY?	EBITDA \$3.75/unit (\$2.50-5.00/unit) @15% of retail price (10-20%)				

WHAT ARE THE KEY CHANNELS?					
Supermarkets	√ √				
Pharmacy/Chemist	////				
Online	√ √				
Direct sales	-				
Duty Free	-				
Daigou	-				

WHO IS THE COMPETITON?

National & Regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Hemp oil, Evening Primrose oil





HEMP OIL TO REDUCE SYMPTOMS OF PMS* & MENOPAUSE

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST PMS** Does or could grow in WA The Nutritionist Says Menopause symptoms Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR PMS symptoms are very likely caused by sensitivity to the Mechanically harvested hormone prolactin. • Gamma-linolenic acid (GLA), found in hemp seeds, produces Grow hemp for use in food products (seed in particular) High performance genetics prostaglandin E1, which reduces the effects of prolactin. available • GLA in hemp seeds may regulate the hormone Proven, scalable production imbalances and inflammation associated with menopause model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Ongoing research into targeted benefits of hemp and hemp PRODUCT CHARACTERISTICS All healthy oils are good for the body. Hemp oils combination of Research into effective dosages targeting PMS oils make them attractive from a dietary point of view. Drought tolerant NPD for new and novel hemp products Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation

WA grown ingredients

Potential to develop IP controlled hemp varieties

Trusted source/Safe supply

While some studies in animals show an impact on symptoms of

menopause additional human studies are required to substantiate claims of the effects of GLA. PMS studies are more hopeful.

Indigenous knowledge

^{*} PMS = Premenstrual Syndrome; Source: Company websites, articles, publications, reports; Coriolis research and analysis

HEMP OIL FOR A HEALTHY HEART

WHAT IS THE CONCEPT?

Healthy fats for a healthy heart

GIVE ME THE ELEVATOR PITCH

CVD is a global killer, hemp seeds are high in healthy fats omega-3 and omega-6 both known for improving heart health by reducing cholesterol, blood pressure and triglycerides.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? WHAT SORT OF \$7.50/250ml (\$5-10/250ml) \$75/I (\$100-150/I) PRICING? WHAT SORT OF PACK 100ml, 250ml, 500ml WHAT PRODUCT FORM? Oil WHAT FORM OF Glass bottle, sealed cap/lid PACKAGING? WHAT MARGINS WILL 35% (30-40%) THE RETAILER TAKE? of retail selling price EBITDA \$0.75/unit (\$0.40-1.10/unit) WHAT SORT OF @10% of retail price (5-15%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?					
Supermarkets	\ \ \ \ \				
Pharmacy/Chemist	\ \ \ \				
Online	\ \ \ \				
Direct sales	\ \ \ \				
Duty Free	-				
Daigou	-				

WHO IS THE COMPETITON?

MNC's, National and regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Hemp





HEMP OIL FOR A HEALTHY HEART

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Does or could grow in WA The Nutritionist Says CVD Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR • Hemp seeds contain high levels of omega-3s and a healthful Mechanically harvested ratio of omega-3 to omega-6 fatty acids. Seeds also contain high levels of arginine, an amino acid that Grow hemp for use in food products (seed in particular) High performance genetics turns into nitric oxide. Nitric oxide is essential for artery and available vein dilation, and it helps keep blood vessel walls smooth and Proven, scalable production elastic. model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Ongoing research into targeted benefits of hemp and hemp PRODUCT CHARACTERISTICS Hemp and hemp products have been used for 3,000 years in China. products Healthy oils are a good inclusion in your diet from hemp oil or flax Research into effective dosages targeting conditions Drought tolerant oils or fish. NPD for new and novel hemp products Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation WA grown ingredients More clinical studies are required to measure the impact of hemp Potential to develop IP controlled hemp varieties Indigenous knowledge oils (from seeds) on reduced risk of cardiovascular disease. Trusted source/Safe supply

SAFFRON, HEMPSEED OIL & OTHER BOTANICALS FOR MOOD

WHAT IS THE CONCEPT?

Mixture of botanical ingredients to support the endocannabinoid system

GIVE ME THE ELEVATOR PITCH

"Naturally support a positive outlook and resistance to daily pressures by nurturing and nourishing your endocannabinoid system"

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?				
WHAT SORT OF PRICING?	\$40/60 cap (\$30-50/60 cap) \$800/kg (\$600-1,000/kg)			
What sort of Pack Size?	60 cap, 80 cap			
WHAT PRODUCT FORM?	capsule			
WHAT FORM OF PACKAGING?	plastic jar; tamper seal lid			
WHAT MARGINS WILL THE RETAILER TAKE?	50% (45-55%) of retail selling price			
WHAT SORT OF PROFITABILITY?	EBITDA \$6/jar (\$4-8/jar) @15% of retail price (10-20%)			

WHAT ARE THE KEY CHANNELS?				
Supermarkets	√ √			
Pharmacy/Chemist	////			
Online	√ √			
Direct sales	-			
Duty Free	-			
Daigou	-			

WHO IS THE COMPETITON?

St. John's Wort
Other mood support supplements

WHAT ARE THE POTENTIAL INGREDIENTS?

Saffron Powder Extract (Crocus sativus), Hempseed Oil, Ginger Root Powder, Paeonia Root Powder, Clove Flower Bud Oil, Zanthoxylum Fruit Extract, Echinacea Powder Extract, Magnolia

Bark Powder Extract



SAFFRON, HEMPSEED OIL & OTHER BOTANICALS FOR MOOD

WHAT IS IT TREATING?		HOW CLEAR I	SCORECARD					
		SOLID	PROBABLE	MAYBE	MODEST	LOW/NO	SUPPLY CHAIN	
Mild depression, ennui, modern life	The Nutritionist Says						Does or could grow in WA	•
	The Doctor Says						Strength in inputs	•
WILLIAM DO THE EVDEDTS SAVE		\\\\\	LLATIC IN LIT FO	>D \\/ECTED\	LALICTDALLA		Capabilities across the chain	•
WHAT DO THE EXPERTS SAY?		VV	HAT'S IN IT FO	OK MESIEKIN	I AUSTRALIA?		Clear partners	\bigcirc
WHAT IS THE LIKELY/POTENTIAL MECHANISA	M OF ACTION?	H	OW CAN WA	FARMERS P.	ARTICIPATE?		PRIMARY SECTOR	
The endocannabinoid system is intricately involved in Growing saffron (Crocus sativus)			Mechanically harvested	1				
balancing neurotransmitters that influence mood and brain function. "Supporting" the function of this system will support a positive mood		 Growing he Growing of	•	High performance genetics available	•			
, , , , , , , , , , , , , , , , , , ,					Proven, scalable production model			
WHAT DOES THE NUTRITIONIST S	AAś	HOW CAN WA SCIENTISTS PARTICIPATE?				Required skills for success		
Evidence for this is limited at best.		 Further research into the endocannabinoid system Further research on plants beyond hemp that impact its function 					PRODUCT CHARACTERISTICS	
							Drought tolerant	•
							Low input production	
WHAT DOES THE DOCTOR SAY	, ś	WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?				Wide range of uses	1	
							Full product utilisation	
If you are suffering from regular depression, you doctor.	u should see your	WA grown ingredients Trusted source/Safe supply					Indigenous knowledge	
5555.7				OVERALL				

MUSHROOM FOCUS SHOT FOR ANXIETY & DEPRESSION

WHAT IS THE CONCEPT?

Medicinal mushrooms and other herbal extracts in a RTD* shot form

GIVE ME THE ELEVATOR PITCH

"Twist, Sip, Focus! Brain on point"

A generalised brain health shot in a ready-to-drink bottle with positive effects on anxiety and mood

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? \$54/444ml (\$-/) WHAT SORT OF \$120/I (\$100-150/I) PRICING? WHAT SORT OF PACK 74ml, 444ml (6 x 74ml) SI7E₃ WHAT PRODUCT FORM? "Tea"-like mixture WHAT FORM OF Shelf stable plastic bottle; plastic PACKAGING? tamper evident seal; pack overwrap WHAT MARGINS WILL 40% (35%-45%) THE RETAILER TAKE? of retail selling price EBITDA \$8.10/6pk (\$5-11/6pk) WHAT SORT OF @15% of retail price (10-20%) PROFITABILITY?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	\ \ \ \ \	
Pharmacy/Chemist	√ √	
Online	√ √	
Direct sales	√ √	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Coffee Imports Smaller, regional firms Anti-depressants

WHAT ARE THE POTENTIAL INGREDIENTS?

Lion's Mane Mushroom extract, Guayusa extract, Rhodiola extract, Rosehip extract, Pineapple extract, lime extract, Stevia extract, B12, Himalayan salt, water.

WHAT COULD IT LOOK LIKE?







MUSHROOM FOCUS SHOT FOR ANXIETY & DEPRESSION

WHAT IS IT TREATING?

Generalised brain health Alertness Depression and anxiety

Н	HOW CLEAR IS THE SCIENCE OR EVIDENCE?				
	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says					
The Doctor Says					

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

- Animal research has found that lion's mane mushroom extract has anti-inflammatory effects that can reduce symptoms of anxiety and depression in mice
- Other animal studies have found that it can help regenerate brain cells and improve hippocampus function, responsible for processing memories and emotional responses; improved functioning of the hippocampus may explain the reductions in anxious and depressive behaviors

WHAT DOES THE NUTRITIONIST SAY?

Lion's Mane has a long history of use in Traditional Chinese medicine.

WHAT DOES THE DOCTOR SAY?

More research is needed before I'd recommend this to anyone with clinical depression. As a substitute for caffeine, it is probably fine given the long history of use in China.

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

- The production of specialty mushrooms (including Lion's Mane) in the USA increased by about 23% between 2010 and 2018 from 7 to 9 million kg
- Growing Lion's Mane (Hericium erinaceus) mushrooms
- Growing Guayusa in Far North

HOW CAN WA SCIENTISTS PARTICIPATE?

- Better understanding of the active ingredient(s)
- Better understanding of mechanism of action
- Clinical trials to demonstrate effects.

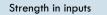
WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled mushroom genetics
Trusted source/Safe supply

SCORECARD

SUPPLY CHAIN

Does or could grow in WA



Capabilities across the chain

Clear partners

PRIMARY SECTOR

Mechanically harvested

High performance genetics available

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

MUSHROOM COFFEE FOR BRAIN HEALTH

WHAT IS THE CONCEPT?

Medicinal mushrooms and other herbal extracts added to coffee

GIVE ME THE ELEVATOR PITCH

Increase your productivity with mushroom infused coffee for extra focus. "Lion's Mane is your brain's best friend. Long used by the Buddhist monks to help with focus during meditation, this beautiful mushroom is our modern-day favorite for getting creative."

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE?	
WHAT SORT OF PRICING?	\$30/25g (\$-/) \$1,200/kg (\$960-1,440/kg)
WHAT SORT OF PACK SIZE?	25g (10 packets x 2.5g/pack)
WHAT PRODUCT FORM?	Instant coffee
WHAT FORM OF PACKAGING?	Lined paper pouch; plastic tamper evident seal; cardboard box
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$3.00/box (\$1.50-4.50/box) @10% of retail price

WHAT ARE THE KEY CHANNELS?

Supermarkets	////
Pharmacy/Chemist	
Online	√ √
Direct sales	\ \ \ \
Duty Free	-
Daigou	-

WHO IS THE COMPETITON?

Regular coffee from supermarkets Regular coffee from a café

WHAT ARE THE POTENTIAL INGREDIENTS?

Organic Instant Coffee, Organic Lion's Mane Mushroom, Organic Chaga Mushroom, Organic Rhodiola

WHAT COULD IT LOOK LIKE?





MUSHROOM COFFEE FOR BRAIN HEALTH

WHAT IS IT TREATING?

Generalised brain health Alertness Depression and anxiety

Н	HOW CLEAR IS THE SCIENCE OR EVIDENCE?				
	SOLID	PROBABLE	MAYBE	MODEST	LOW/NO
The Nutritionist Says					
The Doctor Says					

WHAT'S IN IT FOR WESTERN AUSTRALIA?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

 Animal research has found that lion's mane mushroom extract has anti-inflammatory effects that can reduce symptoms of anxiety and depression in mice

WHAT DO THE EXPERTS SAY?

 Other animal studies have found that it can help regenerate brain cells and improve hippocampus function, responsible for processing memories and emotional responses; improved functioning of the hippocampus may explain the reductions in anxious and depressive behaviors

WHAT DOES THE NUTRITIONIST SAY?

Lion's Mane has a long history of use in Traditional Chinese medicine.

WHAT DOES THE DOCTOR SAY?

As a substitute for caffeine, it is probably fine given the long history of use in China.

HOW CAN WA FARMERS PARTICIPATE?

- The production of specialty mushrooms (including Lion's Mane) in the USA increased by about 23% between 2010 and 2018 from 7 to 9 million kg
- Growing Lion's Mane (Hericium erinaceus) or Chaga (Inonotus obliguus) mushrooms
- Potentially growing coffee in the far North (modest success ongoing in Northern Queensland)

HOW CAN WA SCIENTISTS PARTICIPATE?

- Better understanding of the active ingredient(s)
- Better understanding of mechanism of action
- · Clinical trials to demonstrate effects

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

WA grown ingredients
Potential to develop IP controlled mushroom genetics
Trusted source/Safe supply

SUPPLY CHAIN

SCORECARD

Does or could grow in WA

Capabilities across the chain

Clear partners

Strength in inputs

PRIMARY SECTOR

Mechanically harvested

High performance genetics available

Proven, scalable production model

Required skills for success

PRODUCT CHARACTERISTICS

Drought tolerant

Low input production

Wide range of uses

Full product utilisation

Indigenous knowledge

OVERALL

BACOPA MONNIERI AND OTHER PLANTS FOR BRAIN HEALTH

WHAT IS THE CONCEPT?

Water hyssop/brahmi (Bacopa monnieri) and other active ingredients in a supplement targeting brain function and health

GIVE ME THE ELEVATOR PITCH

Brain health and deteriorating brain function with age are major issues. Bacopa monnieri is a perennial herb widely used in Ayurvedic medicine in India. While a number of wild claims are made for its effects, preliminary clinical research found that it may improve cognition.

WHAT MIGHT THE PRODUCT METRICS LOOK LIKE? \$90/50 caps (\$70-100/50ct) WHAT SORT OF \$2,200/kg (\$1,700-2,600/kg) PRICING? WHAT SORT OF PACK 40-50g SI7E₂ WHAT PRODUCT FORM? Capsules Plastic bottle with tamper evident foil WHAT FORM OF PACKAGING? seal WHAT MARGINS WILL 50% THE RETAILER TAKE? of retail selling price EBITDA \$13.50/jar (\$9-18/jar) WHAT SORT OF PROFITABILITY? @% of retail price

WHAT ARE THE KEY CHANNELS?		
Supermarkets	✓	
Pharmacy/Chemist	\ \ \ \ \	
Online	\ \ \ \ \	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON?

Imports
Smaller, regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Bacopa Monnieri, Rhodiola Rosea Extract, L-Theanine, Caffeine, Alpha GPC*, Huperzine A, Coenzyme NADH^, Vitamin B3, Vitamin B12, Vitamin B5, BioPerine (Piper Nigrum)

WHAT COULD IT LOOK LIKE?





BACOPA MONNIERI AND OTHER PLANTS FOR BRAIN HEALTH

WHAT IS IT TREATING?

General brain health Memory Stress Mood

HOW CLEAR IS THE SCIENCE OR EVIDENCE? SOLID PROBABLE MAYBE MODEST LOW/NO The Nutritionist Says The Doctor Says

WHAT'S IN IT FOR WESTERN AUSTRALIA?

HOW CAN WA FARMERS PARTICIPATE?

Growing Bacopa Monnieri
 Growing other nootropic (cognition enhancing) plants (e.g. ansmitter
 Golden root (Rhodiola Rosea))

HOW CAN WA SCIENTISTS PARTICIPATE?

- Better understanding of the active ingredient(s)
- Better understanding of mechanism of action
- Clinical trials to demonstrate effects

WHAT DO THE EXPERTS SAY?

WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION?

"Current evidence suggests BM acts via the following mechanisms—anti-oxidant neuroprotection, acetylcholinesterase inhibition and/or choline acetyltransferase activation, β -amyloid reduction, increased cerebral blood flow, and neurotransmitter modulation."

WHAT DOES THE NUTRITIONIST SAY?

There are a wide range of plants with modes indications of some effect on the brain. Proving that this does anything is the challenge.

WHAT DOES THE DOCTOR SAY?

If it works for someone, great. Placebo +1? There is not a lot the medical profession can do for generalised slowing brain function.

WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA?

Potential to develop IP controlled genetics Trusted source/Safe supply

OCOREC/ IRD	
SUPPLY CHAIN	
Does or could grow in WA	•
Strength in inputs	
Capabilities across the chain	
Clear partners	
PRIMARY SECTOR	
Mechanically harvested	
High performance genetics available	
Proven, scalable production model	1
Required skills for success	
PRODUCT CHARACTERISTICS	
Drought tolerant	
Low input production	
Wide range of uses	
Full product utilisation	
Indigenous knowledge	
OVERALL	

SCOPECAPO

ANTIBACTERIAL LOZENGE FROM JARRAH HONEY

WHAT IS THE CONCEPT?

Jarrah honey is a high activity honey, natural antibacterial and antifungal; in the lozenge form it can soothe sore throats

GIVE ME THE ELEVATOR PITCH

Honey has a strong position as antibacterial and being good for colds; while manuka honey is the leader in this space, WA can use it's locally sourced Jarrah with high hydrogen peroxide levels and high antioxidants to develop a strong honey industry

WHAT MIGHT THE	PRODUCT METRICS LOOK LIKE?
WHAT SORT OF PRICING?	\$20/40ct. 180g (\$16-24/180g) \$110/kg (\$90-130/kg)
WHAT SORT OF PACK SIZE?	20 pack, 40 pack
WHAT PRODUCT FORM?	Lozenge
WHAT FORM OF PACKAGING?	Sealed pack, individually wrapped, foil blister or loose bag
WHAT MARGINS WILL THE RETAILER TAKE?	45% (40-50%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$2.40/unit (\$1.40-3.40/unit) @12% of retail price (7-17%)

WHAT ARE THE KEY CHANNELS?		
Supermarkets	\ \ \ \ \	
Pharmacy/Chemist	\ \ \ \ \	
Online	\ \ \ \ \	
Direct sales	√ √	
Duty Free	√ √	
Daigou	√ √	

WHO IS THE COMPETITON?

New Zealand firms National Australian firms Regional Australian firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Honey, maltodextrin, (flavours – lemon, kakadu plum, ginger)

WHAT COULD IT LOOK LIKE?







ANTIBACTERIAL LOZENGE FROM JARRAH HONEY

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Symptoms of cold Does or could grow in WA The Nutritionist Says Sore throats Mouth ulcers Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Jarrah honey has a high hydrogen peroxide level which can Maintain privately held Jarrah stands – support bee keepers High performance genetics inhibit the growth of bacteria and fungus. available Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Ongoing studies into medicinal benefits of jarrah honey PRODUCT CHARACTERISTICS Developing testing criteria Jarrah honey is increasingly researched for its medicinal properties New product development for medicinal products and and high antimicrobial activity. Honey is a known antibacterial that Drought tolerant applications is good for your throat when you have a cold. Ensure traceability of products Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation Jarrah has the potential to be an important antibacterial for the WA unique product Indigenous knowledge Trusted source/Safe supply mouth, throat and skin.

OVERALL

LOW GI JARRAH HONEY

WHAT IS THE CONCEPT?

Jarrah honey is a high activity honey, natural antimicrobial with Low GI and Glucose therefore suitable for diabetics

GIVE ME THE ELEVATOR PITCH

Honey has a strong position as antibacterial, but Jarrah honey also has low GI to reduce the insulin response in the body and improve blood cholesterol levels. Jarrah honey can be a alternative sweetener for diabetics

WHAT MIGHT THE	PRODUCT METRICS LOOK LIKE?
WHAT SORT OF PRICING?	\$40/250g (\$30-50/250g) \$160/kg (\$130-190/kg)
WHAT SORT OF PACK SIZE?	250g, 500g
WHAT PRODUCT FORM?	Liquid honey
WHAT FORM OF PACKAGING?	sealed plastic, glass container or individual servings
WHAT MARGINS WILL THE RETAILER TAKE?	35% (30-40%) of retail selling price
WHAT SORT OF PROFITABILITY?	EBITDA \$4/unit (\$2-6/unit) @10% of retail price (5-15%)

WHAT ARE THE KEY CHANNELS?		
Supermarkets	\ \ \ \ \	
Pharmacy/Chemist	\ \ \ \ \	
Online	////	
Direct sales	√ √	
Duty Free	 	
Daigou	\ \	

WHO IS THE COMPETITON?

National firms Regional firms

WHAT ARE THE POTENTIAL INGREDIENTS?

Honey

WHAT COULD IT LOOK LIKE?





LOW GI JARRAH HONEY

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Diets requiring Low (Glycaemic Index) foods Does or could grow in WA The Nutritionist Says Diabetes Strength in inputs The Doctor Says Capabilities across the chain WHAT DO THE EXPERTS SAY? WHAT'S IN IT FOR WESTERN AUSTRALIA? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR • High levels of fructose (52%) gives jarrah a lower GI than Mechanically harvested other honeys. • Maintain privately held Jarrah stands – support bee keepers High performance genetics • Low glycaemic foods are known to reduce insulin response in available the body and to improve blood cholesterol levels. Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success Ongoing studies into medicinal benefits of jarrah honey PRODUCT CHARACTERISTICS Developing testing criteria Jarrah honey is increasingly researched for its medicinal properties New product development for medicinal products and and high antimicrobial activity. Honey is a known antibacterial that Drought tolerant applications is good for your throat when you have a cold. Ensure traceability of products Low input production Wide range of uses WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? WHAT DOES THE DOCTOR SAY? Full product utilisation Jarrah honey is a low GI alternative honey, other sweeteners have WA unique product Indigenous knowledge Trusted source/Safe supply lower fructose

OVERALL

DOCTOR/IN-STORE NUTRITIONIST PROVIDING "FOOD AS MEDICINE" PRESCRIPTION

WHAT IS THE CONCEPT?

Doctor prescribes specialised diet/nutritional requirements which are fulfilled in select supermarkets with support of in-store nutritionist

GIVE ME THE ELEVATOR PITCH

Obesity and diabetes are often based on a poor diet. A supermarket on the program fulfills the nutritional prescription and provides dietary advice for patients. An associated "app" provides further information to patients (e.g. nutritional values of foods, health attributes etc.)

PRODUCT METRICS LOOK LIKE?	WHAT MIGHT THE
variable	WHAT SORT OF PRICING?
variable, as required	WHAT SORT OF PACK SIZE?
whole fresh, frozen, ready-meal	WHAT PRODUCT FORM?
variable	WHAT FORM OF PACKAGING?
n/a	WHAT MARGINS WILL THE RETAILER TAKE?
n/a	WHAT SORT OF PROFITABILITY?

WHAT ARE THE KEY CHANNELS?		
Supermarkets	////	
Pharmacy/Chemist	-	
Online	-	
Direct sales	-	
Duty Free	-	
Daigou	-	

WHO IS THE COMPETITON? Supermarket chains

WHAT ARE THE POTENTIAL INGREDIENTS?

Full range of fruit, vegetables, meats, seafoods, nuts, oils, nutraceuticals and ready-meals

WHAT COULD IT LOOK LIKE?

Wellness Your Way

Simplify Your Journey to Better Health with Wellness Your Way Connect!

(seeping good health in mind is an important part of your shopping experience. Welliness Your Way.

Connect pairs the nutrition history of your Shopper's Card with your Pharmacy information, allowing our food experts and healthcare providers to bring you personalized services, nutrition information, recipes and more – all tailored to your health needs."







Enrolling in Wellness Your Way Connect is easy...and FREE! If you already use My Prescriptions, simply sign in below to enroll. If not, sign up to use My Prescriptions to get started. Here's how



Already use My Prescriptions?

- Sign in to your digital account.
 Opt in to connect your Shopper's Card
- Opt in to connect your Shopper's Ca to your Pharmacy information.³





DOCTOR/IN-STORE NUTRITIONIST PROVIDING "FOOD AS MEDICINE" PRESCRIPTION

WHAT IS IT TREATING? HOW CLEAR IS THE SCIENCE OR EVIDENCE? **SCORECARD** SUPPLY CHAIN PROBABLE **MODEST** Diabetes Does or could grow in WA The Nutritionist Says Strength in inputs The Doctor Says Capabilities across the chain WHAT'S IN IT FOR WESTERN AUSTRALIA? WHAT DO THE EXPERTS SAY? Clear partners WHAT IS THE LIKELY/POTENTIAL MECHANISM OF ACTION? HOW CAN WA FARMERS PARTICIPATE? PRIMARY SECTOR Mechanically harvested Healthy nutritional diet assist in diabetes Growing fruit, vegetables and meats for specific stores High performance genetics available Proven, scalable production model WHAT DOES THE NUTRITIONIST SAY? HOW CAN WA SCIENTISTS PARTICIPATE? Required skills for success PRODUCT CHARACTERISTICS R&D into specific meals and food combinations that are Any approach that makes eating a healthy diet easy and accessible condition specific and targeted is as good thing Drought tolerant Low input production WHAT IS THE LEVERAGE OR POINT-OF-DIFFERENCE FOR WA? Wide range of uses WHAT DOES THE DOCTOR SAY? Full product utilisation Diet is very important in obesity related issues such as diabetes and WA grown ingredients Indigenous knowledge many other disease (high cholesterol, heart disease). A healthy diet Trusted source/Safe supply is very important in treating and preventing disease **OVERALL**

TABLE OF CONTENTS

Botanical Waste

Streams

page page page page page page Health Focused Plant Medical/Health Context, Markets Conditions, Concepts Oat and Process and Challenges Dairy/Alternative **Proteins** Focused Ready Extracts Meals Dairy page page page page page

Other

Opportunities

Appendix I

Details

Markets & Conditions

Bushcrop

Extracts

Meat Extracts

MARKETS SUMMARY: Western Australia has an attractive set of markets available to target with foods for health products

This project is focused on the domestic Australian market and attractive markets in Asia; market that:

- Are close to Western Australia and/or
- Are traditional trading partners and/or
- Have wealth available to spend on healthcare
- Have significant healthcare needs

The USA, Australia, Japan and Hong Kong stand out as the most attractive markets for Western Australian Foods for Health

Analysis comparing both GDP/capita and spending on healthcare provides a short list of 18 markets with money to spend on imported Foods for Health from WA

 Australia, China, Hong Kong, Indonesia, Israel, Japan, Kuwait, Malaysia, New Zealand, Philippines, Saudi Arabia, Singapore, South Korea, Taiwan, Thailand, UAE, USA, Vietnam

While all short list markets have both money to spend and healthcare needs, the vary in numerous ways:

MARKET SIZE: Markets vary in terms of both how many people and how much money they have

Larger populations with more money should be targeted first

HEALTHCARE NEEDS: General indicators of health vary by market, with some having more old people and/or more obese people than others

Populations with more signs of an unhealthy population should be targeted first

HEALTHCARE RESOURCES: Different markets have different levels of healthcare resources available; some have significantly more doctors, hospital beds and pharmacists than others

 Markets with more healthcare resources will likely have more opportunities to recommend foods for health to patients

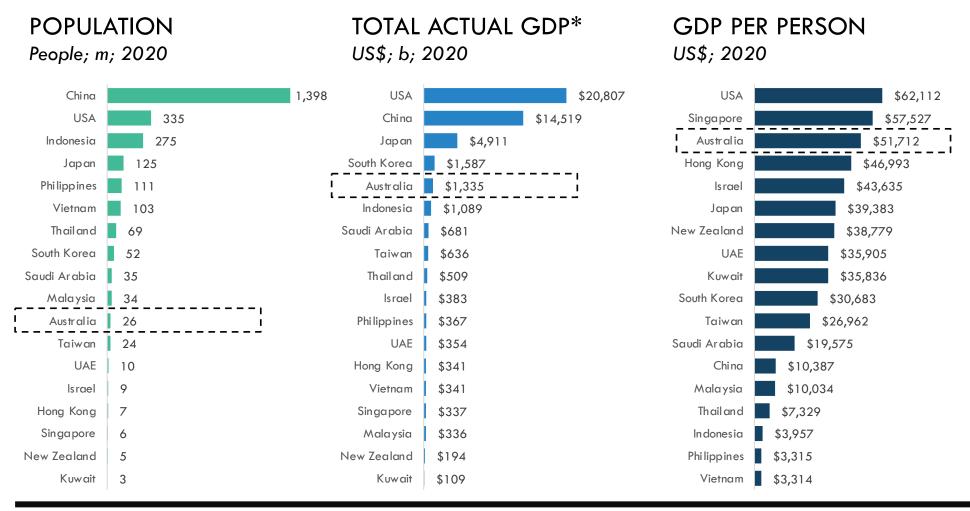
HEALTH SPENDING: Markets vary in terms of the amount they spend on healthcare, both overall and per person

This indicates or implies their ability to buy WA foods for health

IMPORTS: These markets vary in terms of how much food, beverages, pharmaceuticals and VMS they import

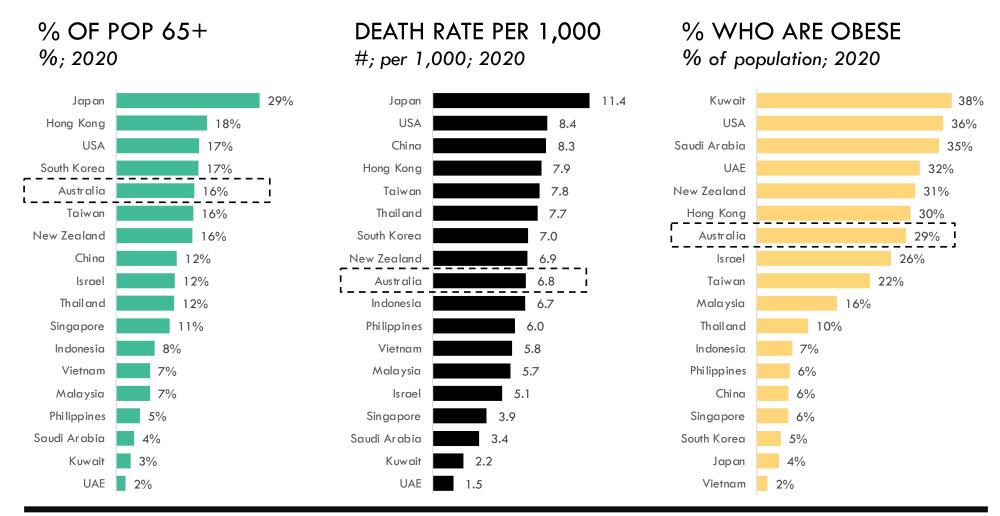
 Markets that import a lot of food and health products will be easier to access going forward

These markets vary both in (1) how many people they have and (2) how much money they have, both (2a) overall and (2b) per person

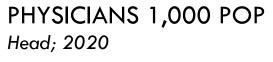


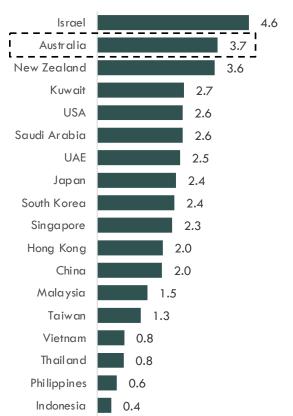
^{* &}quot;Nominal" value at current exchange rates; Source: United Nations; OECD; Coriolis analysis

These markets vary in their general indicators of health, with some having more elderly people and/or more obese people than others

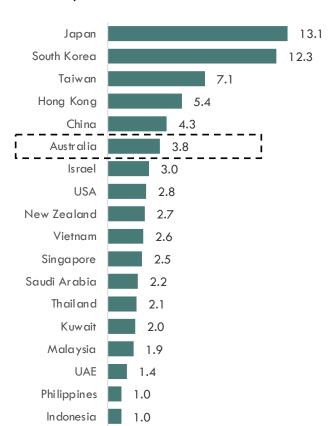


Different markets have different levels of healthcare resources available; some have significantly more doctors, hospital beds and pharmacists than others

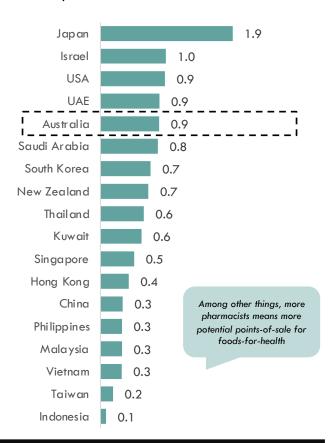




HOSPITAL BEDS 1,000 POP Beds; 2020



PHARMACISTS PER 1,000 POP Head; 2020

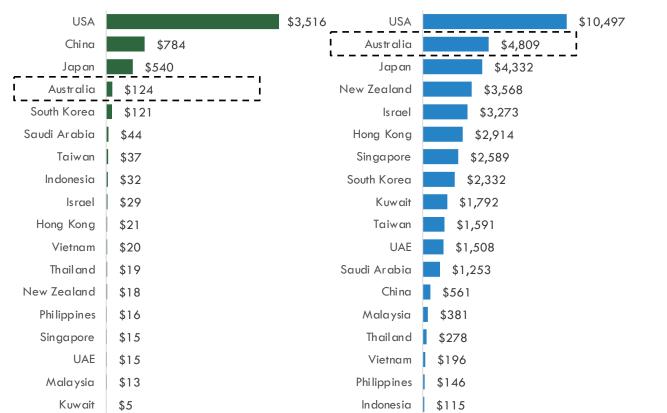


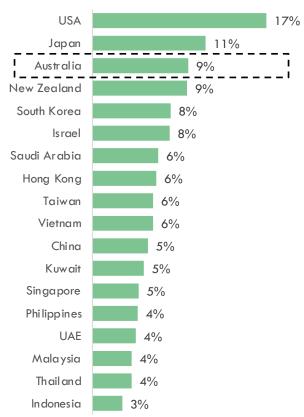
These markets vary in terms of the amount they spend on healthcare, both overall and per person; this implies their ability to buy WA foods for health

TOTAL HEALTHCARE SPEND US\$; b; 2020

HEALTHCARE PER PERSON US\$; 2020

HEALTHCARE % OF GDP %; 2020

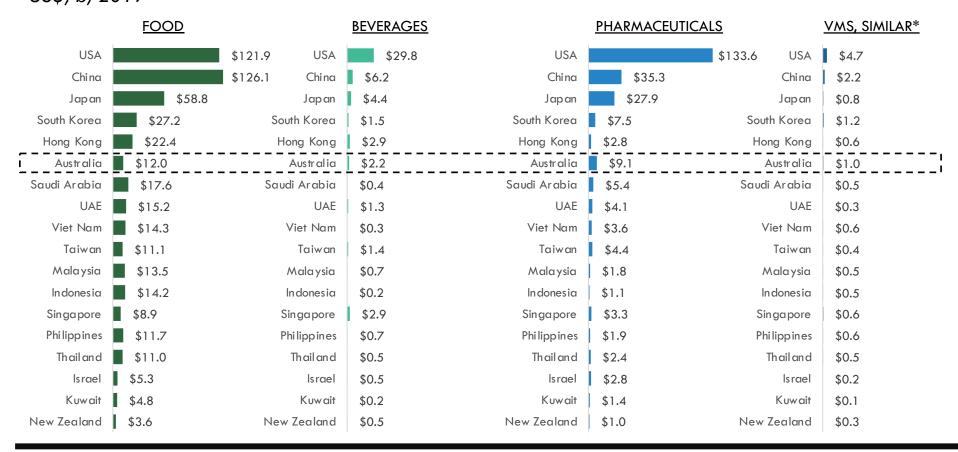




These markets vary in terms of how much food, beverages, pharmaceuticals and VMS they import

VALUE OF TOTAL IMPORTS BY TYPE: KEY TARGET MARKETS US\$; b; 2019

SORTED BY SUM OF ALL FOUR



^{*} VMS – vitamins, minerals and supplements (uses HS2936 and 60% of HS210690 (estimate); China VMS will exclude Diagou and "courier/post size" shipments; Source: UN Comtrade database; Coriolis past work; Coriolis classification, analysis and estimates

CONDITIONS SUMMARY: Humans are afflicted by a wide range of conditions, all of which are opportunities from a "FFH" perspective

- Healthy people can develop "conditions" in a range of ways
- From a holistic point-of-view, the solution is to stay healthy by eating a healthy diet and exercising regularly
- A range of factors and actions contribute to conditions
- Most people are feeling "good" or better most of the time; however, at the same time, they are likely taking multiple health risks

There are a huge range of infectious diseases, most of which are non-notifiable to health authorities

- Infectious diseases range in terms of risk, from mild (the common cold) through to systemic (COVID-19)
- Non-infectious ("non-communicable") diseases are by far the largest killer globally (~70%)
 - The four largest cardiovascular disease, cancers, chronic lung disease and diabetes alone account for 57% of all deaths

- Deaths from non-communicable conditions are growing across all target markets
- Almost half the Australia population has chronic or long-term conditions
- When things go very wrong with the body, people die
 for a huge range of reasons; 936 different causes of death were recorded in Australia in 2019
 - Causes of death are grouped into categories by the medical system; with a small number of large categories (cancer, cardiovascular, respiratory, mental and brain/nervous system) accounting for most deaths in Australia
 - In terms of cost to society, cancer, cardiovascular and metabolic/obesity related conditions stand out
 - While there is variance between markets, this is more a matter of degree; all markets suffer from all conditions

HEALTHY
PEOPLE

Factors and actions that contribute to continued health (e.g. exercise, diet)

Factors & actions that contribute to conditions (e.g. behaviour, smoking, diet)

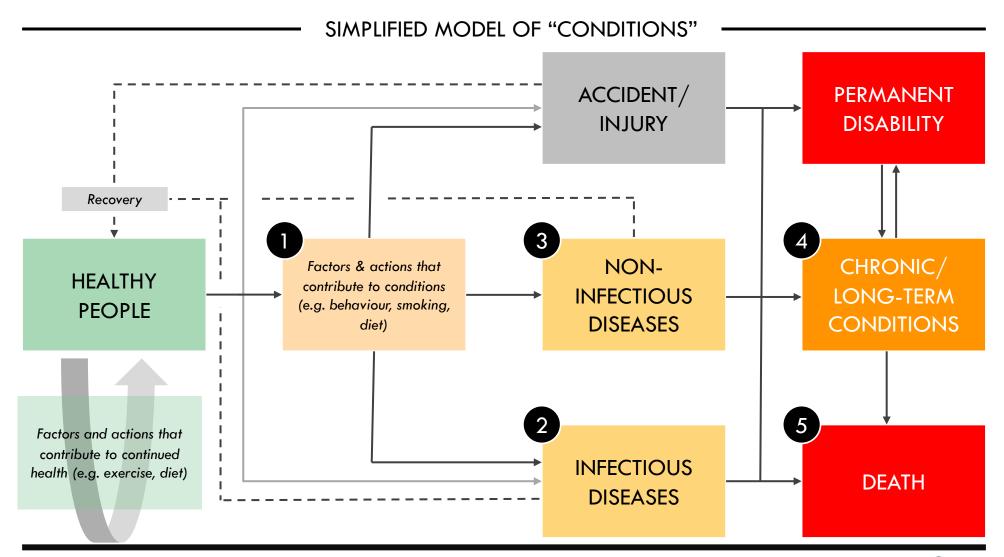
Factors & actions that contribute to conditions (e.g. behaviour, smoking, diet)

NON-INFECTIOUS
DISEASES

NON-INFECTIOUS
CONDITIONS

DEATH

Healthy people can develop "conditions" in a range of ways



Factors and actions that contribute to continued health (e.g. exercise, diet) Factors & actions that contribute to conditions (e.g.

INFECTIOUS

NON-INFECTIOUS

From a holistic point-of-view, the solution is to stay healthy by eating a healthy diet and exercising regularly

"An eating plan that helps manage your weight includes a variety of healthy foods. Add an array of colors to your plate and think of it as eating the rainbow. Dark, leafy greens, oranges, and tomatoes—even fresh herbs—are loaded with vitamins, fiber, and minerals. Adding frozen peppers, broccoli, or onions to stews and omelets gives them a quick and convenient boost of color and nutrients."

"The Australian Dietary Guidelines have information about the types and amounts of foods, food groups and dietary patterns that aim to:

(1) promote health and wellbeing; (2) reduce the risk of diet-related conditions, such as high cholesterol, high blood pressure and obesity; and

(3) reduce the risk of chronic diseases such as type 2 diabetes, cardiovascular disease and some types of cancers. A healthy diet improves quality of life and wellbeing, and protects against chronic diseases...

Unfortunately, diet-related chronic diseases are currently a major cause of death and disability among Australians."

Centers for Disease Control and Prevention

"Good food and nutrition can help you stay healthy and reduce your risk of diet related chronic disease. Healthy eating means choosing the right foods and knowing how much to have."

eatforhealth.gov.au

"Choose and/or prepare foods:
(1) with unsaturated fats instead of saturated fats
(2) that are low in salt (sodium); if using salt, choose iodised salt
(3) with little or no added sugar
(4) that are mostly 'whole' or less processed."

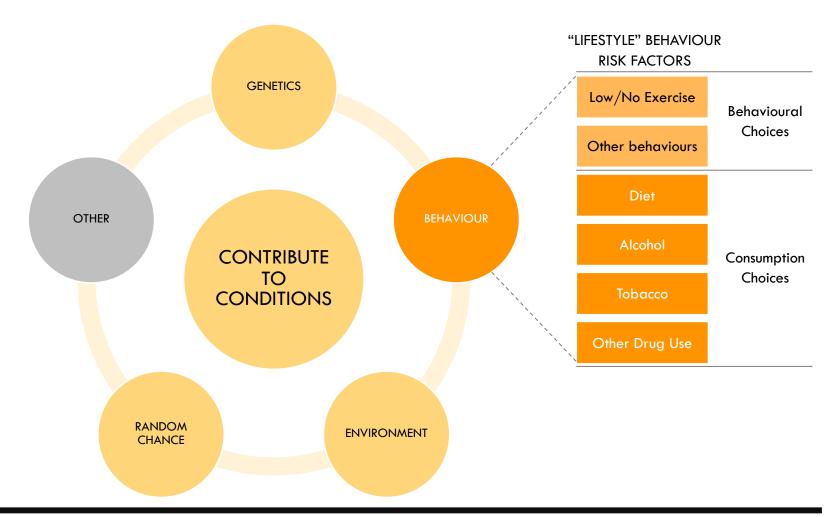




HEALTHY People (contribute to conditions (e.g., behaviour, smoking, diet)

A range of factors and actions contribute to conditions

SIMPLIFIED MODEL OF FACTORS AND ACTIONS THAT CONTRIBITE TO CONDITIONS

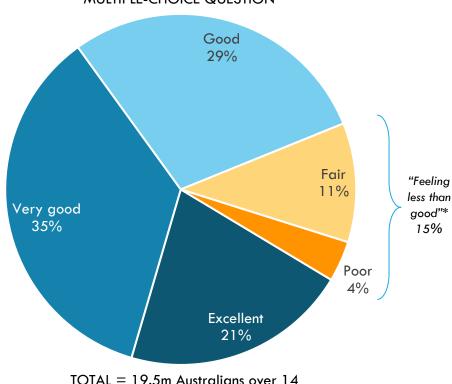


Most people are feeling "good" or better most of the time; however, at the same time, they are likely taking multiple health risks

HOW IS YOUR HEALTH? HEALTH STATUS

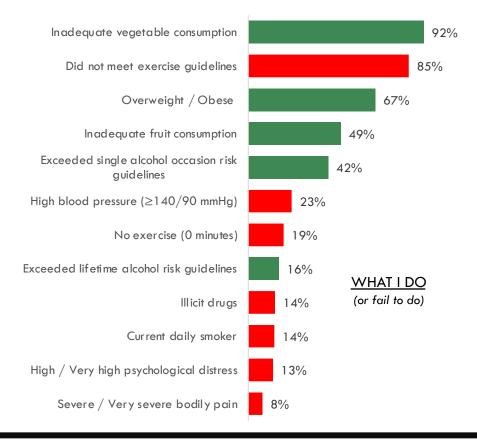
% of AU population 15+; 2018

SELF-ASSESSED HEALTH STATUS
MULTIPLE-CHOICE QUESTION



SELECT/KEY HEALTH RISK FACTORS

% of AU population 15+; 2018



Infectious diseases range in terms of risk, from mild (the common cold) through to systemic (COVID-19)

INFECTIOUS DISEASES BY RISK

LOW RISK HIGH

"COMMON COLD"	"FLU" / INFLUENZA	OTHER INFECTIONS DISEASES	COVID19
The average adult gets 2-4 colds	Seasonal flu	Two types: notified (must be	Systemic risk at this point
per year		reported to government) and non-	
	5-20% of the population gets it	notified (reporting not required)	Driving for zero cases inside
Typically caused by Rhinevirus (10-	annually		Australia
40%), followed by various		Many can be cured with proper	
coronavirus and respiratory	Reduced with annual vaccinations	treatment	Australian borders closed as a
syncytial virus (RSV)	A	NOTIFIED	result
	Annually kills 646,000 people	NOTIFIED	
~200 other virus can cause a	globally	Various sexually transmitted	
"cold"		diseases (STDs)	
		Various hepatitis	
Symptoms typically 1-2 weeks		Tuberculosis	
		Ross River Virus	
No cure		Etc.	
Wash your hands		NON-NOTIFIED	
		Lower respiratory infections	
		Other gastrointestinal infections	
		Other	

Factors and actions that contribute to continued contribute to conditions (e.g. behaviour, smoking, diet)

Factors and actions that contribute to conditions (e.g. DISEASES)

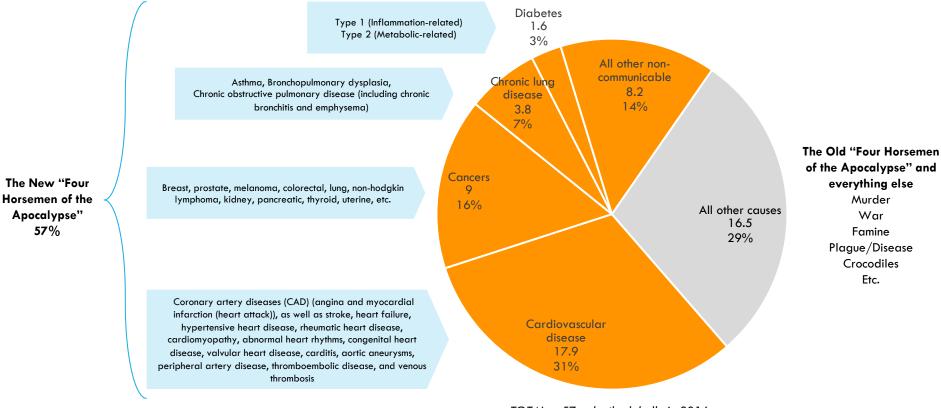
NON-INFECTIOUS DISEASES

CHRONIC CONDITIONS

DEATH

Non-infectious ("non-communicable") diseases are by far the largest killer globally (~70%); the four largest alone account for 57% of all deaths

GLOBAL DEATHS FROM NON COMMUNICABLE DISEASES



TOTAL = 57m death globally in 2016

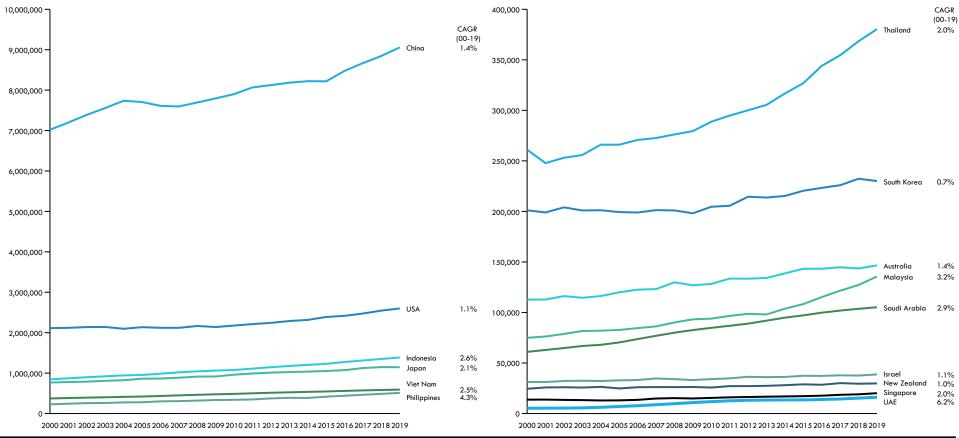
Source: WHO database; Coriolis analysis

NON-INFECTIOUS DISEASES

Deaths from non-communicable conditions are growing across all target markets

TOTAL DEATH FROM NON-COMMUNICABLE DISEASES: SELECT COUNTRIES

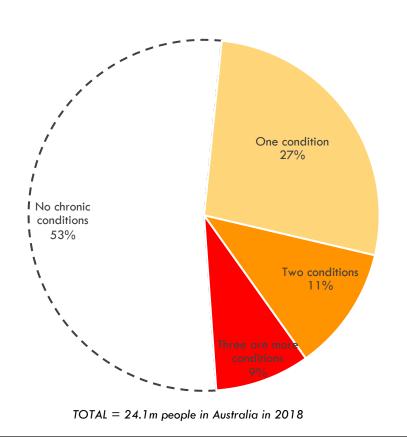




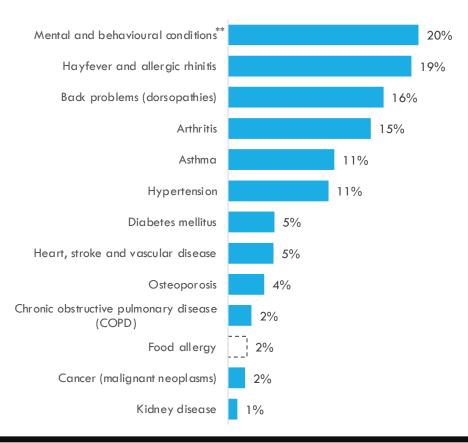
Source: WHO database; Coriolis analysis

Almost half the Australia population has chronic or long-term conditions

NUMBER OF LONG-TERM CONDITIONS % of Australian population; 2018



LONG-TERM CONDITIONS INDICATED % reporting; 2018*



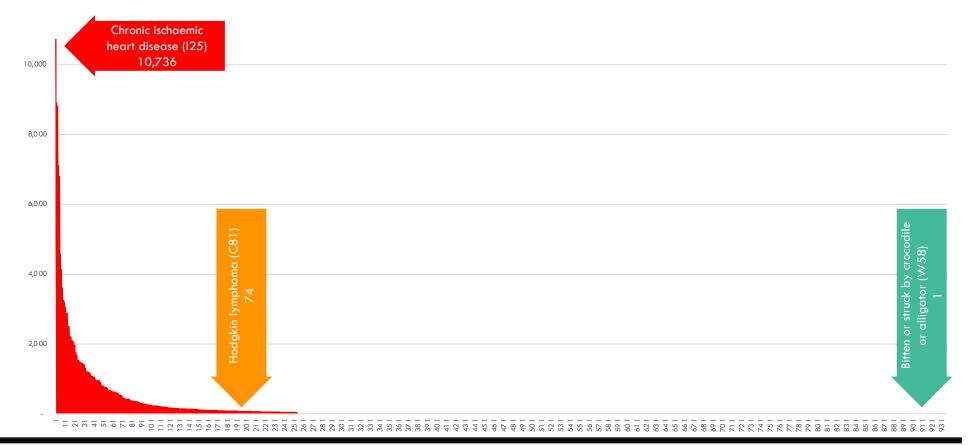
^{*} Except food allergies which is 2016 data; ** "Includes alcohol and drug problems, mood (affective) disorders, anxiety related disorders, organic mental disorders and other mental and behavioural conditions"; Source: ABS (4364.0 20172018 National Health Survey: First Results, 2017–18 — Australia; Table 1.1); ASCIA PCC Food allergy 2016 (food allergy data); Coriolis analysis



When things go very wrong with the body, people die – for a huge range of reasons; 936 different causes of death were recorded in Australia in 2019

UNDERLYING CAUSE OF DEATH IN AUSTRALIA BY ICD-10 CODE

Deaths; all causes; 2019

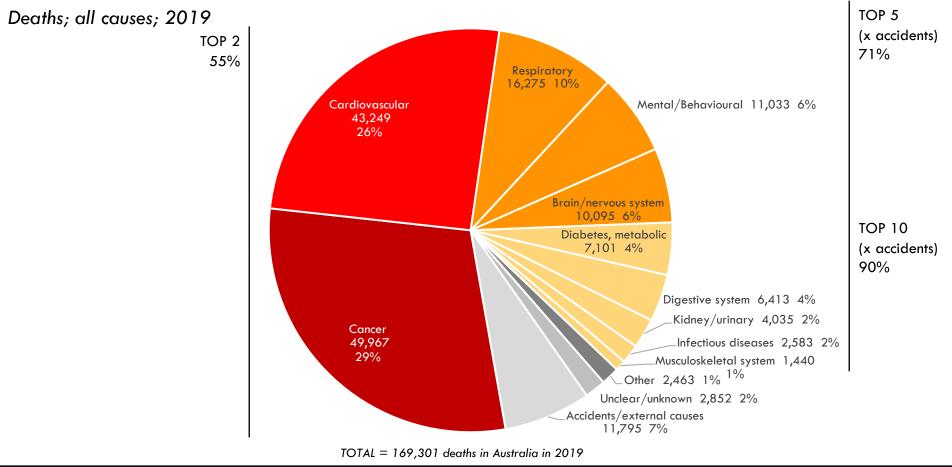


LTHY contribute to continued contribute to conditions (e.g. DISEASES DISEASES CONDITIONS

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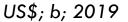
Causes of death are grouped into categories by the medical system; with a small number of large categories accounting for most deaths

UNDERLYING CAUSE OF DEATH IN AUSTRALIA BY ICD CHAPTER



In terms of cost to society, cancer, cardiovascular and metabolic/obesity related conditions stand out

ESITMATED ANNUAL COST OF "DALY"* LOST BY CONDITION: ALL DEFINED MARKETS



CANCER

METABOLIC/OBESITY

CARDIOVASCULAR

DEGENERATION

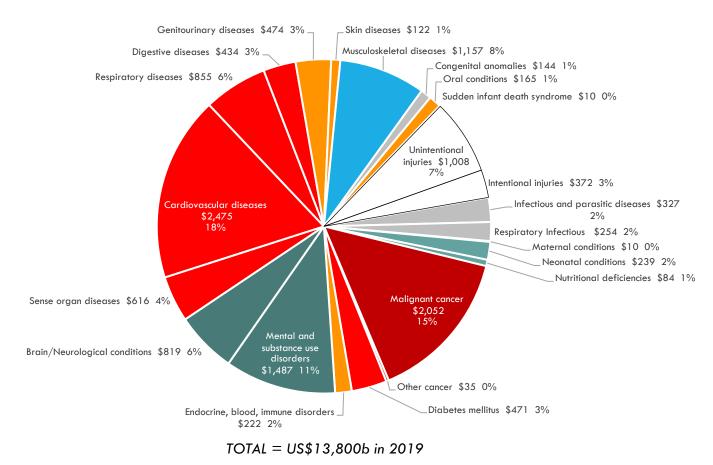
MENTAL HEALTH

NFECTIOUS DISEASES

BRAIN

MUSCULAR/SKELETAL

MATERNAL/DEVELOPMENTAL



^{*} Disability Adjusted Life Years; Note: Calculation is (DALY years from condition) * (GDP/capita); Source: WHO; World Bank; Coriolis assumptions, estimates and modelling

While there is variance between markets, this is more a matter of degree; all markets suffer from all conditions

ESITMATED ANNUAL COST OF "DALY"* LOST BY CONDITION: SELECT MARKETS US\$; b; 2019

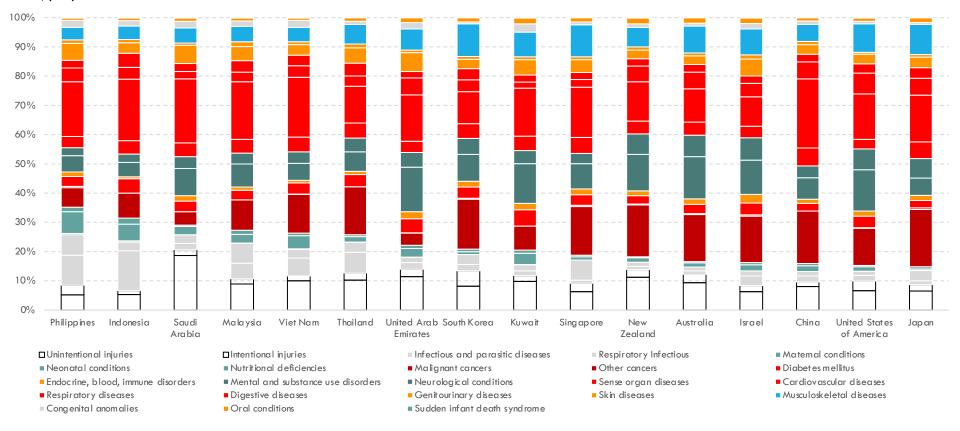
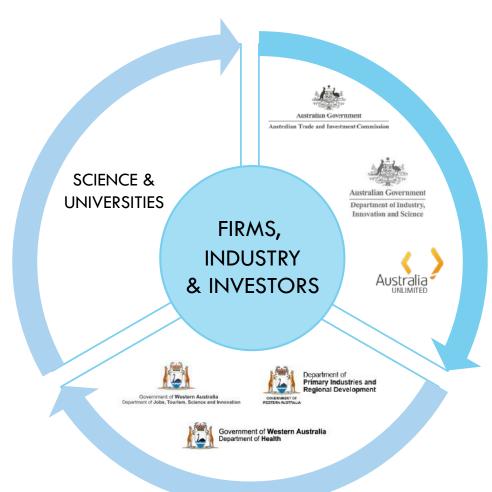


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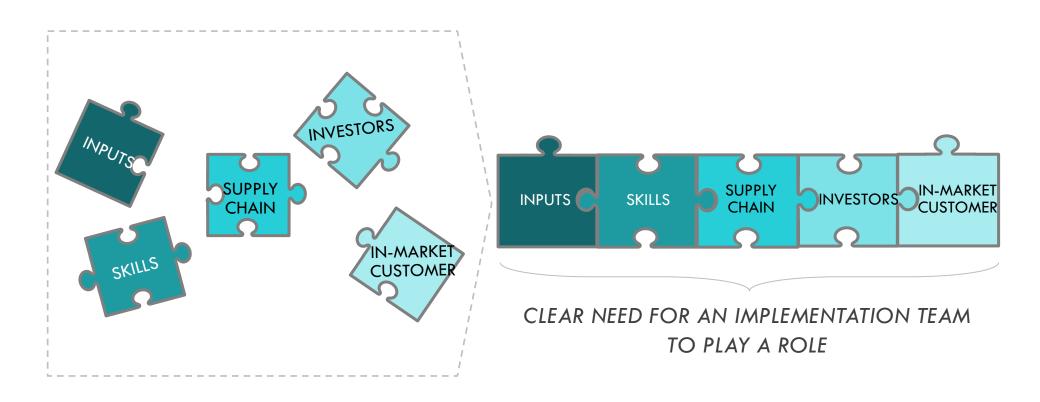
page page page page page page Health Focused Plant Medical/Health Context, Markets Conditions, Concepts Oat and Process and Challenges Dairy/Alternative **Proteins** Focused Ready Extracts Meals Dairy page page page page page **Botanical Waste Bushcrop** Other Appendix I Meat Extracts Markets & Conditions Streams Extracts **Opportunities Details**

Stakeholder, investors and all levels of government need to work collaboratively to realise the Foods For Health opportunity

KEY STAKEHOLDERS Model; 2021



A focused implementation team is needed to bring together the critical "pieces of the puzzle" required to deliver on the plan



Source: Coriolis analysis

Western Australia has a clear action plan to realise the Food For Health opportunity

preliminary/proposed

WESTERN AUSTRALIA DEVELOPS A VIBRANT AND ROBUST FOODS FOR HEALTH SECTOR, LEADING TO INCREASED VISION PRODUCTION, GROWING EMPLOYMENT AND BETTER HEALTH OUTCOMES **GREAT AT PLANT & SCIENCE & RESEARCH DRIVERS RANGE OF CLIMATES CLOSE TO MARKETS** SAFE &TRUSTED ANIMAL BASED FOODS **CAPABILITIES** PUBLIC/INDUSTRY FACING **BACKSTAGE** 1 2 3 4 5 **PARTNERSHIPS** COORDINATION **PROMOTING PROCESS PLANNING** & PEOPLE & EXECUTION **ACTIONS** 1. Getting "the pieces 1. Creating awareness 1. Supporting business 1. Understanding gaps 1. Managing workstreams together" plan development 2. Organising events 2. Identifying research 2. Coordinating 2. Facilitating 2. Removing barriers needs stakeholders 3. Developing industry collaboration cohesion 3. Facilitating investment 3. Developing and 3. Maintaining momentum **Building coalitions** delivering a science agenda 4. Improving skills